

FINANCIAL TIMES

Italy

Urgent need for an open market

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Future fuels

Accolades for reformulated petrol

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Iran

US divided over stance

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Today's surveys

FT Exporter
Battery Industry

Separate sections

World Business Newspaper <http://www.FT.com>

THURSDAY APRIL 17 1997

EU to map out rules for single 'cyber market'

The European Commission plans to create a single market in the "cyber economy" to help curb fraud and boost investment in the EU's electronics commerce sector. Credit card transactions and electronic share trading would come under the protection of EU rules if member states backed the proposals. Page 14

Liffe, the London derivatives exchange, announced the launch of new futures and options on medium term German government bonds in what it hopes will be a significant blow to its continental European competitors in the battle to dominate derivatives trading under a single currency. Page 14

Canada to reopen cod grounds: Canada plans to reopen some of its east coast cod-fishing grounds after a four-year moratorium aimed at reviving stocks. The ban forced the closure of fish processing plants in Canada, throwing 30,000 people out of work, and fuelled tensions with the European Union over fishing in the Grand Banks of Newfoundland. Page 28

Lyonnaise des Eaux of France has been awarded a 30-year contract from Casablanca city council in Morocco to distribute water and electricity, concluding more than two years of negotiations. Page 5

US factory output rises: US industrial production showed another sharp increase, further evidence that the sizzling pace of economic expansion is continuing. The Federal Reserve reported output from US factories, mines and power stations rose by a seasonally adjusted 0.9 per cent in March, following a 0.6 per cent rise in February. Page 7

Pharmacia & Upjohn, the US-Swedish healthcare company, ruled out selling any of its businesses to focus more closely on prescription drugs. The declaration is likely to confound the hopes of many investors who in six months have seen two profits warnings and the ousting of chief executive John Zabriskie. Page 18

Ford doubles quarterly profits: Ford Motor more than doubled first quarter net profits from \$653m last year to \$1.47bn. Earnings per share went from \$0.53 to \$1.29. Cost-cutting efforts made an impact. Page 15

Japan examines Nippon Credit Bank: Japan's finance ministry launched an inspection of the troubled Nippon Credit Bank, a move which will result in the first up-to-date external assessment of the group's bad loans. Interest has been fuelled by the announcement that NCB plans a tie-up and small cross-shareholding agreement with Bankers Trust, the US group, after its recapitalisation. Page 15

Opposition fears bloody exit by Mobutu: Western governments and opposition leaders in Zaire fear that President Mobutu Sese Seko, left, intends to eliminate his political opponents in Kinshasa if he is forced to surrender to the rebel advance on the capital. The main opposition party, the Union for Democracy and Social Progress, said it believed its leader Etienne Tshisekedi headed the list of potential victims. Page 14

HK leader shuns US visit: Hong Kong's future leader Tung Chee-hwa will not visit the US before the territory's return to China in July, in spite of increased concerns in the US about the handover. Tung had previously signalled he would travel to the US to reassure politicians and the business community. Page 6

Matsushita, the world's largest consumer electronics group, is to introduce a multi-tier pay structure in a break from tradition. From next April, recruits can choose normal pay or one of two options providing higher basic salary in return for giving up retirement allowances and fringe benefits. Page 6

Hungary to pay Olympic winners: Hungary enacted a law rewarding its Olympic champions with a lifelong monthly payment equivalent to the national average salary. The payout is for resident Hungarians over the age of 35 who have gold medals from summer or winter Olympics, won individually or in teams.

FT.com: the FT web site provides online news, comment and analysis at <http://www.FT.com>

STOCK MARKET INDICES	
New York Composite	1418.83
Day 10 yr 6m	1205.43
NASDAQ Composite	1454.45
Europe and Far East	
CAC40	3239.97
FTSE 100	3333.45
Nikkei	18,031.20

US LUXURY RATES	
Federal Funds	5.1%
3-mth Treasury Bills	5.29%
Long Bond	9.0%
Yield	7.120%

OTHER RATES	
Intc 3-mo Interbank	6.1%
Intc 10 yr GAT	5.6%
France 10 yr GAT	5.6%
Germany 10 yr Bond	10.1%
Japan 10 yr GSB	10.5%

NORTH SEA OIL (Argus)	
Crude Dated	\$17.205 (17.53)

GOLD	
New York Comex Apr	\$341.1 (341.9)
London	
close	\$340.55 (341.93)

DOLLAR	
New York Comex E	1.624
DM	1.7265
FF	5.8122
SF	1.471
V	125.55

STERLING	
London	1.0221 (1.0254)

EURO	
London	1.7285 (1.7359)
FF	5.8121 (5.8359)
SF	1.471 (1.4713)
V	125.55 (125.55)

CROSSOVER	
London	1.0221 (1.0254)
UK	1.7285 (1.7359)
FTSE 100	3333.45 (3333.45)
Nikkei	18,031.20 (18,031.20)

COMMODITIES	
Gold	\$14.85 (-6.45)
Crude Oil	\$341.1 (341.9)
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NEWS: EUROPE

Waigel hints at smaller tax take

By Peter Norman in Bonn

Germany could face a bigger than expected shortfall in tax revenues this year, according to Mr Theo Waigel, finance minister.

But he also reaffirmed that the public-sector deficit forecast was still 2.9 per cent of gross domestic product and so within the limits set by the Maastricht treaty for joining a European single currency.

Giving evidence to the Bundestag finance committee yesterday, he said he "could not rule out" a tax shortfall higher than the DM38bn (\$4.7bn) identified by the government at the end of January and incorporated into its annual forecast for 1997. But he rejected a DM22bn figure calculated by the opposition Social Democrat party.

The government's working group of tax experts is due in mid-May to produce estimates for tax revenues for this year and 1998. The date has been seized on by financial markets as the moment when it should become clear

whether Germany will qualify for economic and monetary union.

Tax revenues have been depressed in several federal states this year. But Mr Waigel pointed out that there had been changes to tax law that made comparisons with 1996 difficult and which would make revenue trends unclear for the first two quarters of this year.

He also defended the official forecast of 2.5 per cent growth as "realistic" in the light of government action last month to boost growth with a programme of DM25bn of low-interest loans to help the construction sector. But he pointed out that there would be a better chance of reaching the growth target if plans for reforming corporation and income tax systems were holding up investment in Germany.

The reforms, which envisage sharply lower rates of direct taxation in return for a widespread reduction in tax privileges, are currently being negotiated with the SPD which controls the second chamber of parliament. The reforms, which envisage sharply lower rates of direct taxation in return for a widespread reduction in tax privileges, are currently being negotiated with the SPD which controls the second chamber of parliament.



Waigel: 'could not rule out' tax shortfall this year

Mr Waigel said the reforms could, if approved, trigger strong investment growth this year because companies would have an incentive to take advantage of generous depreciation rules that are due to be phased out, while looking forward in later years to paying lower taxes on the profits from the investments.

An early agreement on tax would also be "colossally positive abroad" because foreigners were deterred by high tax rates from investing in Germany, the minister said.

Mr Waigel's call for progress on tax reform was backed yesterday by the economics ministry, which said uncertainty over the future shape of the tax and social security systems could be holding up investment in Germany.

In its latest monthly report, the ministry noted investments were depressed compared with earlier recoveries, despite strong export demand. But the latest statistics pointed to a continuation of economic growth.

France to sharpen up space business

By David Owen in Paris

The French government is considering restructuring Arianespace, the world's biggest commercial satellite-launching organisation, to make it more commercial.

Plans are likely to include reducing the 32 per cent stake in the 53-company consortium held by the French space agency.

Mr Francois Fillon, space minister, said in an FT interview the aim was to "build a structure that was more market-oriented, more economic, more industrial, less public". But nothing was likely to happen before the second launch of the new Ariane 5 rocket, scheduled for September, and would be handled with extreme care. "It is a question more of embroidery than of axe-work," he said.

Government concerns about handling the restructuring are thought to underlie its preference for Mr Jean-Marie Luton, director-general of the European Space Agency, as the next chairman of Arianespace.

Its choice sparked an argument with European aerospace executives after Mr Francis Avanzi, who had been due to take over the job in July, was told last month he would not do so.

The appointment is to be discussed at today's Arianespace administrative board meeting.

French companies own 55.5 per cent of Arianespace. German 18.6 per cent, Italian 8.1 per cent, Belgian 4 per cent and British 3 per cent.

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EUROPEAN NEWS DIGEST

Albania rebel talks attacked

A mission to Albania by the Organisation for Security and Co-operation in Europe was criticised by President Sali Berisha's rightwing Democratic party (DP) yesterday for holding talks with rebel leaders. It said conditions for elections did not exist. A day after Italian and French troops landed in the port of Durres to secure aid convoys, Mr Belu Celci, interior minister and DP member, told Mr Franz Vranitzky, the former Austrian chancellor leading the mission, that rebels controlling much of southern Albania were a "serious obstacle" to restoring order.

Mr Berisha agreed last month to hold elections by the end of June and allow the opposition Socialist party to form a coalition government of national reconciliation. The rebels demand Mr Berisha's resignation. Mr Vranitzky, who will visit the rebel-held town of Vlorë today, said dialogue was needed.

Guy Demore, Times

Yeltsin names new minister

President Boris Yeltsin has named Mr Mikhail Fradkov as minister for foreign trade and economic relations in place of Mr Oleg Davydov, Russian news agencies reported. Mr Fradkov was formerly deputy minister. Mr Alexander Pochinok, a liberal MP, has also been named to head the state tax service.

The changes virtually complete a far-reaching government reshuffle which gave reformers like Mr Anatoly Chubais and Mr Boris Nemtsov senior jobs in the administration. One of the government's biggest tasks is the need to improve dismal tax revenue and to pay overdue pensions and salaries.

Reuter, Moscow

TV deadlock in Italy

Efforts by Italy's centre-left government to broker agreement with the rightwing opposition in a Senate parliamentary commission on new legislation controlling the number of television channels reached deadlock yesterday. The government said that after months of discussion it had no alternative but to let the issue be debated without prior agreement in the open house. The proposed legislation also includes measures to establish a telecoms regulatory authority.

The deadlock has been caused largely by the rightwing opposition seeking to impose conditions that would protect the TV interests of their leader, Mr Silvio Berlusconi. A deadline ran out last December for completing legislation to comply with a court decision obliging Mr Berlusconi to shed one of his three Mediaset channels. A six month delay was agreed.

Italian petrol pumps were closed yesterday for a 36-hour protest by their operators against a new pricing policy by Eni, the state-controlled oil group, and fears of redundancies.

Robert Graham, Rome

Digital future opens up

Italy's state-owned broadcasting organisation, the Rai, and Stet, the treasury-controlled telecoms group, have reached an agreement which should enable the development of common digital standards for transmission and reception via satellite and cable.

The aim is to match up the Rai's television know-how with Stet's in the telecoms field to develop what the two define as a "strategic partnership".

Robert Graham, Italian business, Page 13

Bavaria charges CompuServe chief over Internet pornography

By Frederick Stüdemann

in Berlin

Bavarian state authorities yesterday charged the managing director of the German division of CompuServe, an online services company, with providing access to pornographic and racist material on the Internet.

The indictment is the first of its kind to go to court in Germany, where the authorities in several states have taken a close interest in the subject.

The Bavarian state prosecutors office, which has been investigating CompuServe for more than a year, said it believed Mr Felix Somm had violated laws on youth protection and racism.

He is accused of allowing the distribution of banned material even though he had "technical and organisational measures" available to prevent this.

In response to initial investigations of CompuServe carried out by the Bavarian prosecutors office at the end of 1995 - when the company's Munich offices were raided by officials - access to Internet "news groups" known for their pornographic or racist content was closed off.

The charges relate to these investigations but the authorities also claim that CompuServe is still breaking the law by providing access

to computer games which celebrate violence and, in one case, include pictures of Adolf Hitler and swastikas, images which are banned under German law.

Mr Hans-Werner Moritz, a lawyer acting for Mr Somm, said yesterday it was wrong to make his client responsible for these games as they originated from CompuServe's headquarters in the US. Mr Somm was not able to prevent their distribution. Mr Moritz said he was surprised the investigation had led to an indictment. Similar investigations in other states have been dropped, either because of legal uncertainties or in anticipation of changes in the law.

The case against Mr Somm goes to the heart of a dispute about responsibility for content distributed on the Internet.

Online services companies, which provide subscribers

with access to the Internet, say they cannot be held responsible for content.

Proposals

for a law

which

would

recognise

this

position

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NEWS: EUROPE

Brussels to amend bank capital rules

By Emma Tucker in Brussels

The European Commission yesterday unveiled proposals which will cut the amount of capital banks should hold to cover the risk of their loans not being repaid.

The proposals, which update the capital adequacy directive, would allow banks to use more sophisticated methods when calculating how much capital they need set aside, enabling them to use their capital more efficiently and compete more

effectively against non-EU companies which enjoy lower capital requirements.

The draft plan, to be presented to member states later this year, would bring EU laws on bank supervision into line with international supervisory rules, amended recently by the Bank of International Settlements in Basle.

Under the proposed rules, banks would be permitted to use their own internal computer models to calculate their risk exposure. National

regulatory authorities will oversee the models to ensure they are adequate.

According to Mr Mario Monti, the internal market commissioner, this would allow companies to "tailor" their needs "while not going back on security".

Capital adequacy requirements will be less cumbersome in many cases because the use of internal risk models will be geared to the individual institutions," he said.

"It is simply a more efficient way for the individual insti-

tutions and for the economy as a whole to obtain the necessary protection against risk."

The proposals should have been adopted last year, but progress was delayed because of a dispute with the British over whether firms specialising in commodity derivatives should be covered by the directive.

The British Treasury argues that commodity trading should be exempted as different types of commodity require different types of

capital adequacy rules, reflecting sharply differing vulnerabilities.

As a compromise the rules will be extended to such specialised sellers but only after a transitional period of two years.

During the breathing space investment firms dealing in commodities and commodity derivatives will be allowed to use existing approaches to measuring risk while they upgrade their risk management systems in order to be able

to use internal models.

"I believe that I have persuaded the British authorities that we had to go along with a system eventually embracing this particular segment," said Mr Monti, pointing out that the dispute is only concerned a handful of specialised securities houses.

Adoption of the proposals by the Commission is likely to come as a relief to most banks which have been keen to see the existing EU rules updated as soon as possible.

Commissioner urges tighter state aid rules

By Emma Tucker

Large handouts of state aid to prop up ailing industries is putting in jeopardy the European Union's single market and its plans for economic and monetary union, according to Mr Karel Van Miert, the competition commissioner.

Presenting figures showing a rise in state aid in 1992-1994 in contrast to the decline of earlier years, Mr Van Miert said it was time to police state subsidies more rigorously.

His announcement came as the Commission said it had cleared the final tranches of FFr20bn (\$3.45bn) state aid package to Air France, and a Esc180,000 capital injection to Portugal's TAP.

West Germany received Esc1bn, way behind Italy's Esc11.5bn and France's Esc11.5bn. Aid levels were lowest in the UK, Spain and the Netherlands.

Most noticeable is a large increase in the amount of aid spent on one-off rescues of individual companies, up from 7 per cent of the total in 1990 to 36 per cent in 1994.

Mr Van Miert proposed a series of remedies including:

- Establishing targets with member states and a timetable for cutting aid budgets.

- New guidelines for regional aid which would gradually reduce the intensity of aid in regions where the standard of living is not abnormally low or where there is no serious under-employment.

Such action has built up economic distortions between the wealthy countries of the Union and the poorer ones.

The share of state aid taken up by manufacturing industry in the four big

The multiplexes multiply

Alice Rawsthorn reports on Europe's hunger for new cinemas

Bulldozers will soon arrive at a building site in Helsinki to start work on what will become Finland's biggest cinema. At about the same time, a construction crew will descend on a site in Birmingham to build Britain's largest cinema - but with only 30 screens compared with the 40 in Helsinki.

Similar developments are under way all over Europe, with hundreds of new cinemas planned by the end of the decade.

The catalyst for this sudden surge of cinema-building is the belief that there are not enough cinemas in Europe or, more specifically, not enough clean, modern ones that offer a wide choice of films with decent food and drink.

Since the early 1980s, North America has gained hundreds of new multiplexes, with more than five screens, and megaplexes, with more than 12. But the number of cinema screens in continental Europe fell from 26,628 in 1980 to 18,682 in 1995, according to Dodone, the research consultancy.

Scores of multiplexes have recently been built in the UK, France and Germany. Dodone estimates that the number of German screens rose from 3,259 in 1990 to 3,861 in 1995. Yet these countries are still underdeveloped by North American standards and, until recently,

there has been very little investment elsewhere in Europe.

Conversely the North American market is now regarded as mature, given that there is at least one megaplex in most cities. Hence many large US chains have turned their attention to Europe.

Warner Bros, the cinema-operating subsidiary of Time Warner, the US entertainment group, diversified into the UK eight years ago and now has 17 cinemas there, as well as eight in Germany, Spain and Portugal. It also

Operators are gambling they will recoup their investment from increased box office receipts

intends to open another 23 Italian.

Local European operators are intent on expansion too. Virgin, Mr Richard Branson's leisure group, is considering extending its UK cinema chain into France, Italy and possibly other European countries. Heron International, the UK property group, has proposals for five multiplexes in France and Spain.

Sandrews, the Swedish film group, and Norway's Schibsted have formed a joint venture, Sandrews Metronome Theatres, to establish a pan-Nordic chain of cinemas. Its first project will

be a 10-screen multiplex in Helsinki, which will compete against the 40-screen megaplex about to be built by Finnkinno, Finland's largest cinema chain.

All these projects will be extremely expensive. Heron alone expects to spend at least £135m on the construction of its five French and Spanish cinemas. Operators are gambling that they will be able to recoup their investment from increased box office receipts.

North America sets an encouraging precedent as cinema attendance has risen there in the 20 years since the first multiplexes opened. Operators have also been able to charge higher ticket prices at multiplexes and megaplexes than at their old single screen cinemas.

Similarly, admissions have doubled in the UK since 1985 when the first multiplex opened in Milton Keynes. There are now 900 multiplex screens throughout the country, according to Dodone, which expects UK cinema attendance to rise from 130m last year to 180m in 2000, buoyed by the new openings.

Market saturation seems a distant prospect in Europe. And at present, the chief concern for most European operators seems to be ensuring that they, rather than their rivals, can take their pick from the limited supply of suitable sites.

TV law finds the off-switch

By Emma Tucker

The European Union yesterday agreed new broadcasting rules - but only the bare bones of grandiose ambitions to promote European culture over American sitcoms have survived.

The law envisages a free flow of television programmes across borders, but member states will still have the last word on their TV programming.

"All we ever wanted was a framework which worked," said one EU diplomat yesterday, glad to see the back of the notorious Television Without Frontiers directive.

"The legislation was never supposed to be a mechanism for promoting certain types of broadcasting over others."

The result is that after more than two years of bickering, the EU will stick to existing voluntary restrictions.

These call on governments to devote at least 50 per cent of broadcasts to European-made programmes, but only "where practicable" - a loophole that has allowed countries to beam as much cheap Hollywood fare as they want.

This did not please the European parliament or linguistically-sensitive France. They wanted to make the quotas mandatory - a suggestion that in a blitz of Tinsel.

Nonetheless, broadcasters will be required to warn viewers about programmes unsuitable for children.

economies - Germany, France, the UK and Italy - rose from 82 per cent in 1990-1992 to 85 per cent in 1992-1994. Over the same period, the poorest members - Greece, Portugal, Spain and Ireland - saw their share fall from 8.3 per cent to 8.3 per cent.

But these figures hide sharp differences. Germany tops the league in state aid to manufacturing industry with Esc17bn (\$19bn), most of which went to help restructure east German industry after unification.

West Germany received Esc1bn, way behind Italy's Esc11.5bn and France's Esc11.5bn. Aid levels were lowest in the UK, Spain and the Netherlands.

Most noticeable is a large increase in the amount of aid spent on one-off rescues of individual companies, up from 7 per cent of the total in 1990 to 36 per cent in 1994.

Mr Van Miert proposed a series of remedies including:

- Establishing targets with member states and a timetable for cutting aid budgets.

- New guidelines for regional aid which would gradually reduce the intensity of aid in regions where the standard of living is not abnormally low or where there is no serious under-employment.

Such action has built up economic distortions between the wealthy countries of the Union and the poorer ones.

The share of state aid taken up by manufacturing industry in the four big

State aid to manufacturing industry

	Esc per employee	1990-92	1992-94
Belgium	3,015	1,773	
Denmark	639	1,017	
Germany	1,514	2,012	
Old Länder	921	553	
New Länder	5,415	11,510	
Spain	605	571	
France	1,114	1,850	
Ireland	1,271	1,837	
Italy	2,397	2,379	
UK	439	279	

Source: European Commission

Financial Solutions Worldwide.

INGC March 1997 US\$ 250,000,000 Revolving Credit Facility Arranger and Agent	INGC February 1997 NLG 300,000,000 5.75% Bonds 1997 due 2007 Bookrunner	INGC January 1997 HKS 1,528,222,500 Placement of 394,380 existing shares at HKS 3.875 per share Lead Manager and Bookrunner	INGC January 1997 HK\$ 1,980,000,000 Placement of 165,000 existing ordinary shares at HK\$ 12.00 per share Bookrunner and Lead Manager	INGC December 1996 NLG 150,000,000 Subordinated Loan Facilities Arranger and Agent	INGC December 1996 NLG 400,000,000 Term Loan Facility Arranger and Agent	INGC December 1996 US\$ 49,763,955 Project Finance Facility Arranger	INGC December 1996 US\$ 300,000,000 Second Film Financing Facility Arranger
INGC December 1996 US\$ 160,000,000 Trade Finance Facility Arranger and Agent	INGC December 1996 FRF 200,000,000 Coton Pre-Export Facility Arranger and Agent	INGC December 1996 US\$ 85,000,000 7.37% Senior notes due 2003 Arranger	INGC December 1996 NLG 400,000,000 5.875% Subordinated Bonds 1996 due 2003 Bookrunner	INGC December 1996 US\$ 200,000,000 J/E Convertible Bonds due 2003 Issue price: 100% Financial Adviser and Global Co-ordinator	INGC December 1996 US\$ 117,000,000 International placement of 33,000,000 shares Sole Agent	INGC December 1996 US\$ 200,000,000 Fixed Rate Notes Lead Manager	INGC October 1996 CZK 2,000,000,000 Commercial Paper Programme Issuing and Paying Agent
INGC October 1996 NLG 200,000,000 5% Bonds 1996 due 2001 Bookrunner	INGC October 1996 US\$ 83,000,000 Initial Public Offering Global Co-ordinator	INGC August 1996 US\$ 198,000,000 bluewater bluewater OFFSHORE PRODUCTION SYSTEMS LIMITED Arranger	INGC August 1996 US\$ 250,000,000 Secured Guaranteed Fixed Rate Notes Arranger and Lead Manager	INGC August 1996 NLG 5,000,000,000 (increased from NLG 2,500,000,000) Euro Medium Term Note Programme Arranger and Dealer	INGC August 1996 US\$ 163,000,000 Initial Public Offering Global Co-ordinator	INGC July 1996 US\$ 150,000,000 Multi-Country Dual-Currency Export Securitization Programme Arranger	INGC April 1996 NLG 300,000,000 5.75% Bonds 1996 due 2001 Bookrunner

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ING BARINGS

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NEWS: EUROPE

Foreign investors fight company's attempt to restrict rights

Fury over Russian share move

NOTICE OF EARLY REDEMPTION
TELECOM ARGENTINA STET-FRANCE TELECOM S.A.
U.S.\$200,000,000
9.00% Bonds Due 1997

Telecom Argentina Stet-France Telecom S.A. (the "Company") hereby notifies holders of the Company's 9.00% Bonds Due 1997 (the "Bonds") issued pursuant to an Indenture dated as of August 4, 1992 among the Company and First Trust of New York, National Association, as successor Trustee to Morgan Guaranty Trust Company of New York, as Trustee thereunder (the "Indenture"), of its election to redeem the Bonds on May 22, 1997 (the "Redemption Date") pursuant to paragraph 3(c) of the Terms of the Indenture. The Bonds clear through Euroclear and CEDEL under Common Code No. 3894665 (for Bearer Bonds) and 3894690 (for Registered Bonds) and through DTC (CUSIP No. 879273AA8) (for Registered Bonds). The ISIN numbers are XS0038946652 (for Bearer Bonds) and USSE79273AA88 (for Registered Bonds). Any capitalized terms used but not defined in this notice shall have the meanings assigned in the Indenture.

The Company's election to redeem the Bonds follows the enactment in Argentina of Federal Act 24,587 on November 21, 1995 (O.G. November 22, 1995) (as implemented by Decree 259/96 issued on March 18, 1996 (the "Act")). The Act provides, among other things, that outstanding bearer securities issued by Argentine companies shall be converted into registered form securities, and that failure to effect such conversion prior to May 22, 1996, will result in the imposition of additional taxes on payments of interest and other amounts payable with respect to the Bonds, and the suspension of the existing exemption from withholding taxes in respect of interest paid on Bearer Bonds. Pursuant to Decree 547/96, the effective date of the Act with respect to the Bonds has been delayed until May 23, 1997. The Company has delivered to the Trustee a certificate of the Company and an opinion of an independent auditor of the Company certifying that the Company would be obligated to pay Additional Amounts due to a change in Argentine law, the text of which certificate and opinion are set forth below. Accordingly, the conditions precedent to a redemption of the Bonds have occurred. Holders of Bonds may elect not to surrender such Bonds for redemption on the condition that (a) the Republic of Argentina (or any political subdivision thereof or therein having the authority to tax or grant relief from tax obligations) shall have taken a final action which shall result in the Act ceasing to be in effect with respect to the Bonds (whether by abrogation, extension or other relief) which has been notified to the holders in the manner contemplated by the Indenture and (b) the holder of Bonds shall, prior to 5 p.m., Eastern Standard Time on May 20, 1997, provide the Company and First Trust of New York, National Association, Trustee under the Indenture, with a written notice in the form requested by the Company, which form shall be delivered to the Trustee by the Company to be available upon request by the holders, to the effect that such holder waives its right to redeem and will not surrender such Bonds for redemption, but rather will hold such Bonds to their stated maturity (an "Election to Hold").

On the Redemption Date, the Bonds will be paid as specified herein: In accordance with the terms of the Indenture, the redemption price shall be 100% per U.S.\$1,000 principal amount of Bonds, representing the principal amount of the Bonds, together with accrued interest to the Redemption Date in the amount of U.S.\$ 527 per U.S.\$ 1,000 principal amount of Bonds. On and after the Redemption Date interest on the Bonds shall cease to accrue, other than with respect to any such Bonds as to which the holder has made an Election to Hold, which Bonds shall continue to accrue interest to stated maturity.

Payment of the Registered Bonds will be made at the office of First Trust of New York, National Association, 100 Wall Street, New York, New York 10005, as successor Trustee or, in the case of Bearer Bonds, at the offices of Morgan Guaranty Trust Company of New York, Avenue des Arts 35, B-1040 Brussels, Morgan Guaranty Trust Company of New York, P.O. Box 161, 60 Victoria Embankment, London EC4Y 0IP, Banque Paribas Luxembourg, 10A Boulevard Royal, L-2093 Luxembourg, Swiss Bank Corporation, 1 Aeschenstrasse, CH-4002 Basle or Banco Rio de la Plata, 25 de Mayo 140, 1st Basement (Tides Dept.), Buenos Aires, Argentina, the Company's paying and transfer agents outside the United States.

Payment of the Bonds will be made upon presentation and surrender of the Bonds to be redeemed, together (in the case of a Bearer Bond) with all Coupons maturing on August 4, 1997. Bearer Bonds must be presented for redemption together with all unmatured Coupons failing which the amount of any missing unmatured Coupons will be deducted from the sum due for payment. All unpaid interest installments represented by Coupons which shall have matured on or prior to the Redemption Date shall continue to be payable to the holders of such Coupons, and the amount payable to the holders of Bearer Bonds presented for redemption shall not include such unpaid installments of interest unless Coupons representing such installments shall accompany the Bonds presented for redemption.

IMPORTANT NOTICE

Under the Interest and Dividend Compliance Act of 1983 as amended by the Energy Policy Act of 1992, 31% will be withheld if tax identification number is not properly certified with respect to payment of Registered Bonds made by a paying agent in the United States.

CERTIFICATE OF TELECOM ARGENTINA STET-FRANCE TELECOM S.A.

April 4, 1997

First Trust of New York,
National Association, as Trustee
100 Wall Street
New York, New York 10005

Ladies and Gentlemen:

Pursuant to the provisions of Section 11.2 of the Indenture (the "Indenture") dated as of August 4, 1992 between Telecom Argentina Stet-France Telecom S.A. (the "Company") and First Trust of New York, National Association, as Trustee to Morgan Guaranty Trust Company of New York, as Trustee thereunder, relating to U.S.\$200,000,000 aggregate principal amount of the Company's 9.00% Bonds Due 1997 (the "Bonds"), and pursuant to paragraph 3(c) of the Terms of the Bonds, in connection with the Company's election to redeem the Bonds, the Company hereby confirms to you that the Company's obligation to pay Additional Amounts on the Bonds as required by Federal Act 24,587 of the Republic of Argentina cannot be avoided by the Company taking reasonable measures available to it.

Any capitalized terms used but not defined in this notice shall have the meanings assigned in the Indenture.

Very truly yours,

TELECOM ARGENTINA STET-FRANCE TELECOM S.A.

By: *Ad Juan Carlos Masjuan*
Title: Chairman of the Board of DirectorsBy: *Ad Giorgio Rizzi*
Title: Vice-Chairman of the Board of Directors

OPINION OF PRICE WATERHOUSE & CO.

Buenos Aires, April 4, 1997

To the President and Directors of
Telecom Argentina Stet-France Telecom S.A.
Maipu 1210 - 9th floor
Buenos Aires

and
To First Trust of New York,
National Association, as Trustee
100 Wall Street
New York, New York 10005

Dear Sirs:

In accordance with your request, and in our capacity as independent auditors of Telecom Argentina Stet-France Telecom S.A. ("the Company"), we have analyzed the impact on the Company of the terms of Law No. 24,587 and its regulatory decree in relation to the issue of Corporate Bonds for US\$200,000,000 due 1997 ("the Bonds"), in the form of individual bearer securities.

Our work has been based on the interpretation of Law No. 24,587 and its regulatory decree, and on a review of Section 3(a) of the Terms and Conditions of the Bonds.

On the basis of the work performed we are of the opinion that the Company shall be required to pay additional amounts in accordance with the penalties laid down by Law No. 24,587 and its regulatory decree.

Yours truly,

PRICE WATERHOUSE & CO.

By: *Ad Juan Carlos Masjuan*
(Partner)
Certified Public Accountant

Questions concerning the redemption of the Bonds can be directed to the Trustee, attention of Helen Chin at (212) 361-3531, or to the Company, attention of Elvira E. Lazzati at (541) 968-3604 or (541) 968-3606.

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The Financial Times plans to publish a Survey on
Liechtenstein
on Tuesday, June 10

For further information, please contact:
Lindsay Sheppard Tel: +44 171 873 3225 Fax: +44 171 873 3204 or
John Holley (Geneva) Tel: +41 22 731 3004 Fax: +41 22 731 9482
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minded team against some of the country's most powerful Soviet-era industrial managers.

"Moseenergo will have to decide whether it wants to work in a normal, civilised market economy, or to go back to the dark ages," said Mr Boris Brenev, the new vice-president of Russia's national electricity company. He will make the case for shareholder rights at today's showdown.

The European Bank for Reconstruction and Development and the International Finance Corporation, the private sector arm of the World Bank, last week warned the company that lending and investment programmes could be in jeopardy.

"We are only willing to work with Russian companies which are determined to live by the same business standards as the rest of the world," he said.

Several top western investors have complained to the Russian cabinet, warning that Moseenergo's plans threatened to seriously undermine international confidence in Russian companies.

Foreigners, who have avidly bought Moseenergo

stock because of the company's reputation for openness, own an estimated 35 per cent of the shares.

The company's proposals include limiting shareholder voting to 1 per cent of share capital, no matter what the size of the stake. It is also seeking to restrict the nomination of directors to those candidates with 25 years' experience in the Russian power industry.

A third point of disagreement is Moseenergo's proposed 30 per cent increase in authorised capital. Some investors fear that the new share issue would be primarily a vehicle for giving the city of Moscow, under the leadership of its powerful mayor, Mr Yuri Luzhkov, a stake in the company.

In a letter sent last week to Mr Boris Nemtsov, the

young reformist first deputy prime minister, who is responsible for restructuring the energy sector, one irate western investor warned:

"Failure to do so [stop Moseenergo's proposal] will send a message to all investors that any Russian company at any time, no matter how large and important, can suddenly decide to take away shareholder rights and dilute their ownership. This will have a significant long-term effect on the Russian capital markets."

According to Ms Julie Quist, utilities analyst at MC Securities, the attitude of many investors has been: "If you can't trust Moseenergo, who can you trust in Russia?"

Moseenergo officials could not be reached yesterday for comment.



Turkey tries to put northern Cypriots back on their feet

Ankara is prescribing harsh medicine, writes John Barham

Turkey wants to turn north Cyprus into a "showcase" of prosperity and dynamism, faster privatisation, and moves to clean up the stock market as part of a sweeping package of measures to revive an ailing economy.

Launching his government's most significant policy changes since being re-elected last summer, Mr Václav Klaus, prime minister, said the measures, made necessary by sharp slowdowns in the economy this year, were "a healthy step forward".

He also revised sharply downwards the 5.4 per cent official forecast of economic growth for the year. "It would be a great success if it were half the original estimate but it is likely to be less," he said.

Some of the new measures, including import restrictions on consumer goods and foodstuffs, and the proposal for an independent stock market watchdog, mark a retreat from the prime minister's long-held laissez-faire attitude towards the markets.

The most severe change is a reduction of Kc23.5b (US\$55m) in projected budget spending this year. This includes a cut of Kc4.2bn in the public sector wage bill; pay rises will be kept to 7.3 per cent compared to the 11.9 per cent originally forecast.

Ironically, Ankara is promising \$250m in loans on condition that north Cyprus adopts tough economic policies that Turkey itself has resisted for years.

Although details are still being negotiated, Ankara demands reform of the public sector, particularly the state retirement fund, and privatisation of state-owned enterprises. Mr Erdal Onurhan, Turkish Cypriot economy minister, says the package will also help the government cut its debts, ease its interest burden, and provide subsidised loans to stimulate private business. These funds will boost the rate of growth and production, he said.

Although ministers had said import surcharges would not be applied, restrictions have been placed on imports of foodstuffs and consumer goods. Importers will now have to place 20 per cent of the value of the imported items on non-interest-bearing accounts for 180 days.

Without proof of the deposit, the goods will not be allowed into the country. The industry ministry is expected to issue a decree tomorrow bringing the measure into effect.

The import measure is designed to restrain the most worrying aspect of the country's current economic plight: its soaring import bill.

The current account deficit stood at 8.6 per cent of gross domestic product in 1996, a level that analysts consider to be unsustainable.

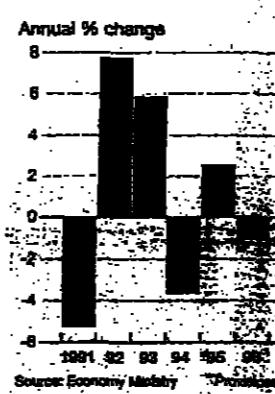
The government also said it would draw up proposals by the end of next month for more privatisation of banks and companies still in state hands.

Financial markets, which have been extremely nervous for the past few days in anticipation of the stabilisation package, traded more firmly before the announcement of the measures, which came after the close of trading.

Mr Klaus said the budget cuts were "a painful step which will hurt many. But we are convinced we cannot continue without them".

He also hinted strongly he wanted the central bank to cut interest rates in response to the tightening of fiscal policy. However, Mr Josef Tóthovský, its governor, said the bank was likely to take a few days to consider market reaction to the measures.

North Cyprus: GDP



also receive an allowance. According to official data, Turkey injects \$50m a year into the economy through aid and the salaries of the 30,000 Turkish troops stationed there. More money comes from Turkish students studying at private universities.

The European Union will begin discussing membership for Cyprus next year. The EU hopes the prospect of membership and generous economic aid will help bring reunification. Incomes in the south are three times greater than in the north. Inflation is only 3 per cent against 80 per cent on the Turkish side.

North Cyprus has not attracted much investment. Its 200,000 people rely heavily on the public sector, and ultimately on Turkey. Almost every family receives a government pay cheque either as public employees, pensioners or veterans. Families of people killed in clashes with Greek Cypriots

clashes along the ceasefire line dividing the two communities. Tourism revenues fell by nearly a fifth to \$180m. Hoteliers fear 1997 will be worse.

North Cyprus has not attracted much investment. Its 200,000 people rely heavily on the public sector, and ultimately on Turkey. Almost every family receives a government pay cheque either as public employees, pensioners or veterans. Families of people killed in clashes with Greek Cypriots

Although a Turkish Cypriot newspaper editor says most people favour membership, "the government and Turkey say we can only enter the EU at the same time as Turkey". Diplomats say a settlement, ending the embargo and bringing EU membership, will not come soon, if ever.

Growing reliance on the mainland has its costs. Turkish settlers make up at least a quarter of the population.

CONTRACTS & TENDERS

MINISTRY OF DEVELOPMENT
GREEK NATIONAL TOURISM ORGANISATIONAnnouncement
for an invitation to tender

The Greek National Tourism Organisation (GNTO) hereby invites for an international public bidding competition (auction) with sealed bids (without counter-bids) for the tourist development and long-term use and exploitation of an area of 1.780 *stremmata* (1 stremma = 1.000 m²) in the district of Afantou, of the island of Rhodes.

The bidding will be carried out at the offices of the Directorate of Exploitation of the GNTO, at 7 Voulis street, 6th Floor, Room 616, on Monday, 08.09.1997, from 10.00 to 12.00 hours, before a Bidding Committee, set up for this purpose.

Interested parties can avail themselves of the text of the invitation to tender from 18.04.97 onwards from the GNTO offices at 7 Voulis street, 6th Floor, Room No 611, Athens, or from the GNTO Offices in Rhodes, every day from 11.00 to 14.00 hours.

The General Secretary
N. Skoula

NEWS: WORLD TRADE

IPR deal is significant step towards full economic links

Vietnam and US in piracy pact

By Jeremy Grant in Hanoi

The US and Vietnam yesterday reached a landmark intellectual property rights (IPR) agreement on protecting a range of products, including computer software, from copyright infringement.

The move was welcomed by businesses as crucial to tackling piracy in the communist-run country, which has reached alarming levels in the past 12 months. It was also hailed by US negotiators as another building block in the process of cementing full economic ties between the former enemies.

Mr Joe Diamond, head of the US negotiating team from the Office of the US

Trade Representative, said a formal agreement would be signed "shortly" and would come into effect later.

It will create for the first time in Vietnam a legal framework for the protection of artistic, musical, literary, cinematic, choreographic and computer software works.

The agreement will probably provide some comfort to US investors with IPR concerns as they contemplate investing in Vietnam. "It's significant because a huge percentage of the US economy is intellectual property-based," said Mr Tony Foster, chief lawyer at Freshfields

lawyers in Hanoi.

However, Mr Diamond con-

ceded that enforcement would be a big challenge in a country which industry analysts estimate to have a 99 per cent piracy rate. "It's critical. And that's the next step. We're going to have to work with the Vietnamese authorities to see it's enforced," he said.

One of the provisions of the agreement requires Vietnam to draft legislation setting out an enforcement regime.

Pirated compact discs and videos are easily available in the capital and in the commercial hub, Ho Chi Minh City.

Foreign consumer goods companies manufacturing in Vietnam are increasingly discouraged by the appearance of locally-made "knock-

offs" of their products. Earlier this year, Procter & Gamble of the US said it was losing up to 25 per cent of its business to counterfeiters and smugglers.

There is some relief among the US negotiators that Hanoi has now responded to a draft IPR treaty presented by US officials a year ago. The delay is thought to have been caused by entrenched interests in ministry-affiliated state-owned companies believed to have a stake in much of the piracy.

However, the agreement came on the same day that Vietnam reported its first successful prosecution of copyright violations. At a trial in Ho Chi Minh City, a

local composer successfully sued Saigon Video Music Company for \$1,200 (750) in damages for using his songs on an album without his permission.

Mr Nguyen Dinh Luong, director-general of trade policy for Europe and the US at the trade ministry, said: "Enforcement is very important. We have to be serious about it for our long-term interests".

With the copyright agreement apparently out of the way, the US is now waiting for a response from Hanoi to its proposals for an all-embracing trade pact. That would pave the way for Vietnam to be granted Most Favoured Nation (MFN) statu-

Lyonnaise wins big Moroccan contract

By Roula Khalaf in London

Casablanca city council has voted to award Lyonnaise des Eaux of France a 30-year contract for the distribution of water and electricity, concluding more than two years' tortuous negotiations.

Mr Gerard Payen, Lyonnaise's general director for water, yesterday said Lyonnaise, leading a European consortium, had reached a compromise with the city council to limit price rises originally projected by the company.

The original contract envisaged steep price rises for electricity, water and waste-water disposal. The General Confederation of Moroccan Enterprises criticised the terms of the deal, arguing that its members already paid more than their Mediterranean neighbours for electricity.

Mr Driss Basri, interior minister, is believed to have stepped in to help forge a compromise.

The government knew that failure to award the contract to Lyonnaise, after having invited it to Morocco, could have sent the wrong signal to the international business community just as the country is struggling to attract foreign investment.

Mr Payen said the final agreement projected no increase in prices during the first year, more moderate increases for electricity in the second and third years only, and higher rates for water in the second to fifth years.

The confederation has yet to react to the council vote.

Total investment over the 30-year period is expected to reach Dh30m (\$3.2m),

with priority for waste-water disposal.

Lyonnaise said it

will also focus on improving service, collecting revenue, and making water and electricity distribution systems more efficient.

Help needed with water.

Page 8

WORLD TRADE NEWS DIGEST

US trade move irks Argentina

Argentina has reacted angrily to a US decision to end duty-free status for exports valued at \$265m a year. The move was "an unnecessary blow to a political and commercial ally such as Argentina", said Mr Guido Di Tella, the foreign minister. President Bill Clinton has signed an order reducing by 50 per cent the amount of Argentine goods that can be imported duty-free, to protest at what he said was a failure to protect patents and other intellectual property rights.

The goods were imported under the US generalised system of preferences (GSP), which aims to assist developing countries by eliminating tariffs on selected exports. The US has been angered especially by Argentina's failure to toughen its laws on pharmaceutical patents.

The sanctions, to be imposed within 30 days, were announced in principle in January. They will have most effect on chemicals, petrochemicals, and some metals and food exports.

They are unlikely to have a big overall impact on Argentina's US trade. Exports under the GSP in 1995 totalled almost \$516m, while total exports to the US last year reached \$1.8bn.

Ken Warr, Buenos Aires

IBM aid for frequent flyers

An automated immigration system to speed frequent flyers through airport border controls will be unveiled by International Business Machines today. The system will allow business travellers to complete airport formalities by swiping a card through a machine and providing simple biometric information, such as a handprint.

The FastGate system will be introduced on a limited basis at Bermuda International Airport next month; IBM hopes it will be in use in up to 25 of the world's busiest airports within the next few years.

The system uses biometrics - a handprint, voice print or fingerprint - to establish the identity of a traveller at passport control, and is linked to a security database. IBM says it will make life easier for regular travellers, while allowing police and immigration officials to make better use of their time.

George Parker, London

Cuba, South Africa sign pact

Cuba and South Africa have signed a commercial agreement aimed at boosting bilateral trade. "There are considerable prospects for increased trade," Mr Alec Erwin, South Africa's trade and industry minister, said after signing the deal at the end of a two-day mission to Havana.

The trade agreement, which includes a reciprocal Most Favoured Nation clause, was a further sign of South Africa's determination to strengthen trade and investment links with communist-ruled Cuba despite US objections. Pretoria and Havana already have a bilateral investment promotion and protection accord.

Annual two-way trade has reached around \$36m, mostly exports of South African herbicides to Cuba's sugar industry.

Pascal Fletcher, Havana

■ Aero International Regional (Air) has won a \$200m turboprop order from American Eagle, American Airlines' regional carrier. The order is for 12 ATR 72-210 aircraft. Deliveries will start in July and continue until May 1998. American Eagle already operates 91 ATR turboprops.

Michael Skapinker, Aerospace Correspondent

Battery production overpowering

Japanese output of lightweight, rechargeable cells, boosted by the rise of mobile telephones, could treble by 2001, reports Peter Marsh

A big rise in Japanese output of new lightweight, high-energy batteries for use in mobile telephones and other equipment could push the industry into over-supply by the turn of the century, according to US consultants.

Production capacity for the new cells is likely to double or treble by 2001, with most of the hundreds of millions of dollars in investment coming from Japanese consumer goods companies including Sony, Matsushita, Toshiba and Sanyo.

Powers Associates, a US consultancy, says heavy investment in new battery plants is likely to lead to overcapacity. "Everyone is seeing the plumb and wants a share of it," said Dr Robert Powers.

Worldwide sales at manufacturers' prices of the lightweight rechargeable batteries are put at some \$5bn a year. More than two-thirds are made by Japanese manufacturers.

The new batteries are virtually all made using three chemical technologies - lithium ion, nickel cadmium and nickel metal hydride.

They account for a small part of the world's \$20bn-\$40bn annual market for batteries of all types, which include the familiar alkaline or zinc-carbon batteries used for most consumer goods as well as rechargeable lead-acid batteries used in cars.

But the boom in mobile telephones, and other electronic goods such as portable computers and camcorders, has led to a surge in demand for the new types of lightweight, high-energy battery.

Duracell, another big US battery group, has a pilot production line in Connecticut for lithium ion systems, and is building a plant in North Carolina for nickel metal hydride cells. This is being constructed in a joint venture with two partners - Toshiba and Varta, a German battery company.

According to a report* from Powers Associates on the battery industry, the US is the biggest single market for batteries of all types, with sales at \$8.5bn last year.

Japan accounted for \$4.9bn of sales, with western Europe next at \$4.4bn. China is the next biggest single market for batteries of all types, with sales put at \$1.8bn in 1996. A second report* on bat-

teries from Freedonia, another US consultancy, forecasts battery sales worldwide will grow by 8 per cent a year until 2000, thanks mainly to expanding consumer applications and further growth in the number of vehicles, particularly in eastern Europe. The report expects Japan's trade surplus on batteries of all types to grow from \$1.65bn last year to \$2.31bn in 2000, while

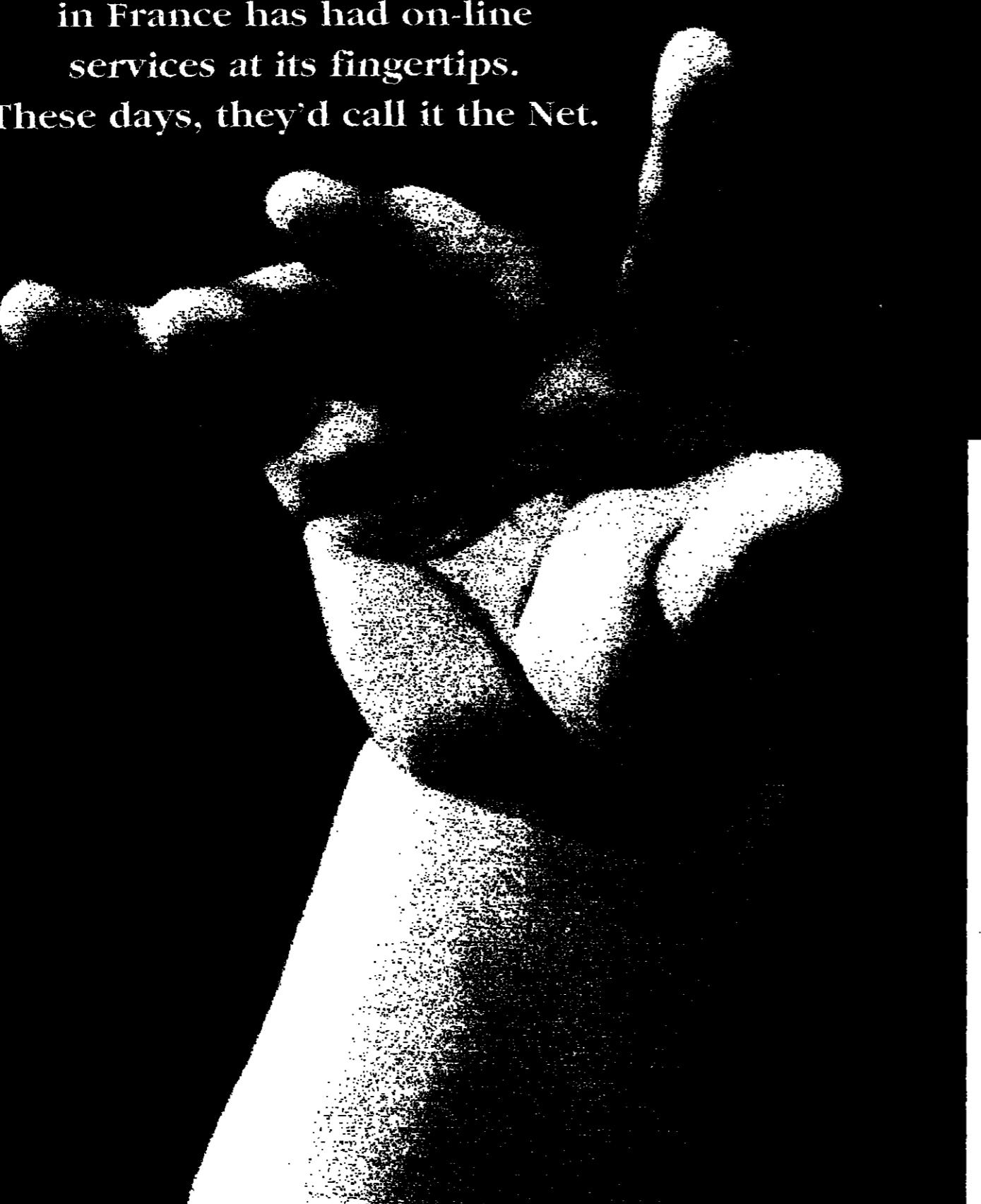
North America's deficit on these devices is projected to rise from \$464m to \$550m over the same period.

*1996 Battery Industry Developments, Powers Associates, 3107 Riviera Lane, Westlake, Ohio 44145, \$120.

† World Batteries, Freedonia, 3570 Warrensville Center Rd, Cleveland, Ohio, 44122-5226, \$3,600.

Survey, separate section

For 15 years, every child born in France has had on-line services at its fingertips. These days, they'd call it the Net.



France Telecom.
Let's build
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France Telecom pioneered the idea of electronic services in the early 80's. Now we have the largest on-line market in the world.

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NEWS: ASIA-PACIFIC

Debate over MFN status likely to be main battleground with congressional critics

Clinton's China policy under challenge

By Guy de Jonquieres and Bruce Clark in Washington

US President Bill Clinton's drive to improve relations with Beijing is facing mounting challenges. As Congress steps up pressure on his administration over the forthcoming Hong Kong handover, allegations of Chinese involvement in US election campaign funding and anxieties about trade are also exerting pressure.

Senior administration officials admit the worsening political atmosphere has already called into question their policy of engaging China more closely and that a big effort will be needed to keep it on track. "There is a perception in the US that the policy is going backwards," said one.

The White House has recently sought to limit the damage by responding more openly to demands from both parties in Congress that the US show it is sensitive to democratic and human rights in Hong Kong, and will not tolerate any moves by Beijing to suppress them after it takes control.

Such reasoning apparently explains President Clinton's invitation to Mr Martin Lee, the leader of the



Martin Lee, invited to meet the president in Washington

leader of the Hong Kong Democratic party, to meet him and Vice-President Al Gore tomorrow, and the decision by Mrs Madeleine Albright, US secretary of state, to attend the Hong Kong handover ceremony on June 30.

By William Dawkins in Tokyo

Matsushita, the world's largest consumer electronics group, is to introduce a multi-tier pay structure, a significant break with the Japanese traditional monolithic wages system.

From next April, the group will allow new recruits to choose between three kinds of pay structure. These include two options under which employees can earn higher basic salaries in return for giving up retirement allowances and fringe benefits, and a third option under which they will

be paid the same as existing staff.

The aim is to give new employees more freedom to manage their own financial affairs and thereby to attract more talented recruits, said company officials.

"We want to be more flexible as a company and attract different kinds of people. Employees will be able to choose whether they get their money at the beginning or the end of their working lives," said Ms Deborah Lamascus, a Matsushita spokeswoman. This comes in response to demands by younger staff, she said.

The move is especially notable coming from Osaka-based Matsushita, reputed to be one of Japan's most conservative corporate employers. It has nearly 48,000 domestic-based staff, whose average age is 39.

It is a break with the norm of rigid pay scales, in which salaries rise with seniority, with little differentiation between employees with varied skills, aptitudes or tastes.

The consequence is that middle-aged workers tend to be higher paid by comparison with the young than is the case in the US or

territory's Democratic party and a critic of China's plans for Hong Kong. However, it reflects the dilemma facing the territory's leader-in-waiting as he seeks to improve his image abroad.

Some of Mr Tung's supporters argue that a trip to the US is necessary to improve his image and counter criticisms of controversial issues.

Others argue, however, that a trip could create more problems than it solved. "He needs to establish himself here first and to show that these doomsday scenarios are unwarranted," said one pro-China politician.

"At the moment he can't prove this, because he isn't even in power. And if he does, he will be held responsible for his image and could be set up as the bad guy."

However, these gestures are unlikely to be enough to stem the hostility and suspicion towards China increasingly evident in Congress. Some US officials also believe Mrs Albright is taking a big risk by visiting Hong Kong and could be

politically embarrassed if the handover fails to go smoothly.

Mrs Albright apparently hopes the visit will earn political credit in Congress before this summer's annual debate on renewal of China's Most Favoured Nation trade

status. This event is shaping up as potentially the most difficult battleground in the US political wrangle over China policy.

Mrs Albright sought in a

Asia policy speech this week to bolster the administration's case for MFN renewal, while reiterating Mr Clinton's insistence that China's trade links with the US should not be held hostage to its human rights record.

However, her pleading

appears so far to have made little impact. Mr Douglas Bereuter, a moderate Republican who chairs the House of Representatives' Asia-Pacific affairs sub-committee, said yesterday the House was so exercised about China that it might reject a request by Mr Clinton to renew MFN.

Such an unprecedented

move need not mean that MFN lapsed, because Mr Clinton could veto it. How-

ever, such a vote would risk further undermining his

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NEWS: THE AMERICAS

AMERICAN NEWS DIGEST

US wins UN Cuba vote

The US, backed by other western countries, yesterday won a vote condemning Cuba in the United Nations Human Rights Commission, but the vote showed a drop in support for the annual exercise.

A total of 19 countries in the 53-member body voted for a US-drafted resolution, one fewer than in 1996, and 10 countries, five more than last year, said No to it. Twenty-four abstained against 28 last time.

Before the vote, the US accused President Fidel Castro of denying the Cuban people fundamental freedoms, harassing pro-democracy activists and controlling the free flow of information. But Mr Carlos Flores, Havana's ambassador, said the resolution was "part and parcel of the hostile policy of the US waged against Cuba for the past 37 years".

Reuter, Geneva

Setback for US revenue

The US Internal Revenue Service has backed down in a test case that will force the government to refund hundreds of millions of dollars of overpaid taxes to life insurers and might affect billions of dollars more in pending tax claims from banks. The IRS has decided not to appeal against a recent ruling by the US tax court that it had violated the US-Canadian tax treaty in its calculation of taxable investment income for North West Life, a Canadian insurance company.

Other Canadian life insurers operating in the US through branches, rather than through separately incorporated subsidiaries, are directly affected by the decision and could claim as much as \$40m in tax refunds.

The IRS is not, however, expected to throw in the towel on a similar case involving National Westminster Bank of the UK, which is claiming for \$180m of back tax and interest it was forced to pay in 1995. This case is being pursued in the Court of Federal Claims, rather than the Tax Court.

George Graham, London

Ecuador acts on 'corruption'

Ecuador's Congress is expected to vote today on a move to disqualify up to 21 congressmen over alleged involvement in corruption scandals during the government of Mr Abdala Bucaram. The supreme court has also asked it to lift immunity from 17 deputies so it can start legal proceedings against them.

The congressmen threatened with removal of immunity are mainly members of Mr Bucaram's Ecuadorean Roldosist party (PRE), including some "Independents" who left or were expelled from other parties during or since the end of the Bucaram government.

They are suspected of involvement in a ring of fictitious companies alleged to have provided over-priced educational equipment to state schools. An anti-corruption commission has threatened to disband if Congress does not act.

Justine Newsome, Quito

Extradition request refused

A Honduran judge yesterday denied a US request for extradition of former Haitian police chief Mr Michel François wanted on drug charges, citing "weak evidence." Mr François was among 12 arrested last month for allegedly shipping heroin and cocaine from Colombia to Florida. He was accused of conspiring with drug lords in 1987 to set up a drug transportation and distribution network on the back of Haiti's political and military institutions. Mr François, 38, was Port-au-Prince police chief during Haiti's 1991-1994 military government. He has repeatedly stated his innocence, saying the charges constituted "revenge" by the US government for his opposition to the 1994 restoration of deposed President Jean Bertrand Aristide.

AFP, Tegucigalpa

Rebels denounce Guatemala

Former rebel commanders in Guatemala have denounced the government's economic policies for allegedly violating the spirit of a peace pact ending 36 years' internal war.

The government of President Alvaro Arzu and the Guatemalan National Revolutionary Unit (URNG) signed a historic treaty in December ending Central America's longest-running and last armed conflict. It put into effect 11 separate accords on human rights, Indian rights, guerrilla disarmament, reductions in the army, education and social development.

Reuter, Guatemala City

CONTRACTS & TENDERS**BOTSWANA POWER CORPORATION****INVITATION TO TENDER****NORTH-SOUTH CARRIER WATER PROJECT - 1116/2****66/11 KV SUPPLIES TO PUMP STATIONS**

The Arab Bank for Economic Development in Africa (BADEA) is supporting the funding of the North/South Carrier Water Project in Botswana. Part of this important project includes the provision of Electrical Power Supplies to the Water Pumping Stations. Therefore, the Botswana Power Corporation invites tenders for the supply, delivery and erection of the following works:

- a) Tender 1871/97 66/11 KV Power Transformers and Associated Equipment
- b) Tender 1872/97 66 KV Switchgear and Associated Equipment
- c) Tender 1873/97 66 KV Single Circuit Distribution Lines
- d) Tender 1874/97 11 KV Switchgear and Associated Equipment

Tender documents may be inspected from 21 April 1997 at the offices of the Corporation's Consulting Engineers, Merz & McLellan, Plot 133, Independence Avenue, Gaborone, on Telephone (+267) 314172 or Telefax (+267) 372 800.

Tender documents will be available from 21 April 1997 and may be obtained from Merz and McLellan, Gaborone Office, on payment of US\$30.00 (Thirty US Dollars) deposit for each set of tender documents. Cheques shall be made payable to Botswana Power Corporation and the amount paid will be refunded on receipt of a bona fide tender. The cost of shipping the documents to the prospective Tenderer shall be for the prospective Tenderer's own account.

Tenderers shall note that the prospective Main Contractor shall be Non-Botswana based to meet the requirements of BADEA.

Sealed tenders, endorsed with the title of the tender, shall be deposited in the Tender Box at the Head Offices of the Botswana Power Corporation, Motlakase House, Plot 1222, Industrial Sites, Macheng Way, Gaborone, Botswana, on or before the closing time and date as stated in the documents, when all tenders will be opened publicly. Alternatively, tenders may be sent, by express carrier, to arrive before the tender opening time and addressed to the Chief Executive Officer. However it must be noted that Telex or Telefax tenders will not be accepted.

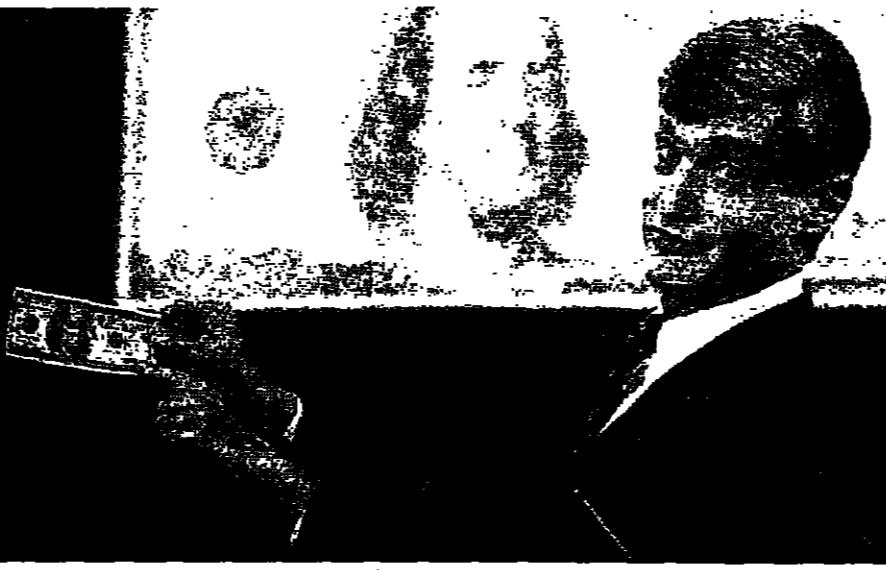
K Sithole
Chief Executive Officer
Botswana Power Corporation

US is ready to act to halt 50% two-year rise in currency against the yen**Mighty dollar puts Washington in a spin**

As a statement of the obvious, the remark this week by Mr Robert Rubin could hardly have been bettered. "We will act when it is appropriate and not act when it is not appropriate," the US Treasury secretary said solemnly, in response to a question about whether the US may be about to intervene in currency markets to prop up the weak Japanese yen.

But in the semantics of international exchange rate policy, Mr Rubin's apparently bland observations were pregnant with meaning. They were the clearest indication yet that the US is anxious to curb the sharp rise in the dollar against the Japanese yen that has taken the US currency to a four-and-a-half-year high in the last week of Y137 to \$1, up by more than 50 per cent in two years.

A flurry of diplomatic activity between the policy makers of the two countries is a further indication that something is up. Two weeks ago, Mr Rubin went to Tokyo for lengthy discussions on economic imbalances with his Japanese counterparts. Then last week both Mr Rubin and Mr Eisuke Sakakibara, director



Rubin: he is clearly worried the dollar has become too mighty

of the international finance bureau at the Japanese Finance Ministry, expressed "concern" about the dollar's sharp rise.

The week after next, the US-Japanese currency relationship will be one of the focal points of discussion when the finance ministers of the Group of Seven countries meet in Washington and, just in case the conclusions are still unclear, there will be another chance to

discuss the matter when President Clinton and Mr Ryutaro Hashimoto, the Japanese prime minister meet, as they are expected to do, at the end of the month.

Having spent most of the last two years cheering on the dollar's rapid ascent from the sidelines, the US authorities have now clearly decided to take part in a scheme to stop its rising further. The rash of public utterances and high-profile

meetings marks an attempt to "jawbone" the dollar lower against the Japanese currency. If that does not work, market intervention by both countries' central banks seems almost certain.

At first sight these manoeuvres look like a replay of a familiar drama played out several times in the last few years. The dollar's sharp rise leads to a jump in the US trade deficit with Japan. That provokes howls of

anguish from US exporters and the US authorities are prevailed upon to talk the dollar down, if necessary following that up with currency intervention.

But there are several factors that are different this time. For one thing, there have been few of the usual calls for action from US exporters. Though Detroit's Big Three car makers have let out a few rumbles of discontent in the last few months, there has been none of the Japan-bashing to which they usually resort with such alacrity.

That is because the US economy is in remarkably good shape. With unemployment at 5.2 per cent, close to a 30-year low, it is difficult to argue that a strong dollar is pricing US workers out of jobs. Another difference is that the dollar's rise has acted as a useful safety valve for policy makers. Domestic demand is growing at an annual rate of about 5 per cent, much too fast for the economy's long-run non-inflationary health. But the strong dollar has ensured that at least part of that demand has been diverted into imports.

Why then, does Mr Rubin seem uneasy about the dollar's strength?

The answer appears to be official US concern about Japanese economic policy. While the American authorities are anxious to see a lasting recovery in the Japanese economy from its frailty of the last six years, they do not want that recovery to be built on the back of a weak yen that bolsters Japanese exports. And though the Japanese authorities have repeatedly promised they will not do that, will take action to stimulate demand, thus bringing about a balanced economic recovery and a lower trade surplus, not everyone is convinced that that will happen.

"Though the US authorities have said they will not use the currency as a trade policy instrument, they are putting Japan on notice that they must now do something about domestic demand," says Mr John Praveen, senior international economist at Merrill Lynch in New York. But whether intervention, of either the verbal or the market kind, will be sufficient to bring about a stronger yen is another matter entirely.

Currencies, Page 27

Gerard Baker

Industrial output expands at sizzling pace

By Gerard Baker in Washington

US industrial production scored another sharp increase last month, further evidence the sizzling pace of economic expansion is continuing. The Federal Reserve reported yesterday output from the nation's factories, mines and power stations rose by a seasonally adjusted 0.9 per cent in March, following a 0.6 per cent rise in February.

The increase last month, the fastest for nearly a year, was remarkably broad-based with particular

strength in durable goods such as cars, computers and machinery. It meant the overall rise in industrial output in the first three months of the year reached a seasonally adjusted annual rate of 5.6 per cent, up from a 4.5 per cent rate in the last quarter of 1995.

The figures, much stronger than most financial market economists had forecast, suggest the economy is still growing too fast for the Federal Reserve's comfort. Overall growth in the first quarter now seems likely to have been close to

an annual rate of 4 per cent, maintaining the strong pace of 3.8 per cent in the previous quarter. Since even the most optimistic estimates of the long-term potential rate of economic growth put it at no higher than about 2.5 per cent, the current pace seems likely to result sooner or later in rising inflationary pressures.

Though figures released on Tuesday showed no sign yet of accelerating inflation at the consumer price level, there have been indications of rising wage pressures

expected to lead to an upturn in inflation in the next few months.

Further evidence of tightening bottlenecks in the economy came elsewhere in yesterday's industrial production report, with the news that capacity utilisation rose to 84.1 per cent in March, up sharply from 83.6 in February. In the past a figure of 85 per cent and higher has usually been associated with an acceleration in companies' prices.

The strength of demand growth and the threat it poses to inflation has already prompted the central bank to raise interest rates once this year, and if it continues, the Fed seems likely to follow that up with one or two more increases.

Other figures published yesterday showed a slightly weaker pace of growth in the housing sector. Housing starts fell by a seasonally adjusted 6.4 per cent in March from a month earlier, the Commerce Department reported. But the decline followed an increase in February of 10.7 per cent. Overall, new housing construction remains on an upward trend.

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on 28th July 1997, the Vesting Date. The distribution of cash and preference shares will take place within 28 days of this date. We will contact all eligible Members by early July with further details about the

distribution of cash and preference shares. In the meantime if you have any questions in relation to the combination, please contact our Information Office on 0800 86 66 33.

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NEWS: INTERNATIONAL

Intellectual property organisation pays its own way but succumbs to US budget pressure

UN body suspends plans for new HQ

By Frances Williams
in Geneva

The World Intellectual Property Organisation, the affluent United Nations body that looks after international patent and copyright issues, has been forced by US pressure to suspend plans for a prestigious new headquarters building in Geneva.

Wipo's budget and premises committee agreed yesterday to postpone a decision on the building, estimated to cost about SFr95m (£55m), until the organisation's annual meeting in September.

The postponement follows a report by an independent consultancy commissioned last autumn at Washington's request confirming the availability of plentiful reasonably priced office accommodation elsewhere in the city.

A US spokesman said Wipo had taken "a very wise and prudent decision" given 20-30 per cent office vacancy rates in Geneva, which has

yet to emerge from a property slump.

The US campaign to stop the grandiose building project, which it described as "indefensible" in the light of the UN budget crisis, has attracted support from other countries uneasy about the cost of the Wipo plan.

The initial proposals presented by Mr Arpad Bogsch, Wipo director-general, would have awarded the building contract, without competitive bidding, to the Swiss contractor which owns the land, next door to the existing headquarters.

Wipo already occupies a 12-storey steel and glass building in the heart of the leafy UN district and recently bought a four-storey adjacent building to house its expanding patent-filing activities.

The controversy will now fall into the lap of Mr Kamal Idris, Wipo's Sudanese deputy director-general, who has been nominated to succeed Mr Bogsch when the

Hungarian-born American retires this year.

Ironically, Wipo can well afford the extravagance. Rare among UN agencies, it is virtually self-supporting, making 90 per cent of its SFr150m annual income from patent fees and other revenue-raising activities.

Funds for the new building would come from the organisation's reserves, which are expected to reach SF210m this year.

Wipo is so well-off that Mr Bogsch is proposing to the budget committee this week that government contributions be reduced by half - or even to zero - in addition to a 15 per cent cut in patent filing fees.

At the same time, Wipo plans to increase spending by 20 per cent in the 1998-99 biennium. The agency's 550-strong staff is expected to double over the next decade, though the US says further computerisation may well reduce projected requirements.

US split on how to handle Iran

Hawkish stance may drive it into Moscow's arms, writes Bruce Clark

The US and the European Union may have settled some of the transatlantic rows over Iran, but an argument between hawks and doves in the US over how to deal with that country is growing sharper.

Conservative politicians and pro-Israel groups are demanding that the US take unilateral military action against Tehran if it is found to have been involved in a bomb in Saudi Arabia last June which killed 19 US servicemen.

But influential members of the foreign policy establishment want a more open-minded approach - one that holds out the possibility of better relations, and even co-operation over oil and gas flows from Central Asia.

Both camps agree on some of the basic facts. First, the policy of "dual containment" - economic and military restraint of both Iran and Iraq - has failed to bring tangible results. Neither has softened its anti-western stance, and both are doing their best to build up military strength.

Second, Iran is seeking to counter-balance its isolation from the west by moving closer to Russia. Last week,

as the EU downgraded relations with Tehran - following a German court verdict that linked Iran's leaders with assassinations in Berlin - very different scenes were unfolding in Moscow.

Mr Ali Akbar Nateq-Nouri, the Iranian parliamentary speaker, was cordially received by President Boris Yeltsin, who said Russia enjoyed "good, positive co-operation with Iran, which shows a tendency to improve". The visitor was made a guest of honour at the Russian Duma, whose chairman denounced the latest EU moves.

A third point of agreement is that the forthcoming presidential elections in Iran, which may well propel Mr Nateq-Nouri to supreme office, could lead to a change in Tehran's foreign policy.

For the hawks, all this information redoubles their belief that Washington should maintain unremitting pressure on Iran, and urge its allies to do so as well.

Mr Kenneth Pollack, a military analyst with the Washington Institute for Near East Policy, interprets the pre-electoral debate in Tehran as a signal that the west needs to be more vigilant



Parliamentary speaker Ali Akbar Nateq-Nouri (left) meets Russian Premier Victor Chernomyrdin in Moscow; no softening of Iran's anti-western stance

than ever against Iranian misbehaviour.

"It may be that the hard-liners are embattled - but rather than accommodate the west, they are more likely to lash out," he said.

Supporters of this view have expressed alarm over the latest signs of Russian and Chinese military co-operation with Iran. In the past week, they have accused China of supplying Tehran with anti-ship mis-

silas and the precursors for chemical weapons, and Russia of providing anti-aircraft missiles.

US officials have concurred with these allegations in respect of China, but conservatives still suspect the administration of playing down the real threat in order to avoid imposing sanctions on Beijing.

At the other end of the US debate, arguments in favour of a more flexible attitude towards Iran have been forcefully laid out by two former national security advisers, Mr Zbigniew Brzezinski and Mr Brent Scowcroft, in a forthcoming article in Foreign Affairs, the bi-monthly journal.

Along with co-author Mr Richard Murphy, a senior figure at the Council on Foreign Relations, they argue that "the strident US campaign to isolate Iran... drives Iran and Russia together and its US and Group of Seven allies apart".

They call for a clear differentiation between the regime of Iraqi President Saddam Hussein, which poses a "clear and relatively simple immediate threat", and Iran, which they describe as a more complex geopolitical factor.

While agreeing that Iran's sponsorship of terrorism and its nuclear ambitions posed a threat, the authors assert: "Both... can be addressed by specific policy instruments, rather than by the current crude and counter-productive attempt to cordon off the entire country."

Worse still, the isolation of Iran had damaged US interests by frustrating US efforts to gain access to energy resources in Central Asia. Iran is the geographical key to exporting large amounts of oil from the region but US efforts to isolate Iran have hampered efforts to wean the new Central Asian republics away from Russian influence.

By forcing the cancellation of a \$1bn oil deal between Iran and the US company Conoco in 1995, the administration had "served no one's interest except those of the French company Total" which stepped into the gap. The administration has also put US oil companies at a disadvantage in their efforts to secure access to offshore Iranian energy reserves which have been opened to foreign investment.

Mr Jeffrey Kemp, an Iran specialist with the Nixon Centre think tank in Washington, believes the recent reconciliation between the US and EU could provide the opportunity for a co-ordinated G7 policy based on both carrots and sticks.

He also believes Iran may be more responsive to "carrots" once its elections are over and "it has the opportunity to turn its attention to what's going on in the world".

But in the short term, as he and most other Washington observers believe, the continuing investigation into the attack on US troops at Khober Towers military barracks in Saudi Arabia is likely to drive the debate in the direction of sticks.

Developing world 'needs help from water companies'

By Leyla Boultou, Environment Correspondent

A thorough understanding of the local environment. "A mercenary approach and excessive focus on the quarterly bottom line is the surest way to fail."

Mr Alain Dangeard, a water consultant who brings together the private and public sector, said companies needed to devote far

more attention to the "upstream part of private sector commitment" such as legal frameworks.

Mr Serageldin reiterated earlier Bank estimates that \$600bn-\$800bn investment was needed in water over the next 10 years. Although his figures were queried by some speakers as excessive, all agreed that private operators were the best solution to problems such as Manila's loss of 58 per cent of water supplies which were "unaccounted for".

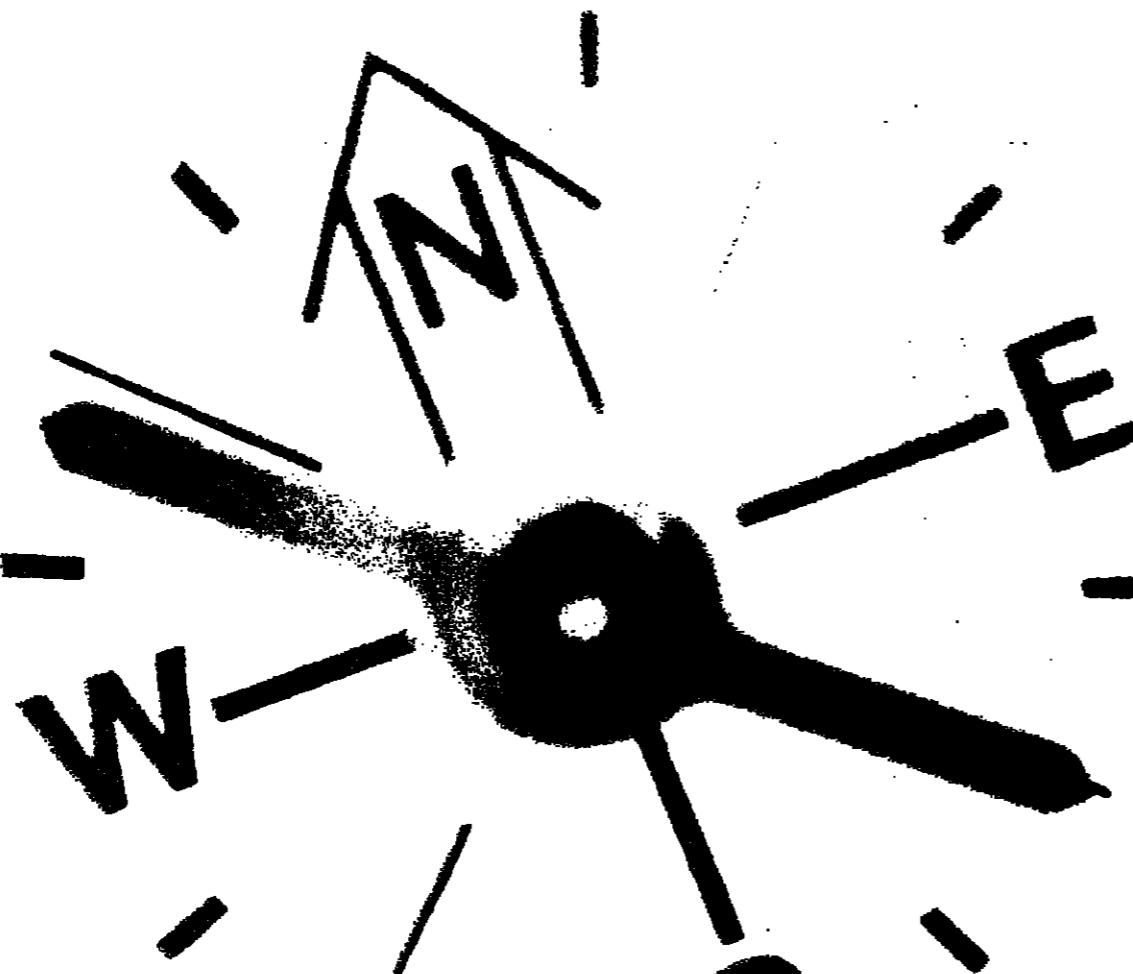
Britain, with the only wholly privatised water and sewerage industry in the world, is home to the only other international operators. But the sort of problems associated with such markets have discouraged all but a handful of British water companies - Anglian, Hyder, United Utilities and Thames - from chasing business abroad.

Mr Robert Heworth, the UK Environment Department official who chaired yesterday to an international listing of migratory creatures that require stronger international protection, Frances Williams writes.

Members of the UN Convention on Migratory Species meeting in Geneva, also called for urgent action to protect the mountain gorilla of central Africa, the Siberian crane and other highly endangered species.

The 1979 convention provides a framework for countries to develop specific agreements to protect particular groups of migratory species.

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NEWS: UK

'The first new country H & R Block has entered in approximately 25 years'

US firm buys 'tax shop' business

By Jim Kelly,
Accountancy Correspondent

H & R Block, the leading US preparer of individual tax returns, yesterday made its long-awaited move into the UK market by purchasing The Tax Team, a network of retail 'tax shops'.

"This is the first new country H & R Block has entered in approximately 25 years," said Mr Ozzie Werlich, president of H & R Block International. In 1986 the company handled around one in seven of all US tax returns.

The UK acquisition, following extensive research by the world's biggest tax form preparation company, comes after the UK launch of a self-assessment regime for 8.5m tax-

payers who were last week sent their new tax forms.

The purchase marks a tentative step into the UK market, in which around 4m taxpayers currently do not seek professional help when filing in their tax forms.

Tax experts forecast the new system could open up a £50m (£25m) market.

H & R Block is known to have considered setting up its own franchise operation in the UK and the sector expected it to team up with a leading financial services group to offer its own tax shop services.

The move will be seen as a further indication of the uncertainty surrounding self-assessment. The Inland Revenue believes the new tax forms will not require anyone to

turn to professionals for advice. Tax experts disagree and predict a drift to tax shop services in the next five years.

The move will be closely monitored by accountants and other tax advisers to see if the retail tax shop model proves more popular than the traditional services provided by accountancy firms with local branches.

Self-assessment affects the self-employed and those with complicated tax affairs. It requires taxpayers to declare income on a single new form – rather than working with the Inland Revenue to assess tax liability.

The UK link-up is significantly more up-market for H & R Block and a long way from the basic tax form

filings service offered in the US, where all taxpayers are part of a self-assessment system.

In the US H & R Block operates through 10,000 offices and has up to 15 per cent of the market.

The Tax Team has just 12 offices in the UK – although it has identified a further 10 sites for expansion by the end of the year. It is run by Mr Gerry Hart, a former president of the Chartered Institute of Taxation, who will remain in charge in UK.

"This is not the US model being imported," he said. "There will be people out there cheaper than us because in the UK not everyone has to file a return – if you do, then you have relatively complicated tax affairs."

French set to invade 'garden of England'

The county of Kent is known as the "garden of England", but two events next week could help turn it into the workshop of France.

On April 25, a group of French entrepreneurs will hold a press conference in Paris to explain why they are escaping France's high employment costs by moving to south-east England. The day before, a group of Kent-based company executives will travel to Lille to develop links with companies in France.

These events come as a growing number of French companies look at expanding into Kent, attracted by low employment costs and transport links with mainland Europe.

Mr Robert Ashmead, chief executive of Locating Kent, a company working to attract inward investment, said 50 French companies had made serious inquiries about moving to the region in the past six months. Mr Ashmead expects five to 10 of them to be established in Kent this year.

They will join other recent

Companies are attracted by low employment costs and good transport links

arrivals including French water company Générale Des Eaux; petrochemicals producer Elf Aquitaine; and Rhône Poulenç, the chemicals and pharmaceuticals giant.

The French invasion of Kent has been assisted by what Mr Ashmead calls a "crusade" by Mr Olivier Cadic, the head of Info Elec, a small high-technology company starting operations in the Kent town of Ashford this month.

Mr Cadic and a group of fellow entrepreneurs have called the Paris press conference to explain why "the air is more pure" in the UK.

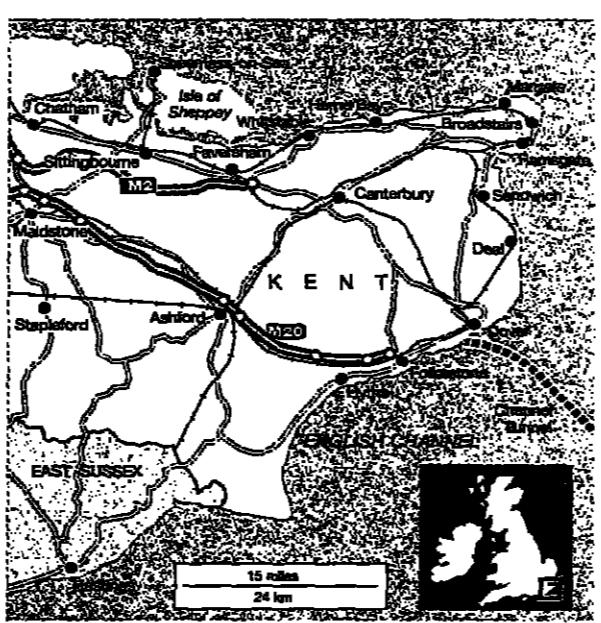
Mr Cadic has rallied a strong following in France, launching an association called La France Libre... d'Entrepreneur, after claiming to be

"shocked" by the UK's modest social security charges, as well as its lower income tax and cost of living.

Employing a worker with a salary of £10,000 (\$16,200) can cost a company in France 23,500-24,800 in payroll taxes, depending on exemptions. In the UK, by contrast, an employer is only obliged to pay £700 in social security contributions on an annual salary of \$10,000.

"To have a French national standing up loudly and publicly saying on French television 'I think Kent is a good thing' is very helpful," Mr Ashmead said. In September, some 200 French companies will be attending a conference sponsored by Mr Cadic on relocating to the area.

Fifteen of La France Libre's corporate members are relocating to the UK and three are due to explain why next week. Mr Ashmead said the lower employment costs were a "significant" factor behind the French interest. "There is really only one issue that drives business,



and that's the bottom line," he said.

Kent's recent infrastructure improvements – new motorways and bridges – have also helped, along with the Channel tunnel between England and France and sea routes.

"If you go down to Dover [port], the traffic is staggering. It's not just foot-passengers – most of the passengers are businessmen," said Mr David Oxlade, a local government business development officer. UK companies in Kent are waking up to their improved access to France, Belgium and the Netherlands, he added.

Danisco Pack Westminster, a packaging company, is one of 30 Kent companies attending the cross-Channel conference in Lille next week. Mr John Bromley, managing director, said: "We're hoping that by being there, people will understand that we are positive about exporting to France."

Richard Adams

Andrew Jack

BUSINESS AND THE LAW

Shadow cast over WTO

Mark Clough on the settlement of international trade disputes



lines accord its imports less favourable treatment than Fuji's Japanese products. However, the Japanese government measure that is not able to cite any Japanese government measure that treats imports differently from domestic products. All measures cited treat both in the same way.

The one Japanese government measure that could affect imported products differently – import tariffs – is set at zero for photographic film. In contrast, all Japanese imports are subject to a 3.7 per cent US tax.

Kodak's real concern is that its vertically integrated distribution system is less effective than Fuji's distribution system.

Fuji uses four independent wholesalers in Japan. Kodak says it cannot use the same ones. It alleges that this somehow violates international trading rules.

However, Kodak does not deny that single brand wholesale distribution is the norm worldwide.

Indeed, Kodak fails to explain why single brand wholesale distribution is perfectly acceptable in the US but not in Japan.

Consultations under the Article III case is weak, the US relies on a non-violation claim alleging that the benefits of Japanese tariff concessions agreed during the Kennedy and Tokyo Gatt rounds had been "nullified or impaired" under Article XXIII(b) of the Gatt.

The main issue is market access. The US claims Japanese government distribution guide-

cession. In the present case, the tariff concessions in issue were made during the 1979 Tokyo and 1994 Uruguay Rounds. The Japanese government distribution measures under attack, however, were adopted in 1970 or before.

Bearing in mind that past panels on this article have only rarely succeeded and then only in clear cases where tariff concessions have been counter-balanced by subsequent subsidies to the domestic industry, the present case is flimsy.

The US non-violation complaint concerns competition issues such as vertical integration in distribution, competition between small and large stores, and promotion practices. But the US may not raise competition issues under the Gatt non-violation rule.

The most it could do is to promote the working group established to study the interaction between trade and competition policy by the Singapore WTO ministerial meeting.

The US has been consistently reluctant to see the WTO address competition issues. However, tempting it may be to utilise the WTO panel process to address competition law issues, it is clear from the WTO Singapore declaration that competition is not already covered by the Gatt. The US has itself also argued for very narrow legalistic interpretations of the Gatt obligations by panels.

As one of the only two third parties involved in the case, the European Union should be cautious. The US interpretation of the Japanese law planning and promotional laws in issue could equally apply to equivalent EU member state laws.

Rulings by the European Court of Justice saying that national marketing rules that are not directed against imports are not subject to the EU's free trade rules might also be put in doubt.

The Kodak/Fuji case indicates that the provision of the WTO dispute settlement understanding for consultation prior to the establishment of a panel may not be sufficient to prevent unarguable defences or claims that clearly lack merit.

It may prove necessary to introduce preliminary procedures to test the admissibility of requests for the establishment of a panel, or, the arguability of defences. In particular, where it cannot be shown that there is any measure to which alleged nullification and impairment can be linked under Article XXIII, there should be a procedure that permits such a request to be declared inadmissible at the outset.

Speaking at the third annual Women Lawyers Conference in London, at the weekend, she said although the law was edging towards a gender balanced profession, women still had considerable barriers to overcome, particularly in areas such as equal pay.

Kodak's real concern is that its vertically integrated distribution system is less effective than Fuji's distribution system

The author is a partner of Ashurst Morris Crisp, the City solicitors

London airports noise suit dropped

By John Mason,
Law Courts Correspondent

The government has decided not to defend proposed noise restrictions at London's three main airports.

The Department of Transport yesterday decided that it would not fight a legal challenge to the restrictions. The challenge was brought by the International Airline Transport Association (IATA). Instead, the government plans fresh consultations.

The department told the High Court in London it had abandoned plans to fight IATA's action, agreeing that its consultation between October 1996 and February 1997 was flawed because airlines were not given the chance to consider new technical data.

Its proposals, announced last August, would reduce noise at Heathrow, Gatwick and Stansted airports and improve monitoring by re-siting equipment. They include lowering the noise limits for daytime take-offs from 97 decibels to 94 decibels and for night departures from 89 decibels to 87 decibels.

However, IATA protested that the proposed restrictions were tighter than those in international agreements aimed at phasing out old and noisy aircraft by 2002.

IATA was permitted to challenge the government in December and introduction of the regulations was delayed until after the hearing.

New consultations will begin after the general election on May 1.

IATA welcomed the consultation because it believes that the original August decisions were not workable for airlines and would have had the effect of unnecessarily increasing noise nuisance to residents in many areas.

UK NEWS DIGEST

US envoy seeks IRA ceasefire

The Northern Ireland peace process cannot move forward without an unequivocal ceasefire from the Irish Republican Army. Admiral William Crowe, US ambassador to the UK, said yesterday, Dialogue on the region's future was possible only when there was no threat of violence, he said when opening a centre for emigration studies at the Ulster American Folk Park near Omagh, in the west of Northern Ireland. US investment, the biggest source of non-UK investment in Northern Ireland last year, would, he claimed, bolster those seeking a peaceful solution.

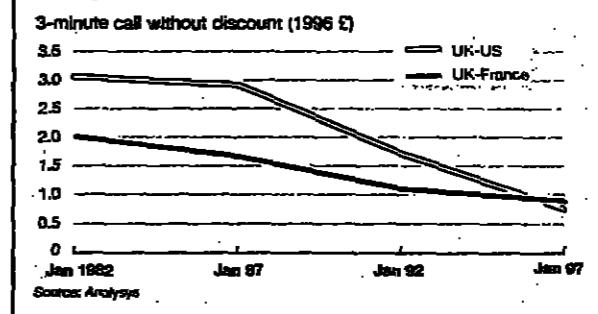
■ UNEMPLOYMENT

Jobless figures lowest since 1990

The number of people unemployed and claiming benefit fell to its lowest level for six and a half years last month, official figures showed yesterday. "Claimant" unemployment fell 41,100 to 1.7m in March, after adjusting for seasonal effects. The unemployment rate declined to 6.1 per cent of the workforce, its lowest since September 1990. The claimant is distorted by last year's introduction of the Jobseeker's Allowance, which tightened the rules on benefit eligibility. Officials said it was impossible to calculate an underlying trend, although the fall in unemployment over the last six months clearly exceeded the 15,000-20,000 a month recorded in mid-1996. The Labour Force Survey, based on household interviews, showed that the number of people in full-time employment rose by 135,000 between December and February. Richard Adams

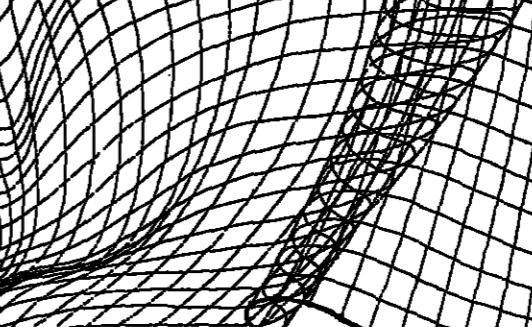
■ TELECOMMUNICATIONS

Long-distance information



Transatlantic call costs decrease

It now costs less to make a business phone call from the UK to New York than to Paris or Frankfurt, as increasing competition on the transatlantic route continues to drive down prices. A three-minute call to New York, routed over British Telecommunications' network, costs 76 pence without discounts while a similar call to either European destination costs 91 pence, according to the Analysys telecommunications consultancy. In January 1987, a three-minute call across the Atlantic cost £2.93 (\$4.74). Today's low prices are a consequence of competing operators "falling over themselves to offer businesses cheaper rates" Analysys says. Alan Cane



Houthoff joins international joint venture

Houthoff, the Dutch law firm, has joined the Conference of European Lawyers, an international joint venture between law firms in Belgium, France and Germany.

The other member firms of the conference are the Brussels firm, Liedekerke Wolters Waelbroeck & Kirkpatrick, the Paris-based Siméon & Associés and Wessing Berenberg-Gossler Zimmermann Lange, which has offices in Düsseldorf, Hamburg, Frankfurt, Munich, Berlin and Leipzig.

The four firms have established a joint office in Brussels with 25 lawyers trading under the name Liedekerke Siméon Wessing Houthoff.

Houthoff expects the move to strengthen its Dutch competition law practice. A new competition law for the Netherlands is planned for 1998 based on European Union rules. It provides for strengthened restrictions on cartels and abuses of market power and introduces compulsory pre-clearance procedure for acquisitions and joint ventures for transactions involving a combined turnover of F1 250m (280m) or more. In applying the new rules, Houthoff expects Dutch competition authorities to follow closely the EU's competition law precedents.

Rulings by the European Court of Justice saying that national marketing rules that are not directed against imports are not subject to the EU's free trade rules might also be put in doubt.

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PM begs his party not to 'bind my hands' on EU

By John Gapper in London

Mr John Major, the prime minister, yesterday launched an impassioned effort to stem divisions in Britain's ruling Conservative party and persuade his candidates to support his policy on European Monetary Union.

After two junior ministers breached an agreed stance in election addresses, Mr Major appealed in emotional terms for support for his policy of

not ruling out British entry to a single currency in the first wave in 1999.

The appeal by Mr Major at a media briefing, and later in a televised broadcast, brought the issue of European integration to the forefront of the election campaign, provoking opposition claims of Tory chaos.

Mr Major's impromptu 20-minute speech, in which he appealed for Conservatives not to "bind my hands" in

talks with EU states, was in response to the junior ministers' election statements, which said they opposed joining a single currency.

The Labour party called on Mr Major to demonstrate his grip on his party by sacking Mr John Horam and Mr James Pate, but Mr Major merely chose to rebuke the two ministers in public for having been "very unwise".

Mr Major set out his detailed reasons for not hav-

The general election campaign

ing ruled out the UK joining a single currency, despite strong pressure from the Eurosceptic wing of his party to take a decisive stand against joining Ecu.

He argued that a single currency could bring low inflation and increase the living standards of people

across Europe, but "the economic catastrophe across the whole of Europe would be beyond calculation" if a single currency failed.

"My policy has been, on an issue of such importance that we have never seen its like in the political lifetime of anyone alive today, that we would negotiate until we knew what was involved, and then we would decide," Mr Major said.

Mr Major insisted minis-

ters would have to stick with his "negotiate and decide" stand or face discipline, and that all ministers joining a future Conservative government would be made to accept collective responsibility.

However, leading Eurosceptics said they would maintain opposition to joining a single currency under any circumstances.

Mr Gordon Brown,

Labour's shadow chancellor of the exchequer, said Mr Major's remarks and the actions of his ministers showed the split in the Conservatives' ranks to be so deep "that the people of this country must conclude they are no longer capable of governing effectively".

Mr Major's statement had sounded like "a rehearsal for his resignation speech", Mr Brown said.

Editorial Comment, Page 13

Labour win 'would boost European unions'

By Robert Taylor,
Employment Editor

The election of a Labour government would pave the way for stronger trade union rights across the European Union, Mr Emilio Gabaglio, general secretary of the European Trade Union Confederation, said in London yesterday.

"Once they are around the table in Brussels I believe Labour government ministers would be fair negotiators for their country's interests," Mr Gabaglio told the Financial Times. "But they would also share a wider vision of Europe and be seeking solutions of mutual benefit, not adopting an ideological position."

In spite of the semblance of neutrality, EU governments back Mr Tony Blair and the Labour party because they have the best chance of securing a sizeable majority. But Europe's enthusiasm for "new" Labour is no longer as unqualified as a year ago. Then, frustration with Mr Major's futile "beef war" was at a peak; now policymakers in Europe are scrutinising Mr Blair's policies and arriving at the same verdict as a German diplomat: "Not radically different from Mr Major."

On the issue of non-UK trawlers exploiting British fishing quotas, Mr Blair declared this week that the next government was "perfectly prepared to be isolated" where Britain's interests are at stake. But the Labour leader stopped short of copying Conservative threats to hold the IGC to ransom over so-called "quota hopping".

Even on social policy, where Labour has broken with the Con-

servatives and agreed to sign the Social Chapter, some senior European diplomats wonder whether Mr Blair is still wedded to taking on all the obligations of the old Maastricht treaty or a new employment chapter in Maastricht II.

On defence, Labour shares Conservative opposition to Franco-German proposals for a phased merger of the EU and the Western European Union, its fledgling

defence arm. Both parties are also opposed to ceding national control over borders to supranational decision-making in Brussels.

The Labour party insists that its strategy is to talk tough on Europe while keeping all options open, including a decision on whether to join Ecu. The first test will come on May 23 when an EU summit is held in Maastricht.

The Dutch presidency views a special summit as a chance to break the deadlock in the IGC, where negotiations have stalled. In fact, the blame lies not only with British intransigence. Other countries have hidden behind the UK as a means of avoiding concessions.

Any British government can expect a modicum of goodwill next month in Maastricht. But the price will be a readiness to strike a deal on two fundamental issues.

The first is "flexibility", whereby countries are allowed to co-operate more closely with others without being held back by laggards. The second is a dilution of unanimity through more majority voting. Neither will be easy for Britain.

Yet without a compromise, France, Germany and others will be tempted to achieve what they want outside the treaty.

Election news at the Financial Times website <http://www.FT.com>

Strident 'Union Jack' tactics deplored in Brussels

With a fortnight to go until polling day, the European Union is watching nervously as Conservatives and Labour slide into a "Union Jack" campaign, with both of the biggest parties in the UK outbidding each other on as fisheries, monetary union and social policy.

Mr John Major, the prime minister, ratcheted up pressure on Labour yesterday with a speech which barely preserved the government's option of joining the single currency. Whether the UK would move into a federal European Union was now central to the campaign, he declared.

An EU commissioner in Brussels disagreed. "The most important issue is how much Conservatives and Labour give away on Europe in the next fortnight, and how much they have to untangle in the first weeks of government."

From Europe's vantage point, the margin of manoeuvre for the next British government is critical. In the next 12 months, the EU faces decisions which will shape its future for a generation.

These include the terms of enlargement to central and eastern Europe, the future size of the EU budget, reform of the Common Agricultural Policy, membership of the planned single currency, and the Maastricht treaty review conference (IGC) in June.

Negotiators have had enough of dealing with a weak government, reports Lionel Barber

The Conservative party is rapidly becoming the UK's nationalist party," Sir David Steel, an elder statesman of the pro-European Liberal Democrat party who is retiring from the House of Commons after more than 30 years, said yesterday. "The prime minister's commands from the bridge have been ignored and his inability to act demonstrates that he is now a prisoner of his party's xenophobes," said Sir David.

For the past two years, notably in the IGC negotiations, British diplomacy in Europe has been virtually paralysed. A small but vocal group of Eurosceptics has exploited the wafer-thin Conservative majority in the House of Commons to dominate policy. Only Mr Kenneth Clarke, the chancellor of the exchequer, has stood firm.

"What has been so painful has been dealing with a weak government," says a senior IGC negotiator. "We just hope that we will

have a stable government after the election which is not always afraid of losing its majority."

From Europe's point of view, what counts most on May 1 is the margin of victory. The worst result would be a hung parliament or a tiny majority. It would mean a repeat of Mr Major's experience, in which a tiny minority meant he could rarely be relied upon to deliver at the negotiating table.

In spite of the semblance of neutrality, EU governments back Mr Tony Blair and the Labour party because they have the best chance of securing a sizeable majority.

But Europe's enthusiasm for "new" Labour is no longer as unqualified as a year ago. Then, frustration with Mr Major's futile "beef war" was at a peak; now policymakers in Europe are scrutinising Mr Blair's policies and arriving at the same verdict as a German diplomat: "Not radically different from Mr Major."

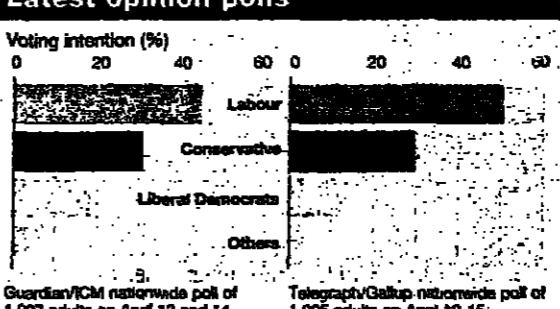
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On defence, Labour shares Conservative opposition to Franco-German proposals for a phased merger of the EU and the Western European Union, its fledgling

LABOUR PARTY LEAD MAINTAINED

Latest opinion polls



A poll for ITN, the television news provider, indicates that most voters think Britain should keep its options open on the European single currency. Only 27 per cent said the single currency should be ruled out; 72 per cent said options should remain open. The poll by MORI of 507 voters in marginal seats showed that voters favoured candidates expressing their own opinions on Europe. Voters were also asked which party leader they thought would best represent their views on Europe. Tony Blair came top with 34 per cent and John Major polled 29 per cent.

Incision of an employment chapter in the new EU treaty that is "substantial" and not window dressing".

Integration of the social protocol of the Maastricht treaty into the new treaty. Under Labour, the UK would accept that decision.

Establishment of job creation targets with monitoring procedures on how member states implement policies to cut unemployment.

Recognition in the new treaty of fundamental social rights, including a commitment to non-discrimination and protection of workers' rights to organise in trade unions and bargain collectively, especially with transnational companies.

The European unions are also pressing for legislation requiring employers to consult workers before plant closures. If a company did not do this, closures would be declared "null and void" under the proposed directive.

SKW
TROSTBERG

DIALOG

SKW fully meets expectations in 1996
Results from operating activities reach record level
Dividend increase to DM 1.10 per DM 5 share proposed

1996 was another successful year for the SKW Group. Forecasts for the year were fully reached, even slightly surpassed in some cases. Sales rose marginally to DM 3.91 billion from DM 3.88 billion in 1995. Without acquisitions and disinvestments, the increase would have been 5%. Business outside Germany accounted for 53% of group sales, reflecting the growing internationalization of SKW's business. Results from operating activities climbed from the record year-earlier figure of DM 281 million to DM 286 million. The group's pretax profit grew substantially due to the non-recurring IPO cost in 1995 and to lower interest expenses. After SKW became one of the world's biggest suppliers of gelatin and food additives by purchasing SBI Systems Bio-Industries in 1995, the Master Builders Technologies (MBT) acquisition at year-end 1996 has made SKW-MBT the worldwide leader in construction chemicals.

ALL DIVISIONS POST GAINS IN 1996

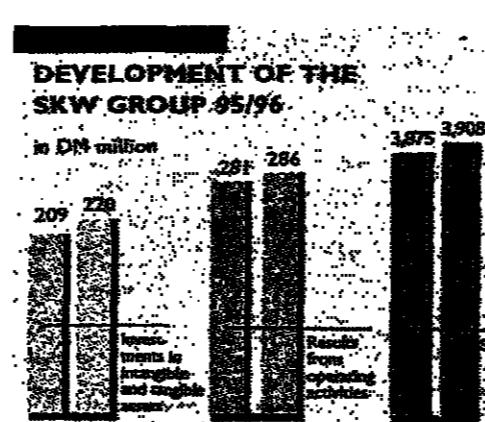
The Nature's Products Division maintained its position as the largest contributor to group sales (40%). The world market leader in gelatin, SBI increased both sales and earnings; despite rising prices of raw materials, its good market position in hydrocolloids was maintained. Salt products also enjoyed a rewarding year. The Chemicals Division, which increased sales by 3% and accounted for 33% of group sales, posted good results in special and fine chemicals, and a satisfactory performance in agro- and industrial chemicals. Chemicals for metallurgy suffered from weakness in the steel industry in West and East Europe. The Construction Chemicals Division (without MBT) boosted sales by 6% and achieved 27% of group sales. Restoration and renovation business again played a stabilizing role against the adverse effects of different market developments in Germany, elsewhere in Europe, and North America.

DIVIDEND TO RISE AGAIN

It will be proposed to increase the dividend from DM 1 to DM 1.10 per DM 5 share. The total dividend payout will then rise to DM 69.3 million.

OUTLOOK 1997: STRONG GROWTH IN SALES AND EARNINGS

The full consolidation of MBT in SKW's Construction Chemicals Division will drive up this division's sales from DM 1 billion to around DM 2.5 billion. Group sales are expected to surge from DM 3.9 billion to about DM 5.3 billion. The restructuring of SBI and measures to bolster efficiency



will lead to substantial improvement during this year. The Chemicals Division will profit from continued favorable market conditions in the chemicals sector and from the expected recovery in Europe's steel industry, which is the largest user of our metallurgical chemicals.

SKW's new group structure, effective cost management, systematic portfolio optimization, and group-wide measures to expand market positions will further improve the return on group sales.

For a copy of SKW's interim report, please fax (+49) 8621-2040

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FINANCIAL TIMES UK ELECTION

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<http://www.FT.com>

Financial Times
World Business Newspaper

ARTS

One feared the worst: a musical comedy by Woody Allen, featuring an eccentric and very extended family living in New York? Even for a director who famously airs his private concerns on screen, this seemed like a bridge, and a couple of choruses, too far.

But worry not: this is the angst-free, guilt-purged Woody having harmless fun with friends in exotic (if predictable) locations – Venice, Paris, his inevitably beautiful native city, looking classier in this company than it has any right to.

Right from Allen's first appearance, caught in his kitschest Cartier-Bresson pose along the Seine with furrowed brow and *baguette* clutched tightly under his arm, *Everyone Says I Love You* settles into a pleasant, parodic groove which sustains it through the moments of occasional embarrassment. These, unsurprisingly, come from the musical routines which are never successfully integrated into the comedy. To compensate for lack of ability (only Goldie Hawn knows how to deliver a song), Allen splashes on the *trouy* and the knowingness; but it is not enough.

This most romantic of directors of all people should know that you have to *believe*; that when Astaire shaped up to dance, or Sinatra to sing, it may have been cheesy as hell, but their sheer talent created a weird kind of magic. If you want to poke fun, you can not get the magic; it is as simple as that.

Still, the humour, safely contained within the boundaries of Allen's usual pre-occupations, rarely misses the mark – Alan Alda, Hawn and Allen as the comely husband-wife-ex-husband triangle, sparkle with an ease and grace that we have come to take for granted. Julia Roberts, too, proves an adept if familiar Allen heroine. And though we have seen the eavesdropped therapy sessions, the clumsy courtships, the improbably joyous endings before, it still leaves you with a broad smile on your face.

As does one of the barliest seduction scenes ever to hit the screen in *Phillip Noyce's The Saint*. Val Kilmer plays the mercenary master-of-disguise Simon Templar, who is commissioned to steal the priceless secret formula for cold fusion from "eccentric" electro-physicist Emma Russell (Elisabeth Shue), who wants nothing more for her efforts than "warmth for the whole world".

Which is how we find ourselves in an Oxford pub and that unforgettable scene: Templar, using left-over wardrobe from Kilmer's stint as Jim Morrison, is posing as an impossibly romantic South African artist. Russell is understandably suspicious of this handsome rogue, and nervously shuffles her secret formula for cold fusion in front of him. Then she stuffs it inside her bra. Templar, not to be outdone in the unorthodox uses-for-underwear stakes, pulls out some £50 notes from his crotch and orders a couple of bottles of '87 Latour. He now needs to get into her bra, you see. Strictly for the cold fusion formula



Julia Roberts and Woody Allen in 'Everyone Says I Love You': the comedy – in exotic locations – survives the musical routines

Cinema

Harmless fun from angst-free Allen

(although he does ask: "What else do you keep in there?", a question that may be asked of the screenwriters' brains). To cut a lunatic story short, they get together in Moscow to foil the evil Ivan Tretyak (Rade Serbedzija), a Bolshevik who looks like a Bee Gee, before going on to warn the world, which I suppose makes a difference from ruling it. Charmless nonsense.

I hesitate to describe *Metro*, for fear that it will be driven at high speed, mangled into Meccano parts and blown high into the San Francisco skyline; and it doesn't quite deserve that. The spectacular car-train chase at the heart of the movie is by far its most impressive moment. Unfortunately, someone seems to have lost the script for the second half of the film, which relies over-heavily on Murphy's charisma. His explosive battles with villain Michael Korda (Michael Winslow) are not half as taxing as his love scenes with girlfriend Ronnie, played by Brit newcomer Carmen Ejogo, who acts as if she has just swallowed the secret formula for cold fusion.

It seems wilfully perverse to see

two films by Abel Ferrara, never the most digestible of directors, released on UK screens in the same week, particularly when one of them is as hard to imbibe as *The Addiction*. Groovy NYU continental philosophy student Kathleen (Lili Taylor) spends her day studying pictures of Holocaust victims and tries to square the horror with the portentous pronouncements of the Dead White European Males, Nietzsche, Sartre, Heidegger et al, whom she studies in class.

But before she can say will to power, she is attacked in the street by a glamorous vampire (Annabella Sciorra), after which, as legend demands, she begins to seek some corporeal capers of her own. She quenches her thirst on the throat of her philosophy professor, a tramp in the street, her best friend; but still her metaphysical meanderings remain tortured and unanswered.

Remarkably, given the distractions, she manages to complete her doctorate and celebrates in the only way she knows how – by turning the entire faculty into fallen vampires at a party. At no point does anyone in authority seem alarmed by these developments, but that is free-thinking philosophy departments for you. Poor Nietzsche: he has been blamed for many of this century's most horrific episodes, among which the rise of Nazism – and this sorry piece of pretentious schlock really is unforgivable.

Peter Aspden

EVERYONE SAYS I LOVE YOU
Woody AllenTHE SAINT
Phillip NoyceMETRO
Thomas CarterTHE ADDICTION
Abel FerraraTHE FUNERAL
Abel FerraraBOX OF MOONLIGHT
Tom DiCillo

Watching the other offering from Abel Ferrara this week, a likeably unerring *Mafadrama*, is like watching spiders at play. The main archdrifts in *The Funeral* – mob boss Ray Tempio (Christopher Walken) and his disturbed brother Chez (Christopher Penn) – lead a dance of death, vendetta and psychological torment. It sweeps up wives (Isabella Rossellini, Annabella Sciorra), siblings, cronies and finally themselves.

Though union battles play a role in Nicholas St John's 1930s mob script, the story and structure were reportedly changed almost day by day during shooting. Conversely, the process has worked. Ferrara creates a queasy, unpredictable world where death is sudden and nasty but fear is constant and nastier, and where the most bleakly comical line pinpoints the mood of engulfing anarchy: "We should be taking over the Ford motor company instead of killing each other!"

We could be watching *The Godfather* with the lights out. The director of *Driller Killer* and *Bod Lieutenant* was never one for fancy photography – the actors work to make their own emotions glow and burn. Penn, above all, is

unforgettable as Chez. This wounded punchball of a man keeps rebounding with a fresh bruise or grievance, whether expressed in anger, in tears or gonomic silences pregnant with the horrors to come.

Tom DiCillo's *Box Of Moonlight* is an undernourished comedy-fable. It is a project where the maker must have said, "We don't need a strong script because the story will grow in the shooting."

After all, his last film did: the likable off-the-wall movie-making comedy *Living In Oblivion*.

This film just runs into a wall of whimsy. Uptight construction supervisor John Turburo meets dippy, trippy roadside hippy Sam Rockwell, a boy who likes swimming nude, philosophising and growing his own vegetables. This child of nature teaches John to live, love and laugh, in short to de-yuprise himself. Then a mere 90 minutes later, though it seems like years, he sends him home.

It never gets into a movie, or even a *jeu d'esprit*. Good acting flatters a nondescript, indeed nonexistent script, and the scenery soon becomes the only plot.

Nigel Andrews

Opera
Minimalist Monteverdi

Two years ago the Buxton Festival found itself so short of cash that mounting its own shows had become an impossibility and it turned in desperation to a joint venture with Leeds-based Opera North. The opera was Monteverdi's *The Return of Ulysses* (sung in good, clear English) and it proved a success for both of them, showing how penury can focus the mind.

It was only this week that the production finally arrived in Leeds. What it lacks in lavish funding, it makes up in generosity of spirit. Less becomes more, starting down in the pit, where Opera North uses just a dozen players, purposefully led by Harry Bicket (how extraordinary to look back 20 years to the sumptuous orchestral reworkings, with swooning strings and grandiose brass, that opera houses thought were essential to win audiences over to Monteverdi).

The staging has the look of fringe theatre about it. The singers wear modern dress and the setting is indeterminate. But sensibly the producer, Annabel Arden, has approached the opera without an agenda and concentrates on the emotions at the root of this most central of the classical myths. Marital fidelity is the crucial one; a sense of equality and the denial of wealth are not far behind – all of them well suited to this spare theatrical style.

By the end Monteverdi's drama has packed a thoroughly modern emotional punch. All that is strong about this production (as well as its nagging weakness) are summed up in the *Ulysses* of Nigel Robson. Coming from a very different background from the usual early music tenor, Robson has none of the baggage and little of the style: he rides roughshod over a lot of the baroque vocal writing, but instead of "period" mannerisms, there are drama and character.

Alice Coote's *Penelope* is more conventional, but sung with marvellous dignity in a deep, expressive mezzo, a voice to be taken seriously. Telemachus makes a stronger impression than usual in Nicholas Sears's portrayal as a headstrong young man, not least because he sings the words clearly. Among the supporting cast Frances McCafferty is Ericola, Ulysses's old nurse, to the manner born and Valentín Jar as the glutton Irus lightens the mood charmingly.

Among Monteverdi's surviving operas, this is the human one. Opera North's very modest production of it captures its humanity with ease, not the least reason being the decision to perform it in English. Hours of recitative in Italian are hard work for a foreign audience. The is no problem like that here.

Richard Fairman

Production will tour to Blackpool, Sheffield, Nottingham, Manchester and York.

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Ballet/Clement Crisp

Juliet brought to emotional life

In the ten years of her stage career, Darcey Bussell has done many wonderful things. None, I thought, after Tuesday night's performance, more touching or more revealing of her powers as a dance actress than Juliet. It is a role she came to a season ago, and it is not one which sits so sweetly upon her as did her creation of the heroine in Macmillan's *Prince of the Pagodas*, or so reveals her thrilling technique as does her Balanchine repertoire. (That these artistic extremes lie so securely within her range says much about Bussell's talent). The image of Lynn Seymour's physique, her timing, the curve and stretch of

a character most sensitively understood. Bussell is a child in her opening scene, coltish and blessedly innocent – not easy for a tall dancer, who can risk seeming like a king-size Shirley Temple; and her inexperience (the down-cast eyes; her sense of delight in even being at the ball) makes the exactly-needed contrast with the young woman whom Romeo is to fire into emotional life. All this Bussell shows with

an exquisite precision and a self-absorption which explains the rest of the action.

In the balcony duet, the dance is impelled onward by her newfound sexuality, itself still innocent. Faced with the tyrannies of her family, she is by turns rebellious then drained of force. In everything feeling seems spontaneous, overwhelming – for us as well as for her. It is a beautiful reading, its only slight –

slighter than slight – flaw the fact that Bussell is not a "natural" runner. (Ulanova, Plisetskaya, Seymour, Makarova, in various stagings, made the run to Friar Laurence something to take the breath away. It has to do with the angle of the body, the way the knees are raised, the impulse and crescendo of the motion. Bussell hurries it, which may be dramatically right but is visually less than convincing). In everything

else the role was shown with great artistry and even greater conviction. How fortunate we are to see it.

Romeo was Igor Zelensky, making a very welcome debut. He is a good partner for Bussell, and if his Romeo is as yet a powerful but unfinished sketch, he and she speak to each other in feeling and technique, and the drama – and the choreography – are caught up in their presence. In supporting roles, there was a fine Tybalt from Ashley Page (more ambivalent in feeling, more neurotic than we have seen of late), and it was good to see Derek Rencher returned in commanding form to the role of Capulet.

■ AMSTERDAM

CONCERT
Concertgebouw Tel: 31-20-6718345

● Tonhalle-Orchester Zürich: with conductor David Zinman and cellist Yo-Yo Ma performs works by Edgar, Dvorák and Beethoven; Apr 20

■ BERLIN

DANCE
Deutsche Oper Berlin Tel: 49-30-3438401

● Ballet der Deutschen Oper Berlin: performs "Paquita" choreographed by Vinogradov to music by Minkus, "Concerto" choreographed by MacMillan to music by Shostakovich, and "Onegin" choreographed by Cranko to music by Tchaikovsky; Apr 19

■ BRUSSELS

CONCERT
Palais des Beaux-Arts Tel: 32-2-5078200

■ COPENHAGEN

OPERA
Det Kongelige Teater – The Royal Theatre Tel: 45-33-595969

● Tosca: by Puccini. Conducted by Jan Latham-Koenig, performed by the Royal Danish Opera. Soloists include Inga Nielsen, José Azocar and John Wegner; Apr 18

EXHIBITION

Louisiana Museum of Modern Art, Humlebæk Tel: 45-49-190719

● Cai Guo Qiang: exhibition featuring large-scale indoor installations and one smaller, outdoor work by the Chinese artist who uses traditional objects and materials from China to connect ancient Chinese traditions with present-day international perspectives;

■ LEIPZIG

OPERA
Oper Leipzig Tel: 49-341-1261261

● La Traviata: by Verdi. Conducted by Jiri Kout, performed by the Oper Leipzig. Soloists include Yi Ping Li, Annelott Damm and Santiago Calderon; Apr 19

■ LONDON

CONCERT
Barbican Hall Tel: 44-171-6384141

● London Symphony Orchestra: with conductor Richard Hickox, pianist Barry Douglas and the

■ FRANKFURT

CONCERT
Alte Oper Tel: 49-69-1340400

● Frankfurter Museumsorchester: with conductor Sylvain Cambreling and pianist Michel Delberti performs works by Strauss and Beethoven; Apr 20

■ LOS ANGELES

EXHIBITION
Los Angeles County Museum of Art Tel: 1-213-657-6000

● The End of the Century: Prints Since 1970 from the Collection: exhibition featuring 90 primarily American prints produced since 1970. Included are works by artists responsible for the boom in contemporary printmaking such as Andy Warhol; works that demonstrate the renewed interest

■ NEW YORK

CONCERT
Avery Fisher Hall Tel:

1-212-875-5030

● Jean-Yves Thibaudet: the pianist performs works by Debussy, Wagner and Verdi; Apr 20

■ PARIS

CONCERT
Théâtre des Champs-Elysées Tel: 33-1-49 52 50 50

● Vogler Quartet: performs works by Beethoven; Apr 20

■ WASHINGTON

EXHIBITION

Hirshhorn Museum and Sculpture Garden Tel:

1-202-247-7800

● Jeff Wall: display featuring 30 large-scale colour transparencies in light boxes by the Canadian artist. Wall's back-lit photographic images are meticulously staged

contemporary narratives, which

draw on film, photography and

pre-20th century paintings by

Delacroix and Poussin, among

others;

COMMENT & ANALYSIS



Peter Martin

Back to the future

By reducing the cost-advantages of vertical integration, computer technology is recreating the supply chains that characterised the early Industrial Revolution

In a pretty little valley in the Cheshire countryside not far from Manchester, there is a perfect working example of an early 19th century cotton mill. Quarry Bank Mill in Styal was founded by Samuel Greg in 1784, and run by his descendants until 1985. Now, carefully restored by a charitable trust, it is a museum of the Industrial Revolution.

The giant waterwheel still turns; the spinning machines and looms produce the same patterned cotton as they did two centuries ago. Each day, gaggies of schoolchildren discover how grim their lives would have been as 10- or 12-year-old apprentices.

Middle-aged business people would find a visit just as educational. Quarry Bank Mill reveals how the cotton industry moved from artisan craft to complex, multi-stage industrial production system in a few decades – a speed of transformation that puts the 60-year development of the computer into proper perspective.

Even more striking to modern eyes is the ratio between the mill's hundreds of semi-skilled manual workers and its extremely small number of supervisors and administrators. One mill manager, three clerks and a handful of overlookers were enough to run this substantial enterprise. As in almost all factories until at least the end of the second world war, the ratio of blue-collar to white-collar jobs was overwhelming.

Technological change accounts for the shrinking number of production workers. The explosion of white-collar workers stems in part from a shift in the nature of the modern enterprise. Quarry Bank could have such a small administrative staff because much of the cotton industry's value was created elsewhere: in the cascade of merchants, accepting

houses, bill-brokers, wholesalers, distributors, drapers and other members of what today would seem an intolerably complex and expensive chain of finance and distribution.

For most of the past two centuries the recipe for corporate success has been to absorb functions previously performed by such independent middlemen. Thought to modern eyes Quarry Bank seems to be part of an over-extended value chain, it owed its success in part to just such a process of vertical integration – pulling into a single enterprise at a single location the activities previously performed by independent spinners, weavers and so on.

Since then, the process of integration has gone much further. Throughout the economy, to use the terminology of Alfred Chandler, the business historian, responsibility for maintaining the flow of production and distribution has shifted from Adam Smith's "invisible hand" of market forces to the "visible hand" of internal managerial co-ordination.

Although much of this shift was complete by the 1920s, imaginative managers

still find new areas to which to apply the visible hand. Wal-Mart's success in US retailing is partly a result of the elimination of wholesalers. Dell and Gateway have profited in personal computing by eliminating distributors and retail stores. The insurance industry is killing off its independent intermediaries.

Chandler, writing in the 1970s, treated this process as inevitable and irreversible. Today's business theorists, however, ask whether the triumph of the visible hand is not merely an interlude in the history of any industry, a temporary phase to be followed by a new era of co-ordination through competition.

Computer technology removes the cost advantages of managerial co-ordination by slashing the cost of interactions – the searching, co-ordinating and monitoring that people and firms do when they exchange goods, services and ideas, as a group of McKinsey consultants puts it in a recent essay.* This means that vertical integration will become less valuable.

"In textiles, for example, electronic data interchange

has allowed players to disaggregate procurement, spinning, weaving, finishing, logistics and retailing, and contract them out to specialists along the industry chain," say the McKinsey authors.

Market mechanisms will re-emerge as more effective than conventional supplier relationships. The authors do not put it like this, but electronic networks will allow the recreation of the textile industry's 18th-century production chains.

What will such a business world be like? For those businesses which are themselves networks, scale will become more important – hence, say the authors, the rush of mergers in telecommunications and banking. But for most businesses, the importance of scale will decline as smaller businesses find access to distribution easier and to distribution easier and to distribution easier.

Traditional intermediary businesses – travel agents, financial services brokers, car dealers – will be squeezed as suppliers and their ultimate customers benefit from lower costs of finding and dealing with one another directly.

New businesses will come into being. In information and entertainment we are already seeing the growth of a new industry of content aggregators and packagers. PointCast Networks and Desktop Data pull together other people's electronic news and information and package it for delivery to corporate computer users or individual PCs. Some of the most successful new broadcasting channels, such as those owned by Viacom, pull together programmes made by third parties and transmit them over networks owned by others: the value lies in the packaging.

There will also be opportunities to create and host the new markets which will replace internal managerial co-ordination or external

long-term subcontracting relationships in many industries. Some will be straightforward – in effect, replacing classified ads. Others will be more sophisticated. As the McKinsey authors say: "Market-making opportunities will proliferate in almost any industry where a derivative market can be created around information detached from the physical flow of goods."

Existing examples include energy futures and mortgage securities. Potential new ones include electricity trading and options on entertainment or travel.

If this theory is right, however, there is one essential ingredient for success in the new era: branding. In these complex new market-driven value chains, the power and the profit margin will remain with those links in the chain which possess some form of indispensability with social order.

Habits are rooted in the concepts of unbounded sovereignty and individualism, rather than forms of decision-making in which responsibilities are shared. In corporate life structures reflect the patterns and priorities of the machine age, not the information age. The existence of economies of scale in qualities such as trust and loyalty, which help reduce transaction costs, are too little acknowledged.

Mulgan's argument is that societies are passing from dependence on tradition and hierarchy through the independence of liberal individualism to interdependence. The challenge, in a densely connected world, is to ensure that the nation state can be turned into a less heavy-handed servant of individuals and communities; to reconnect the economy to goals that satisfy people and to prevent individuals from becoming increasingly detached from moral choices.

The core of his thesis is that the innate tension between freedom and interdependence is becoming more acute – for several reasons. These include the fragility of global ecology, the triumph of individualistic libertarianism and the growth of communication technologies such as the Internet which potentially reduce our sense of mutual obligation. The culture of

This new book from Geoff Mulgan, founder and director of the independent think-tank Demos, will irritate a vast number of people.

The ease with which the author hops from sociology and anthropology via economics to cyberspace (and just about everything else besides) will alienate academics who feel their discipline needs the protection of the closed shop. Economic liberals will bridle at his interest in communitarianism and his preoccupation with social order.

Luddites will hate Mulgan's fascination with neural networks and expert systems. Still more will question the need for the new word in the title – "connectivity" – where globalisation and interdependence have served before.

Yet Mulgan deserves a more sympathetic hearing in a post-cold war world where most think-tanks are still recycling old policy truisms within a 19th century liberal framework, he boldly attempts to rethink the nature of political, economic and moral structures.

Going back to the drawing board inevitably carries risks: the occasional statement of the obvious, some excessive generalisation, the odd inconsistency. But at its best, Mulgan's brand of intellectual fundamentalism can be stimulating as well as provocative.

The core of his thesis is that the innate tension between freedom and interdependence is becoming more acute – for several reasons. These include the fragility of global ecology, the triumph of individualistic libertarianism and the growth of communication technologies such as the Internet which potentially reduce our sense of mutual obligation. The culture of

ethics where MPs can be bought and banks are routinely blackmailed over pay by disgruntled employees.

While Tory politicians trumpet the success of the Anglo-Saxon model, the voters express what might be interpreted as disillusion in pro-Labour responses to the pollsters. Patience with macho managers, boardroom pay inflation and inefficient utilities has run thin.

Some readers of Mulgan's book may be frustrated that it does not offer a longer policy menu for political and economic change. Some of his more detailed proposals, such as the wish to make government more representative by extending the jury mechanism into political decision-making, are open to obvious criticisms.

Yet the thesis is substantially about culture and the cultivation of habits of mind. That means many of the prescriptions inevitably concern principles and frameworks as well as individual conduct. Moreover, some of the detailed policy proposals can grow on you.

Since Mulgan originally argued with Robin Murray for hypothecated taxes in 1983, I have come to believe there may be some room for such earmarked taxes – despite the standard Treasury objections. Spending on healthcare for the elderly is one obvious candidate.

On balance, Mulgan is optimistic about our ability to learn to live with the global technological and other connections we have made. If you feel we spend too little time asking what capitalism is really for and don't object to a heady and somewhat eclectic intellectual brew, you could do worse than connect with his book.

Connectivity is available from FT Bookshop on +44 171 823 3551 (post and packing £1.50 in Europe).

LETTERS TO THE EDITOR

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Making sense of Poland's political scene

From Professor George Blazyca

Sir, In the turmoil following the collapse of communism many diverse political parties and groups have typically come into being and it is not easy to make the east European political scene intelligible to a western audience. Our habits of political thought are shaped by notions of policy packages that are distinctively "left" or "right" and these have sometimes been too crudely mapped across Europe into "old guard" and "reformer" and, in the case of Poland, into "post-Communist" and

"post-Solidarity" groupings. As post-Solidarity matters became even more confused.

This is an election year in Poland and many of your readers will be eager to make sense of the bewildering Polish political scene. But here Christopher Bobinski is surely right, despite the protest of Mariusz Kuklinski, to describe Solidarity Electoral Action (AWS) as an alliance of rightwing parties ("New constitution divides Poles", April 4).

On more than one occasion the AWS leader, Marian

Krzaklewski, has explained that AWS is an organisation of people who believe in "Poland, God and tradition". A leading Solidarity activist, Marek Kempinski, organiser of the union in Katowice, began a recent account of AWS by noting that it would be the group "to bring order, for the first time, to the right wing of the political scene in Poland", admitting too that it was somewhat ironic that "a trade union should be the constructor of a rightwing political bloc offering a real alternative to the SLD (Democratic Left Alliance)".

Although self-confessedly

rightwing in politics and some social policy, AWS is associated with a motley collection of (so far) poorly defined policies in which there are traces of socialism and nationalism: it is against existing styles of privatisation, it is suspicious of foreign investment, it believes in the need for industry (or key sectors) to be Polish, it is ambivalent towards EU membership, and so on.

George Blazyca, Department of Accounting, Economics and Languages, University of Paisley, Paisley PA1 2BE, UK

ECB needs an outsider

From Mr J.W. Beaumont

Sir, You report in "Now over new central bank" (April 15) the battle behind closed doors about who will run it. Being an engineer and reading your journal daily tells me that these jolly money men leave a lot to be desired. The qualification for the job is control over a currency that is used by hundreds of millions of people. There is not one in Europe who qualifies. So why not appoint someone who does?

For example, Mr Paul Volcker, former chairman of the US Federal Reserve and an American who could not be accused of nationalism, it is most important that the new currency is administered by someone who is not only qualified but, most importantly, completely neutral. This will provide the new currency with credibility and stability.

The people of Europe are not so much anti-euro as very anti-politicians. The appointment of Paul Volcker would be quite unacceptable, the nationalism in Europe, but we dumb voters would be reassured.

J.W. Beaumont, Brunswicksweig 1, D82031, Grunwald, Germany

Culture key to international law firms

From Mr Anthony Salz

Sir, Robert Rice's article on the competition between US and UK law firms makes much of league tables ("A law unto themselves", April 3). We join in the obsession with such tables, of course, by drawing attention to those we do well in. Taken together over time, league tables probably do indicate some trends. But they are not easy to interpret and it would be dangerous to draw conclusions from one table in one area, as Graham Vinter pointed out in his letter of April 9.

In a recent US mergers and acquisitions table we

appeared among a group of US firms. Despite the temptation, I cannot claim this to be evidence that we are winning significant domestic US M&A market share from the US firms. Our share is of US cross-border M&A work, where we are typically working alongside one of the leading US firms, and enjoy doing so. On the other hand, we recognise the popularity of the US capital markets internationally which is why we are seeking to build a small, high-quality US securities capability in Europe and Asia. And our US capability in the project finance area is also important to us.

Internationally, the real challenge for us is not, I

hope, about how many US or UK lawyers we have, but rather how effectively we provide truly international legal skills, experience and services, appropriate to the client's particular commercial needs. We believe this requires firms which really want to build a diverse multinational culture. We, and some others, are doing this by aiming to establish over time strong positions in important local markets, especially in Europe and Asia.

Anthony Salz, Freshfields, 65 Fleet Street, London EC4Y 1HS, UK

Give business a voice in running Tube

From Mr Bernard Mansou

Sir, The chief executives of the Chamber of Commerce who wrote to you (Letters, April 10) to support a massive increase in government investment in the London Underground are undoubtedly correct in their analysis.

However, the problems of the Underground relate as much to management and governance as to lack of capital. The central performance target of the Underground is to maintain trains at no worse than twice the timetabled gap. Thus, if, for example, the timetable

mortals cannot influence.

Since London's businesses have a direct interest in the success of the Underground and since they pay towards it – through taxes, the effects of delays, and subsidising season ticket loans – they should be given a direct voice in setting performance targets. Without such a change it seems likely that the service will continue to be run for the convenience of the operator rather than for the utility of the users.

Bernard Mansou, 6 Totnes Walk, London N2 0AD, UK

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COMMENT & ANALYSIS

FINANCIAL TIMES

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Thursday April 17 1997

A boss for Europe's bank

The news that France wishes to place Mr Michel Camdessus, at present managing director of the International Monetary Fund, at the head of the new European Central Bank in Frankfurt is no surprise. But there is more to it than the French belief that a compatriot must be the best qualified candidate for such a position. European monetary union is a battle over power and ideas that France intends to win.

The French have been astoundingly successful at filling positions at the top of international organisations. The list includes the last two managing directors of the IMF, the last two presidents of the European Bank for Reconstruction and Development, the previous secretary-general of the Organisation for Economic Co-operation and Development and former president of the European Commission.

It is tempting to state "enough is enough". It is as tempting to say it is time for a Dutch election. The elevation of Mr Wim Duisenberg, president-elect of the European Monetary Institute, would compensate for many past disappointments.

Yet far more is at stake than national vanity. The Germans are being told to give up a currency they love for one they mistrust. Their government's response has been to insist on locating the bank in Frankfurt and on calling the new currency the euro. It is also why Mr Duisenberg is their ideal candidate. He is a proponent of sound money and comes from a country whose record they respect.

The presidency could also be important in practice. The bank is told by the Maastricht treaty

that its "primary objective... shall be to maintain price stability". But "without prejudice to the objective of price stability, it shall support the general economic policies of the Community". The susceptibility of the president to political instruction could well influence how this mandate is interpreted in practice.

That the French care about the presidency also reveals the still bigger conflicts ahead. They would, for example, like the EU Council to use Article 109.2 of the treaty to "formulate general orientations for exchange-rate policy" of the euro against the US dollar and the yen. But all such ideas have long been resisted by the Germans.

Equally ominous are differences over control of the fiscal policies of member states. The result of German efforts to tighten discipline was the stability and growth pact agreed so painfully in Dublin last year.

But the conflicts are revealed in the ambiguous title and the fact that fines on the fiscally profligate will not be automatic.

The presidency matters, therefore, mainly because it is part of this wider war. So far Germany has won most of the big battles and, if Emu is to win support there, must continue to do so. For this reason, the fledgling central bank needs a president beyond suspicion of susceptibility to political influence.

Yet the choice of president is not itself decisive. What matters is how it ultimately works. The decision on who runs the bank will not determine that outcome. But the controversy indicates the scale of the conflicts looming ahead.

Smoked out

What is good for the big tobacco companies is not necessarily good for America.

So the settlement which Philip Morris and RJR Nabisco Holdings are discussing with lawyers acting for those who say that smoking has damaged their health must be viewed sceptically. The plan would require an act of Congress to indemnify the companies against future actions by those claiming damage from tobacco. In return, the companies would set up a fund of up to \$300bn over the next 25 years - about a quarter of revenues - to pay a tobacco company.

The biggest winners would, as usual, be lawyers. They would claim assured fees running into hundreds of millions of dollars a year, rather than the uncertain gains from fighting many cases. For although tobacco assuredly can kill, most people know that

fact. Convincing juries that producers are to blame in particular instances has not been easy.

Although US legal processes are uncertain and far too expensive, a settlement which requires a new law to limit citizens' rights to sue tobacco companies may not be the answer, even if it were feasible. Nor would it end disputes, for quasi-judicial processes would be needed to attempt to filter out bogus claims against the fund. And big questions would remain about tobacco companies' responsibilities elsewhere, particularly in the developing world.

If Congress is to consider action, it should first curb the marketing of tobacco. That will not help those who have died of lung cancer, but it might reduce future suffering. And it could be done without turning too many lawyers into millionaires.

Right, but late

The policy is correct. There is no faulting the substance of Mr John Major's impassioned plea to the Conservative party to allow him to keep open the option of joining a single European currency.

To close the door now on participation would be to rob the British government of influence over the most important decision facing Europe for a generation. Whether it ultimately succeeds, economic and monetary union will have a profound impact both on the UK's prosperity and on its wider political relationship with its continental partners.

In Mr Major's adaptation of Aneurin Bevan's warning to the Labour party some 40 years ago, to prejudice the outcome now would be to send the prime minister "naked into the conference chamber". He might have added it would also mark the beginning of a process of disengagement which could put Britain on the path to eventual withdrawal from the EU.

It was also refreshing to hear Mr Major state that, for all the pitfalls if the project is ill-prepared, a single currency might actually work. And in those circumstances the economic case for joining - lower inflation, lower interest rates, a flourishing single market - could override the political doubts.

To command Mr Major's defence of what this "negotiate-and-decide" policy, however, is to raise a serious question. Why, if the argument is commonsense, has the prime minister failed to impress it upon his own party? Already scores of Tory MPs, with the acquiescence, if not the connivance, of

Italian business must become more open, argues Paul Betts

The Italian government is about to begin a new round of privatisations with the sale of its telecommunications and motorway interests and a third tranche of the ENI oil and gas group. But the real test of Italy's commitment to embrace a free-market economy will only come when the big private companies - members of the exclusive and incestuous *salotto buono* (the good drawing room) - are privatised.

This may sound like a contradiction in terms. But as Mr Salvatore Bragantini, a commissioner of the Italian stock market watchdog Consob, says: "Our largest groups may believe they are private but they are, in fact, only big family concerns."

In a hard-hitting pamphlet called *Capitalismo all'Italiano*, he warns that the days of Italian family capitalism are numbered. "It is quite absurd to think that in the western world's fifth or sixth industrial power you can continue operating a capitalist system without a real capital market," he says. "The choice is simple. Either we develop an open market or our industrial prospects are doomed."

This message appears to be filtering down to the *salotto buono*. Some of Italy's biggest companies have begun adapting and simplifying their intricate corporate structures to make them more transparent and more attractive to minority shareholders.

They have been shedding non-strategic assets to concentrate on their core businesses. More significantly, they have started dismantling some of their "Chinese boxes". These are the cascade of holding companies, often quoted, through which Italian corporate dynasties have traditionally controlled their industrial and financial groups with minimum capital outlay.

Take the Agnelli family. Through a complex series of quoted and unquoted holding companies - starting with the unquoted G. Agnelli & Co which controls the quoted Ifi and Ifil holding companies - the Agnellis control Fiat. If the Chinese boxes were compressed into one, the family would be left with only 6 per cent ownership of Fiat, the country's largest private conglomerate with annual sales of £78,000m (\$45bn).

"It is capitalism without capital," says veteran Milan merchant banker.

Big industrial families have further strengthened their hold on their groups through friendly shareholder syndicates and cross-shareholdings. "This system based on the simple principle of 'you don't hurt me and I won't hurt you' has protected these groups from hostile bids, even though their low stockmarket capitalisation should have made them ripe takeover candidates," says the Milan banker.

There have only been two successful hostile takeovers in Italy since the second world war. But attitudes are changing. Mr Carlo De Benedetti, one of the most artful architects of Chinese boxes, has simplified the structure of his media activities by merging *La Repubblica*, the daily newspaper, with *L'Espresso*, the magazine group. Fiat is rationalising its fibres and chemicals interests through the merger of two subsidiaries, Sna Bpd and Sna Fibre.

Pirelli has also streamlined the structure of its tyre activities by buying out the minority shareholders in its Dutch holding company, which controls all its tyre operations. And Olivetti, the troubled information technology



Boxed-in capitalism

group overwhelmed by losses and shaken by a shareholders' revolt last year, broke new ground this week by reporting quarterly figures in an effort to become more transparent.

Companies say such changes will not only help simplify their structures, but will also provide more shareholder value. So far, however, they have been reluctant to transform themselves into true public companies.

Marzotto was having difficulties over the family succession. To resolve this without facing the open market, it turned to Mediolanum, the Milan investment bank that has traditionally orchestrated corporate marriages and divorces. Mediolanum, still smarting from a failed attempt to merge Gemina with the Ferfin-Montedison empire of the late Raul Gardini, used the opportunity to resolve both Marzotto's and Gemina's problems.

Ironically, this has just happened in the public sector with the recent merger of the Stet telecommunications holding and the Telecom Italia operating company. The state's share in the new telecoms combine is now 49 per cent.

By contrast, in the private sector, family control is still tightly held through holding companies which controls all its tyre operations. And Olivetti, the troubled information technology

group, Pirelli, and the Lucchini steel group. But the pressures to end such cosy deals and to "Anglosaxons" the Italian corporate sector are growing. There are several factors at work.

The first is size. Even the biggest private groups are beginning to worry about the need to compete in a global market. Mr Marzotto, now honorary chairman of Fiat, has taken to describing his group as a "medium-sized enterprise in the global sense". If Fiat regards itself as medium-sized, then companies like Pirelli and Olivetti are positive minnows in a global context.

In the past, Fiat has sought to grow by combining with another international car manufacturer. First Citroën, when it was controlled by Michelin, then Chrysler and more recently Ford. The last collapsed over the question of control, but the issue has not gone away. At some stage, Fiat will have to consider an international alliance which is likely to transform it from a family-controlled conglomerate into a public one. It is no accident that Mr Paolo Fresco, vice-chairman of General Electric, the US con-

glomerate, joined Fiat's board last year.

The second factor is taxes. Changes in the Italian fiscal system are putting pressure on private companies to adapt their structures. In the past, Italian companies relied predominantly on debt to finance their growth because of fiscal incentives to borrow. In turn, indiscriminate lending policies by banks provoked some real corporate horror stories when the recession struck five years ago.

New restrictions on the amount of interest payments companies are allowed to deduct from their taxes is expected to force companies to raise fresh equity to finance their development. Rights issues in the past were mainly driven by Italian companies to fund restructuring or recapitalisations following heavy losses, but rarely to fund development.

The fiscal regime has also changed to make mergers more attractive. There are also proposals to toughen takeover regulations by abolishing lock-in periods among members of a shareholders' syndicate in the event of a bid. If these proposals are adopted, financial analysts say they could precipitate a huge shake-out of Italian corporate ownership.

Transparency is the third factor. Although the concept of corporate governance is still in its infancy, the shift towards a greater reliance on the equity markets is forcing traditionally secretive private companies to become more open.

Institutional investors and small shareholders have started to make an impact. They played a significant part in last year's debacle over the Olivetti rights issue which ultimately led to Mr De Benedetti's resignation as chairman. And Mr Silvio Berlusconi, the former prime minister and media tycoon, was forced to float his media interests to reduce his debt and raise funds, as well as clean up the fiscal structure of his diverse companies.

With the development of pension funds and mutual funds - the latter a recent phenomenon in Italy - demands for shareholder value will grow. This is already putting pressure on market regulators to break down the old defences of Italian family capitalism and to accelerate the modernisation of financial markets.

Family defences may have had some justification in the past. Without a network of private sector alliances around Mediolanum, all the country's big private companies could have ended up in the public sector, argued Mr Marco Tronchetti Provera, the Pirelli chairman.

The government, albeit laboriously, is now attempting to reduce its role in industry and finance. In turn, this should provide a stimulus to the private sector to adapt itself to a modern capitalist world.

Italy's post-war "economic miracle" was built around a highly successful blend of family capitalism and benevolent state interventionism. But the state no longer has the funds nor the aspiration to play a role that, in any case, Brussels no longer condones.

Neither can the families continue to rely on a protected economy. Instead, they are having to compete in an open market, not only for business but increasingly for their funding needs. If Italy's family dynasties fail to adapt to these new conditions, their future looks bleak.

Financial Times

100 years ago

German Banks
British manufacturers are now fully alive to the necessity for meeting German competition in the home markets as well as in almost all other parts of the world, and are, moreover, inclined to exaggerate the possible consequences rather than to underestimate the influence that the extension of German trade is likely to exercise upon British commerce. Little attention, however, has been paid so far to the fact that the leading Berlin banks are endeavouring to outdo British institutions by opening branch offices or by subsidising independent financial establishments in some of the principal commercial centres.

50 years ago

Rhodesia Tobacco
Salisbury, Rhodesia, 16th April. Prices rocketed at Salisbury tobacco auctions today. The highest price paid, 69½d (pence) per pound for Virginia fine-cured, compared with yesterday's highest of 5d. The average price at today's sales was 12½ per cent higher than yesterday's. Government officials are uneasy about the abnormal prices which, they fear, may discourage manufacturers from buying Rhodesian tobacco in order to save dollars.

Stern test at Lazard

More rumblings at Lazard Frères, the blue-blooded Paris investment bank that's been going through something of a palace revolution. Word has it that Edouard Stern, until recently seen as the heir apparent to father-in-law Michael David-Weill, is considering setting up on his own.

All this is grist to Mr Tony Blair's electoral mill. The Labour leader looks more confident by the day of victory on May 1. On this issue, though, he would be wiser to temper his obvious delight in Mr Major's discomfort. If Labour does win, it will then confront the hard decisions which have so divided the Conservatives.

Mr Blair insists he would give Britain a fresh start in the EU. But there is little in his campaign to promote confidence in his promise. Bowing to what it sees as a national mood of scepticism, Labour has positioned itself alongside the Tories on virtually all the big issues. If it is ever to be comfortable in the EU, Britain needs a prime minister willing to lead to argue the case for engagement rather than to bend in the wind of narrow nationalism.

To command Mr Major's defence of what this "negotiate-and-decide" policy, however, is to raise a serious question. Why, if the argument is commonsense, has the prime minister failed to impress it upon his own party? Already scores of Tory MPs, with the acquiescence, if not the connivance, of

Bonn. But all he had to show for it was dragging long-running cross-party wrangling on tax reform into another talkfest next Wednesday. "Yet another summit," groaned the newspaper headlines.

Schröder has been in more camera-grabbing form, testing the drivers' seat in a Formula One racing car, and challenging Mr Kohl to climb in - the chancellor, whose frame was not designed for such tight spaces, appeared uncharacteristically rumpled.

A Schröder victory would have one downside for the press: he would be the first postwar chancellor with a surname.

In pole position to be centre-left champion is party leader Oskar Lafontaine, but Gerhard Schröder, prime minister of Lower Saxony, he's infested and pollsters reckon he would have the better chance of winning.

The SPD says it won't decide who crosses swords with Christian Democrat colossus Helmut Kohl until next spring, so there's plenty of time for contenders to score public relations points.

This week Lafontaine held his first press conference in the statesmanlike setting of the chancellor's department in

Bonn. The Catholic church, which has had a regrettable tendency to support democratic forces.

The Japanese devotees were almost all female, hitched to Zairean husbands at mass weddings, a feature of life with the Moonies, which chooses spouses - who are often complete strangers - for its members and wed them in batches of hundreds at a time. Maybe evacuation from Zaire's chaotic capital was a relief to young women accustomed to young men's high-tech efficiency.

Time out

President Ramos of the Philippines is fond of telling his go-happy-go-lucky country to take timekeeping a bit more seriously. So he declared that this week would be national punctuality week and promptly turned up an hour late for an appointment.

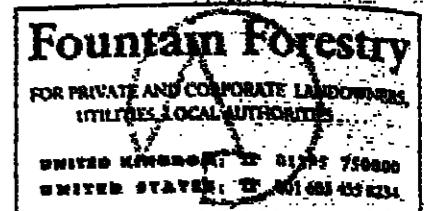
Manila's clogged roads make traffic the most common excuse for missing appointments, but the cigar-chomping president was honest, if a trifle sheepish, about why he turned up late for an appointment with the Red Cross.

"My aide gave me a frantic call on the telephone," said the go-mad president, who had been up late watching the US Masters tournament. "Apparently I overslept."



FINANCIAL TIMES

Thursday April 17 1997



Zaire fears campaign of terror by Mobutu

By Our Foreign Staff

Western governments and opposition leaders in Zaire fear President Mobutu Sese Seko intends to eliminate his opponents in Kinshasa if the rebel advance on the capital forces him to surrender power.

"There is a list of people who are not supposed to survive Mobutu's departure," said a European diplomat contacted by telephone in Kinshasa.

"It is an instrument of last resort. If things go smoothly for Mobutu, it won't be necessary. But if the regime has to abandon everything, it is prepared to make others pay the price."

There is widespread speculation over who would be targeted in a crackdown. Zaire's main opposition party, the Union for Democracy and Social Progress, said it believed its leader, Mr Etienne Tshisekedi - Mr Mobutu's longstanding political foe - led the list of potential victims.

"There are about 500 people

on the list, which is almost exclusively made up of opposition members," said Mr Marcel-Laurant Mbaya, an aide to Mr Tshisekedi. "It seems Mr Mobutu wants to create a vacuum before leaving."

Diplomats said they understand that while most of those on the list were Zairean, Belgian and US nationals were also included.

Human rights organisations in Kinshasa said their contacts in the military had warned of the plans. The presidential guard had recently received arms deliveries which had been taken to Camp Tsha-Tsha, the military barracks where Mr Mobutu has his home.

"Mr Mobutu is preparing to set the capital ablaze," said one human rights worker. "He cannot give up. It is not in his nature."

Diplomats in the city said the fear of revenge killings by Mr Mobutu explained the presence on Zaire's border of a large force of western troops.

About 2,500 US, Belgian,

French and UK troops have been posted to the area. They are stationed in the Congolese capital of Brazzaville, across the river from Kinshasa, in Léopoldville, the Gabonese capital, and aboard the American warship USS Nassau off Zaire.

Their mission is to evacuate the 3,000 expatriates in Kinshasa should mayhem break out. Diplomats said the size of operations during the 1990s was also intended to discourage widespread blood-letting.

The diplomats said the possibility of a bloody crackdown by the presidential guard, recruited almost exclusively from Mr Mobutu's minority Ngbandi tribe, had become a factor in his discussions with western governments in Kinshasa and negotiations with the rebel alliance in South Africa.

Talks there began last night between President Nelson Mandela and Mr Laurent Kabila, the rebel leader.

Observer, Page 13

Tobacco talks

Continued from Page 1

suspicious of the role of the lawyers, who might stand to make greater profits by reaching a settlement with cigarette makers than by continuing to pursue them through the courts.

The talks come at a time when the US tobacco industry is facing unprecedented legal pressure.

Last month Liggett, the smallest US tobacco company, broke ranks with the industry and agreed to settle cases against it by paying out 25 per cent of pre-tax profits.

Hong Kong protest

Continued from Page 1

sion, given the UK's fundamental opposition to the replacement of the existing legislative council, but the compromise proposal was rejected outright by Beijing.

Mr Tung Chee-hwa, the shipping magnate appointed by China to run Hong Kong after the handover, now faces the prospect of having to prepare complex legislation on residency without the help of Hong Kong's civil service.

British officials say the result could create confusion for foreign passport-holders concerned about residency rights. China has also told Britain the provisional legislature will pass legislation restricting civil liberties before June 30.

Brussels acts to frame laws for cyber commerce

By Caroline Southey in Brussels

The European Commission yesterday announced plans to promote business transactions and protect consumers buying and selling via the Internet and other electronic networks.

Credit card transactions and electronic share trading in the "cyber economy" would come under the protection of EU-wide rules, if member states back the proposals.

Mr Mario Monti, European commissioner for the single market, said the EU should rely less on imposing fresh laws, and more on mutual recognition of national regimes.

"We must dismantle existing legal and regulatory barriers and circumvent the creation of new ones," he said.

However, he said new laws may be needed to harmonise rules on intellectual property and personal data protection, as well as encryption and digital signatures - to protect documents such as legal contracts.

The Commission's initiative reflects fears that rapidly growing electronic commerce lacks a proper regulatory framework. The Commission aims to match actions in the US and Japan. Pressure is also mounting for global rules to regulate electronic commerce.

Mr Monti said his proposals were in response to industry's demands for legal certainty in

a market expected to attract transactions worth Ecu200bn (\$228bn) by 2000. The first formal legislation may be tabled by the end of this year.

"We need a favourable regulatory framework to encourage business to invest products, services and infrastructure. Without a framework, businesses feel they cannot risk the huge investments needed," he said.

Action was also needed to increase consumers' confidence in the sector. All aspects of electronic commerce need to be looked at to ensure consumers are protected, including ordering of goods and services via electronic networks, online ordering, electronic fund transfers, share trading and commercial auctions.

Mr Monti said the framework would be based on existing single market principles to ensure the free movement of services, persons, goods and capital.

He ruled out a new tax on electronic commerce, pointing out that the electronic trade in goods and services was covered by the same tax rules as traditional forms of trade.

He stressed that EU-wide action was imperative if member states were to compete effectively with the US. "They have the advantage because of infrastructure and PC penetration," he said.

Liffe estimates that between a third and a half of transactions in medium-term German bonds take place in London, up from negligible amounts a few years ago. "The Bobi has changed a great deal [since 1993]," said Mr Hodson.

Liffe raises stakes in battle for European derivatives

By Samer Iskander

Liffe, the London derivatives exchange, yesterday raised the stakes in the battle to dominate European derivatives trading after the planned introduction of the single currency in 1999.

In what it hopes will deal a significant blow to its continental European competitors, Liffe announced the launch of new futures and options on medium-term German government bonds.

The new contracts will allow investors and financial intermediaries to hedge against or speculate on movements in the prices of Bobi, German government bonds with maturities of between three-and-a-half and five years.

Liffe's decision will put it in direct competition with the German and French exchanges. Bobi contracts are one of the main interest rate products listed on Frankfurt's DTB, the derivatives exchange of Deutsche Börse. Matif, the French futures and options exchange, will start trading its own similar products next month.

Liffe already lists futures and options on German 10-year bonds and three-month interest rates, each considered to be the most successful contract of its type. "We believe we have won the battle for European dominance of short-term contracts post-1999... and we are extremely well positioned to win the battle for the bond contract [denominated in euros, the planned single currency]," said Mr Daniel Hodson, Liffe chief executive.

The introduction of the single currency is expected to reduce the need for derivatives as interest rates of Euro members converge.

The listed derivatives market is likely to shrink, with several contracts possibly disappearing.

"There will be room for only one liquid contract of each maturity," said a futures trader in Paris. "The medium-term sector is too small for three contracts and this promises to be a fierce battle."

Liffe launched a Bobi future in February 1993 but was forced to delist it a few months later because of insufficient interest among traders and investors. The exchange is confident it will be more successful this time as interest in medium-term German bonds is growing in London.

Liffe estimates that between a third and a half of transactions in medium-term German bonds take place in London, up from negligible amounts a few years ago. "The Bobi has changed a great deal [since 1993]," said Mr Hodson.

THE LEX COLUMN

Tobacco trading

It is obvious why the plaintiffs' lawyers and big tobacco companies want to reach an outright settlement of the numerous liability lawsuits facing cigarette manufacturers. The stock market values of Philip Morris, RJR Nabisco and BAT Industries are depressed to the tune of more than \$40bn by the threat of litigation. Meanwhile, lawyers have been struggling for years to squeeze money out of Big Tobacco and have got nowhere. If the tobacco companies paid \$10bn a year their stock market values would still surge - the money could come from a 50c a packet levy on cigarettes, and demand for cigarettes is notoriously inelastic. And the lawyers would get cash now.

The problem is that it will take more than two to tango, and the powerful anti-tobacco lobby must also be satisfied. And a \$10bn or so annual levy combined with a ban on outdoor advertising would still leave US tobacco companies better off than those in Britain, for example. In the UK, tax on cigarettes is 50 percentage points higher and a Labour government would probably ban outdoor advertising. This might not be enough pain for the industry's opponents, which include the Clinton administration. Given the conflicting interests of the parties involved, the chances of a favourable solution look at best 50-50.

The danger for investors is that if tobacco companies push for a settlement they do not get, they will look far more vulnerable in the law courts. Of course, they will never admit guilt in any settlement - it would open the legal floodgates overseas - but their willingness to negotiate will be seen as evidence of weakness. Nonetheless, the potential rewards to investors probably still outweigh the risks, given the extent of their discount ratings.

Daimler-Benz

Daimler's relentless recovery continues. Shorn of one-off charges and currency effects, the group increased its underlying operating profits by DM2.2bn (\$1.27bn) to over DM3bn last year on a 10 per cent rise in revenues. Turnover in the first quarter of 1997 is up 12 per cent and order intake at Mercedes, Airbus and even trucks is soaring. The listed derivatives market is likely to shrink, with several contracts possibly disappearing.

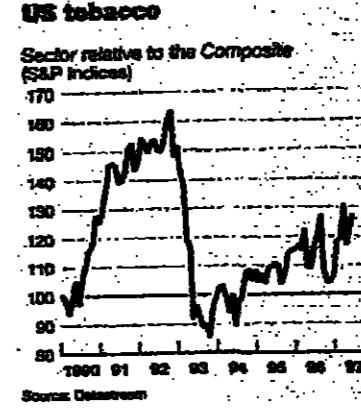
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FTSE Eurotrack 200: 2220.1 (+5.0)

US tobacco



Sector relative to the Composite (S&P Index)

Source: Bloomberg

valued in 1996. Shares, for example, are much cheaper compared with US stocks and the spread between benchmark Mexican T-bills and their US equivalent is nearly three times as large as it was than.

Latin America will clearly be influenced by events on Wall Street - if only because of the various large companies with ADR listings. But if US shares do fall, American investors seeking to diversify could well lend support to Latin markets. The strong first quarter performance partly reflected the weak link to 1996. But shares were also buoyed by the strong performance of blue chips, especially big telecommunications companies, and solid economic fundamentals. Steady growth and low inflation and interest rates should ensure that Mexico and Brazil, accounting for 70 per cent of weightings, make further gains this year. Short-term, Mexico will be held back by the uncertainty surrounding congressional elections in July. But the chances of another *tequila* hangover, à la 1994, appear low.

Imro/Morgan Grenfell

Imro's decision to fine Morgan Grenfell Asset Management over the Peter Young affair eight months after the event smacks of stable doors and bolting horses. Nor is the UK regulator's conclusion - that MGAM's internal controls were inadequate - much of a revelation. And the £3m in fines and costs being imposed on the fund management group looks rather pointless considering that Deutsche Bank, MGAM's owner, has set aside more than £400m to bail out Mr Young's ailing funds and compensate investors. Deutsche would have had to spend that money regardless of Imro's decision, in order to safeguard its reputation.

Instead, Imro might usefully have cast its net a little wider. While MGAM must continue to take most of the blame for this scandal, it is worth remembering that auditing KPMG gave Mr Young's funds a clean bill of health as recently as last July. And the corporate trustees of those same funds, first General Accident and subsequently Royal Bank of Scotland, had a clear responsibility for checking their prices. They were, after all, paid several hundred thousand pounds a year for their trouble.

Additional Lex notes on UK banking, Page 22

Latin American stocks

Latin America has outstripped other emerging markets this year, rising 17 per cent, while Asia has stagnated and Europe made only modest progress. Can it continue, or will the prospect of higher US interest rates have the same calamitous effect as in 1994? This time round, investors have kept their nerve better: Morgan Stanley's Latin America index is flat since the US raised interest rates last month, while the S&P 500 index has fallen by around 7 per cent. The backdrop is also more favourable, with less evidence of the crazy valuations which pre-



Altos Hornos de México, S.A. de C.V.

US\$330,000,000
Secured export receivable facility

US\$303,000,000 Tranche A due 2002

US\$27,000,000 Tranche B due 2004

Facility agent

Morgan Guaranty Trust Company

Managers

Bank of America NT & SA

Bayerische Landesbank Girozentrale

Commerzbank, AC

Credit Suisse

De Natale Investeringbank N.V.

Hypobank International S.A. Luxembourg

Union Bank of Switzerland

Banque Indosuez

BHP-Baillie Gifford

Credit Lyonnais

Dai-Ichi-Kangyo Bank, Ltd.

Dresdner Bank Luxembourg S.A.

Morgan Guaranty Trust Company

WestLB

Co-managers

Banco Central Hispano

Deutsche Cirozentrale International S.A.

Bank of Scotland

Royal Bank of Canada plc

Participants

Bank Austria AG

Banque Worms Capital Corporation

Banco Latinoamericano de Exportaciones

Landesbank Rheinland-Pfalz - Cirozentrale

Nationsbank

Raiffeisen Zentralbank Oesterreich AG

BNP (Mexico), S.A.

National Westminster Bank AG

Orix Asia

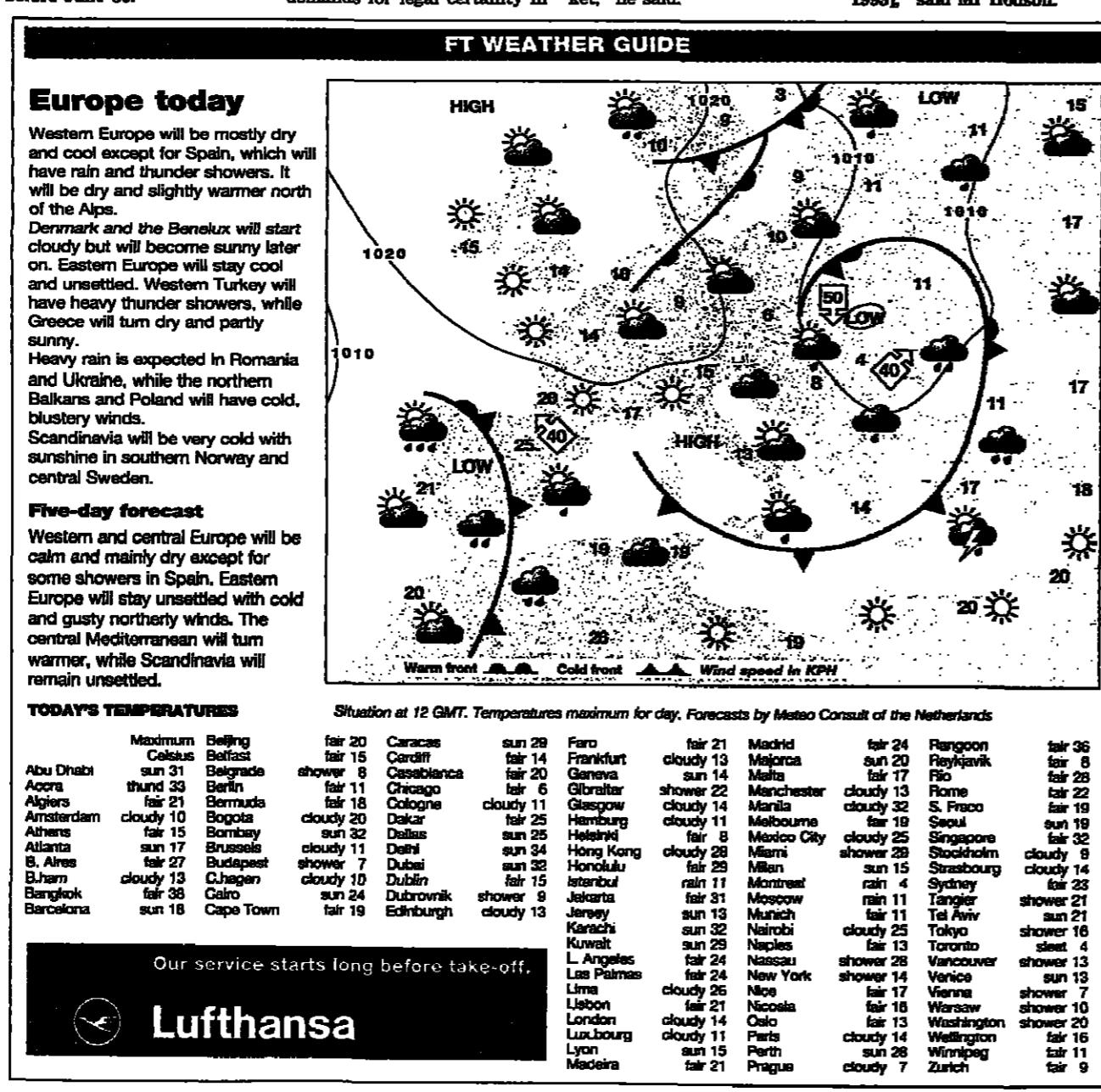
Westfaelische

Arranger

J.P. Morgan Securities Inc.

JPMorgan

April 1997



THE BATTERY INDUSTRY

Portable power supply has come a long way in recent years. Now much of everyday life revolves around machines and gadgets fuelled by batteries, writes Peter Marsh

Consumer demand sparks 'revolution'

The global battery industry, fuelled by the mushrooming demand for new sources of portable power, is going through the early stages of what many people regard as a revolution. Worldwide sales of all types of battery are worth an estimated \$1bn a year at manufacturers' prices, and look likely to advance by about 50 per cent over the next five years, according to Freedonia, a US consultancy.

The greatest force behind the industry's expansion is burgeoning demand for power for a new generation of consumer and industrial products which are used on the move - including mobile telephones, lap-top and hand-held computers, camcorders and cameras.

Particularly high growth in demand for batteries is being seen in the fast-expanding economies of eastern Asia. There, rapid rises in consumer incomes are creating a boom in battery-powered products such as toys and portable tape players and radios, which have for years been taken for granted in the more highly developed economies of the west.

Other factors pushing up sales include the increasing interest in many regions, particularly developing countries, in stand-by power sources for installations such as telecommunications. In the US, meanwhile, a potentially large market for new batteries for vehicles is being created by the large sums being spent by government and the automotive industry on research into new low-pollution, electrical-

ly-driven cars that could become a commercial reality early next century.

A key element has been rapid developments in micro-electronics and electric motor and display technologies.

They have reduced the power requirements of many electrical systems, so making it possible to drive, using low-voltage batteries, a much greater variety of devices than would have been possible a decade ago.

These include telephone handsets, computers, and personal infusion pumps for drug treatment.

Overlaying these changes is a battle between the large companies in the industry, providing another twist to the arguments over whether Japanese or US businesses are best poised to win the fight for commercial dominance in key technologies over the next 10 years.

The biggest battery companies are mainly American, and include: Duracell, part of the Gillette consumer products company; Ralston Purina, owner of the Energizer and Eveready brands, which are two of the big three companies in small consumer batteries; and Exide, another big US group which, like Duracell and Ralston, has annual battery sales of around \$2bn and is a dominant force in the lead-acid batteries seen in the vehicle industry and for stand-by power.

But leading the way in the newer types of rechargeable batteries used in fast-growing products such as mobile telephones are a clutch of almost entirely Japanese-owned companies. They include Matsushita, owner of



according to Dr Robert Powers, a US battery consultant based in Westlake, Ohio, with the research drive being helped by the Japanese battery companies' close association with leading Japanese makers of electrical consumer goods.

In Europe and the US, the leading makers of portable telephones and computers, including Siemens of Germany, Finland's Nokia and Compac and Motorola of the US, work closely with battery makers over new developments. Another important source of new technical ideas is AEA Technology, a UK company commercialising research originating from the Harwell nuclear power station and which holds many of the important patents used in the fast-

growing lithium-ion batteries.

In consumer batteries, an industry thought to be worth around \$20bn a year, the market is dominated by the old-established alkaline and zinc batteries which sell cheaply.

They are split into five main highly standardised packages - including the ubiquitous "pencil" or "AA" device, which accounts for around 70 per cent of the combined alkaline and zinc sales by volume, as well as the squat "D-type" battery, and the rectangular 9-volt package, the only member of the five basic types of batteries to be anything other than 1.5 volts.

With zinc batteries cheaper and storing less power than the alkaline

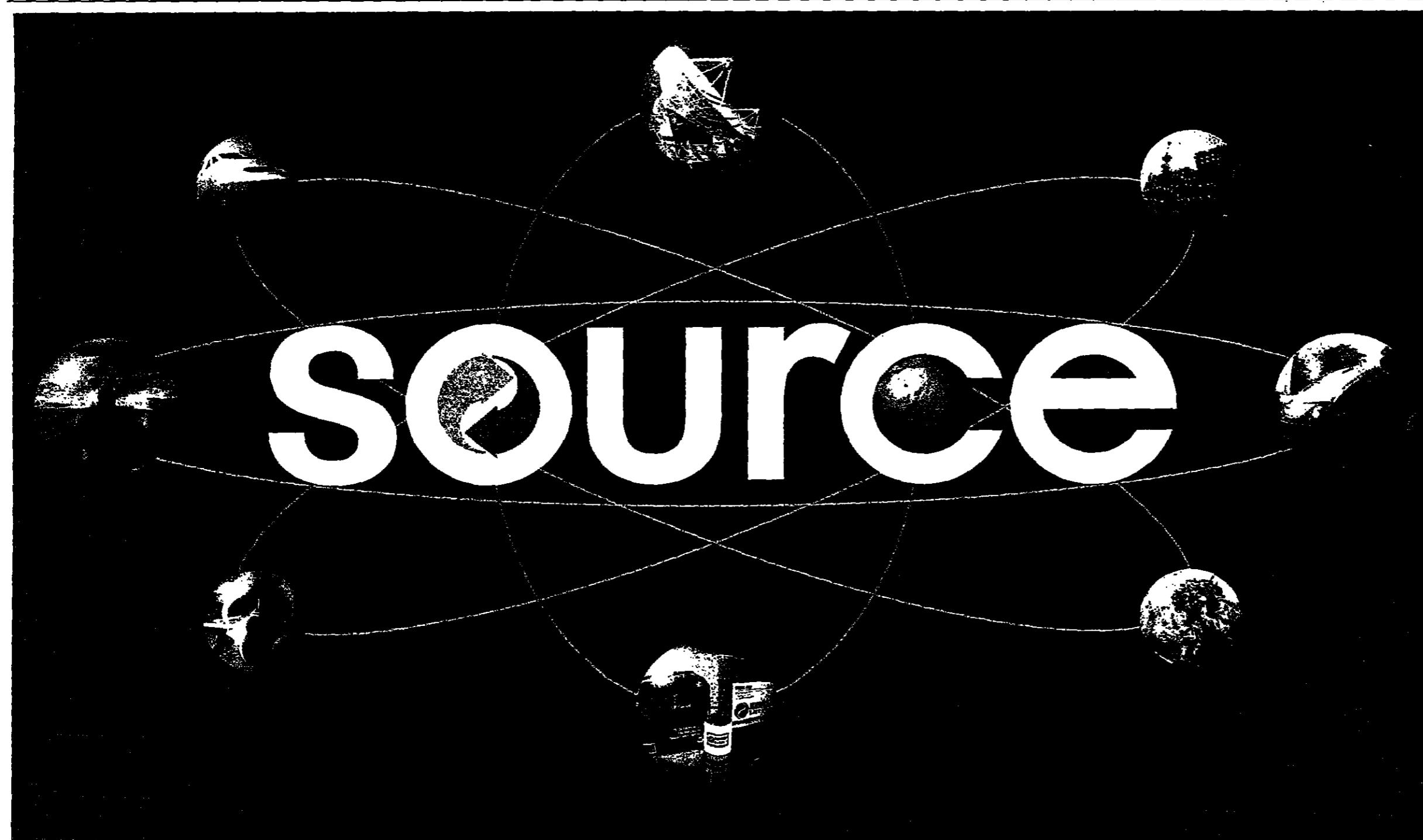
types, which are based on the same basic chemical technology as zinc batteries but have improved electrical characteristics, the zinc forms outsell the alkaline in less-developed countries, while the reverse is true of high-income regions such as North America.

According to Duracell, twice as many zinc - or, to give them their proper name, zinc-carbon - batteries are bought annually around the world as alkaline ones. The total number of these so-called general purpose consumer batteries sold worldwide is 20bn a year.

With general purpose consumer batteries accounting for about 70 per cent by value and some 90 per cent by volume of the total consumer battery market, the

most important part of the remainder comprises the newer high-power density and rechargeable batteries, with the lithium-ion type being the fastest growing. These types - including the nickel-based devices - are thought to account for production worth some \$5bn a year, with the total likely to more than double by around 2001.

Such possibilities have excited some in the US's large automotive battery industry, which each year turns out about 100m batteries for vehicle use, in both the new and replacement market - even though Mr Celwyn Hopkins, secretary of the Florida-based Independent Battery Manufacturers' Association, cautions that many technological barriers still have to be crossed before high-efficiency batteries capable of being topped up with the large amounts of power needed for driving become a realistic way of fuelling the next generation of cars.



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Hawker also provides power to the electrical powered vehicle market with 35% of the European market alone relying on Hawker Batteries.

In automotive batteries, Hawker is a major supplier to the UK and European markets and leads the way in improved technology to satisfy environmental and economic demands.

In special applications, including aviation and defence, the Hawker Batteries name is right at the forefront of technology too. Many aircraft using fly-by-wire computer systems, for instance, have Hawker batteries to support them. In addition, Hawker is actively involved in the fast growing, high technology lithium battery development worldwide.

With the resources and global reach of BTR behind the group, Hawker Batteries will continue to push the boundaries of customer service and product vision still further, to create ever more innovative solutions to meet the world's power needs.



THE BATTERIES BUSINESS OF BTR

2 THE BATTERY INDUSTRY

CONSUMER GOODS • by Peter Marsh

Devices drive expansion

Manufacturers focus on Asia to take advantage of strong growth in demand

In much the same way as anti-friction bearings have become the ubiquitous building blocks for growth in much of the world's mechanical engineering industry, an alliance between the microchip and the electrical battery is driving expansion in many areas of personal electronics goods.

Sales of such batteries, at manufacturers' prices, are worth some \$6bn a year, and are rapidly growing thanks to increasing purchases in many parts of the world of devices such as mobile phones, pagers and laptop computers, as well as older-style consumer items including torches, watches and portable CD players and radios.

The market can be split roughly 7:2:1 in value between the three basic consumer battery types:

- General purpose batteries, which are mainly zinc and alkaline types sold widely throughout the world for the most basic types of mobile electrical equipment. Sales last year are estimated at \$13bn;

- Rechargeable special packs, which are mainly high power-density nickel cadmium, nickel metal hydride and lithium-ion systems for applications such as mobile telephones and computers. Sales last year were around \$5bn. Production volumes look set to at least double by 2001, although value will climb at less than this rate since unit prices are falling rapidly;

- Special purpose batteries such as zinc-air, silver oxide, mercury oxide and lithium cell devices. Sales in 1996 are put at some \$2bn.

The special purpose types are more expensive than the standard general purpose batteries; they can be used only once rather than having the ability to be recharged from a mains electricity supply.

Special purpose batteries are used mainly in a fairly small number of applications, including cameras, watches, hearing aids and pagers, where there is a smaller element of standardisation than for the much broader general purpose devices.

Rechargeable systems play a small role among general purpose devices, with only about 3 per cent of the relevant market in developed countries such as Britain being accounted for

by nickel cadmium and related rechargeable types. Consumers in many countries do not want to recharge their batteries with special devices, especially given the generally lower amounts of power they can store compared with the "one-use" equivalent.

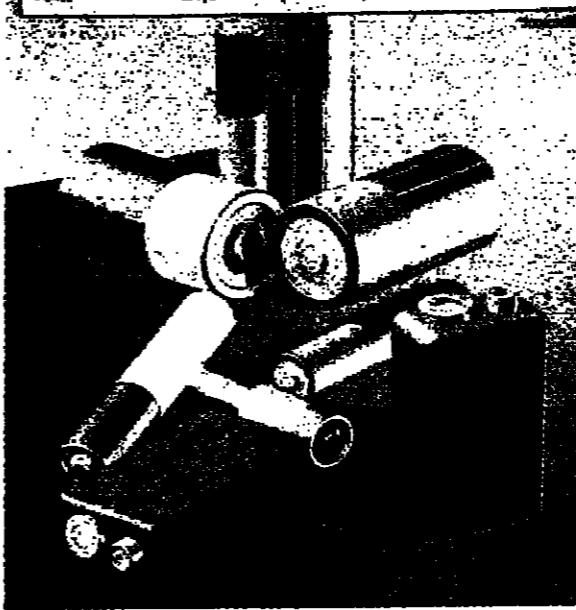
Roughly half the 20bn general purpose devices sold annually are purchased in east Asia, including Japan. The fact that sales of zinc batteries in this region outstrip alkaline sales by roughly five to one reflects the lower cost - though lower performance - of the older zinc type.

China alone accounts for sales of about 4bn consumer batteries a year, virtually all of them zinc, making this the world's biggest battery market by volume. In North America, which consumes some 3bn general purpose batteries a year, the ratio of alkaline to zinc is as high as 15:1, while in western Europe, with total general purpose battery sales of some 2.5bn yearly, it is about 32.

The world's leading consumer battery companies are increasing their manufacturing and marketing efforts in the booming Asia-Pacific region where there has been particularly strong growth in consumption. Duracell, which makes the Energizer and Eveready brands, have produced some standard batteries with inbuilt testers so consumers can gauge the amount of energy left in them.

While the problems of standardisation have largely been solved in the general purpose end of the battery market, that is not the case for special packs. It can be difficult, for instance, to find a "plug-in" replacement pack

World battery sales					
	1989	1995	2000*	1993-95	1995-2000
Consumers	6,961	19,968	30,422	15.1	8.8
Industrial & other	8,512	13,704	19,717	8.3	7.5
Motor vehicles	3,817	7,296	11,381	3.4	9.4
Total	24,310	40,968	61,520	9.0	8.6



- costing perhaps \$20 to \$30 for a mobile phone - without opting for a specific manufacturer's brand. Gradually, however, packs of these rechargeable batteries account for roughly three-quarters of sales, a better picture than as recently as 1992 when manufacturers produced roughly 75 types of battery for this application.

Order batteries; now five sizes account for about 80 per cent of sales. In the case of mobile phones, 15 sizes of rechargeable batteries account for roughly three-quarters of sales, a better picture than as recently as 1992 when manufacturers produced roughly 75 types of battery for this application.

INDUSTRIALS • by Marcus Gibson

Vital role for back-ups

Standby power has to be readily available in many areas when the mains supply fails

The value of back-up batteries was proved a couple of years ago when Singapore Telecom suffered a massive power failure which severed all the island state's communications for five hours. Not only was the financial services industry hit hard, but no emergency phone calls could be made.

Singapore learned the lesson that critical infrastructure such as telecoms, hospitals, computers and radar must be equipped with a reliable and enduring reserve power supply, in the form of heavy-duty standby batteries.

Today, industrial batteries make up some 30 per cent of the total world battery market.

The two principal activities of the industrial sector are the provision of reserve power for infrastructure such as telecoms and computers, and secondly the supply of batteries for fork-lift trucks and various small order processing vehicles in the materials handling market.

The past three years has seen several significant developments. First, the European Battery Manufacturers' Association (Eurobat) signed an agreement with the European electrical standards institute, Cenelec, to introduce greater harmonisation in the industry.

Standby power has overtaken materials handling to become the largest sector of the industrial market, with worldwide sales of more than \$1bn. The fastest-growing area is in telecoms especially cellular networks, whose many hundreds of base stations each require a long-life battery in case of mains power failure.

Mr Mike Dunckley, marketing director of the UK's Hawker Battery Group, part of BTR, said: "Many of these batteries may never be used. But while British Telecom may have one or two power failures a year, batteries in developing countries might be working every day."

Fifteen years ago, teams of technicians at Europe's telephone exchanges would monitor large, vented rooms filled with battery power.

Nowadays, cost cutting has led to the elimination of the dedicated engineer and to the development of sealed, very low maintenance batteries which cut in automatically when required.

The materials handling market, also worth around \$1bn a year worldwide, is growing rapidly, especially in Asia. In Europe, most fork-lift trucks and short-range vehicles operate indoors in emission-free environments, which means that some 60 per cent of the 100,000 or so units sold each year are fitted with batteries. In the US, however, only 40 per cent have batteries.

Asian markets for batteries to drive forklifts are increasing because with labour costs in countries such as Korea reaching European levels, mechanical

handling has suddenly become essential.

Many other sectors in the European battery market have not shown such promise, and over the past nine years the industry has endured a tough period of consolidation. In 1988, the purchase by the French-owned Cee Group of Chloride's motive power division triggered a wave of takeovers. By 1996, 22 independent manufacturers had been reduced to just eight. The European market had come to be dominated by two companies: Hawker Battery held 35 per cent of the market, and the US-owned Exide Europe, which is largely focused on the automotive sector, around 40 per cent.

With the arrival of the European single market purely national battery makers found their hitherto protected territory challenged by cross-border raiders, and prices fell. But what other battery manufacturers could see nothing but gloom and free-falling sales. Hawker perceived opportunities on a global scale.

The past three years has seen several significant developments. First, the European Battery Manufacturers' Association (Eurobat) signed an agreement with the European electrical standards institute, Cenelec, to introduce greater harmonisation in the industry. Secondly, OEM (original equipment manufacturer) sales in Europe rose in 1996 for the first time in several years, signalling the start of a replacement cycle in original equipment sales in materials handling. Lastly, in December 1996, Hawker bought the ailing industrial battery division of Germany's Varta group.

After a bumper year following German unification, Varta's battery sales crashed, and the loss of its home market left the company without direction. But, in a rare instance of a British company injecting new life into an icon of German industry, Varta's sales have started to grow again - with the loss of only 15 per cent of jobs - to an annual turnover of DM450m.

Technology, too, has moved forward, even if customers have been reluctant to pay a premium for improved performance. The introduction of electrical air-treatment and oxygen cooling systems allowed chargers to push more energy into batteries and also cut recharge times.

Markets of the future for industrial batteries include urban emission-free vehicles ranging from short-range delivery units increasingly required by utilities such as national post offices to the potential of millions of light-weight power-assisted bicycles, ideal for the congested and polluted streets of India and Thailand.

In the meantime, Singapore Telecom has received a full complement of extended-life batteries from both European and Asian manufacturers.

FUEL CELLS • by Clive Cookson

Mass production is still years away

Only recently has the potential of this power source been exploited by industry

A fuel cell is a special type of battery containing no stored chemicals. The reactants that deliver electric power are fed continuously into the cell.

When the chemicals in an ordinary battery have been

used it has to be thrown away or recharged electrically. A fuel cell, however, runs for as long as the reactants are fed in.

This feature makes it an attractive alternative to conventional batteries for electric cars. On-board fuel storage gives the fuel cell a greater range than a battery-powered car and - more significantly it takes much less time to refuel than to recharge a battery.

Although the first fuel cell

had been demonstrated in 1838, it was no more than a scientific curiosity until the 1960s. Then fuel cells came into use for a few specialised applications, such as powering spacecraft, but many critics derided the technology until recently as one of those brilliant ideas whose wide-scale application always lies 20 years ahead.

During the 1990s, however, so many international companies have poured research resources into cutting the costs and improving the performance of fuel cells that there seems a realistic prospect of the technology going into mass production by 2010.

It is potentially attractive as a clean energy source not only for moving vehicles but also for stationary power generation.

The roll call of companies working seriously on fuel cells runs from vehicle manufacturers (including Daimler-Benz, Chrysler, General Motors, Hitachi, Honda, Volvo and Volkswagen), to electrical equipment companies (such as Siemens and Hitachi), electric utilities (Southern California Edison and GPU) and chemical and materials suppliers (Johnson Matthey, Hoechst, BASF).

Smaller companies which specialise in fuel cells include Ballard Power Systems, of Vancouver, Energy Research Corporation, based in Connecticut, and International Fuel Cells, a US-Japanese joint venture.

A feature of fuel cell development is the complex network of corporate alliances involved. Government agencies also contribute substantial research funds because energy policy supports the emergence of a clean and convenient new source of power.

Daimler-Benz, the German auto manufacturer, has one of the highest-profile fuel cell projects. Its experimental Necar II is based on a Mercedes V-class car, with the fuel cell system packed under the rear seat bench and the hydrogen fuel stored in tanks under the roof.

The Daimler-Benz system runs on one of the simplest of all chemical reactions: hydrogen combines with oxygen (from the air), to make water. It is the same reaction as burning hydrogen except that the energy is released as electricity instead of heat.

Hydrogen fuel will not be a practical option for general motoring in the foreseeable future because the refuelling infrastructure is not in place. Enthusiasts may dream of a hydrogen economy free of polluting fossil fuels, but in practice liquid fuels will be far more acceptable.



This type of fuel cell fits under the back seat of Daimler-Benz's Necar II experimental car

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ENVIRONMENTAL ISSUES • by Leyla Boulton

Doubts hold back recycling

Strenuous efforts are being made in some countries to keep batteries out of landfill sites

The first big question mark over the business of battery recycling is whether it will ever become comfortably profitable. The answer is probably not.

The other question is how far such recycling benefits the environment. The answer is, it depends on the type of battery recycled.

Efforts are under way by government regulators to improve prospects for both the environment and recyclers by increasing the volume of batteries offered for recycling.

Last year, President Bill Clinton signed into law a bill easing hazardous waste disposal rules to allow more recycling of nickel-cadmium batteries by US industry.

The US Portable Rechargeable Battery Association expects the law to help it boost collection rates to 70 per cent of batteries from mobile telephones and appli-

ances by 2001.

The European Commission in Brussels is considering revising and extending the scope of its existing battery recycling directives.

A first directive, dating from 1991, requires separate collection systems for batteries containing minimum levels of cadmium, mercury, and lead. It also requires work by industry to reduce the heavy metal content of nickel-cadmium batteries, which are used mainly in mobile phones, power tools, and other appliances.

A second directive, from 1993, requires such batteries to be marked with a European Union symbol – showing a crossed out rubbish bin – indicating they require recycling.

The aim is to keep heavy metals which can harm human health out of landfill sites. But the Commission has launched 20 separate legal proceedings against various member-states for inadequate or non-compliance with both directives.

European Union officials say one reason for expanding the existing legislation to include ordinary dispos-

able batteries – which by and large do not contain heavy metals – would be to improve member-states' levels of compliance.

The Commission could produce proposals for revised legislation by the end of the year, with adoption by member-states in three years' time at the earliest.

But officials say it is not at all clear that member-states will approve Commission proposals at a time when enthusiasm for green regulation is waning.

Transport across the Channel to Snam, which has facilities at Lyon and Toulouse and also handles batteries from national collection schemes in Germany, Belgium, Italy, and Spain, represents half the costs of recycling.

Swiss plants set up to recycle batteries have sought to compensate for a low throughput by expanding into other types of recycling ranging from domestic waste to catalytic converters.

By contrast, most so-called lead-acid batteries for cars have long been recycled because it has been profitable to recover the lead they contain.

Some advocates of "pro-

ducer responsibility" – the notion that manufacturers should take back discarded products for environmentally-friendly disposal – say its biggest merit is to put pressure on manufacturers to make their production process more efficient and environmentally-benign.

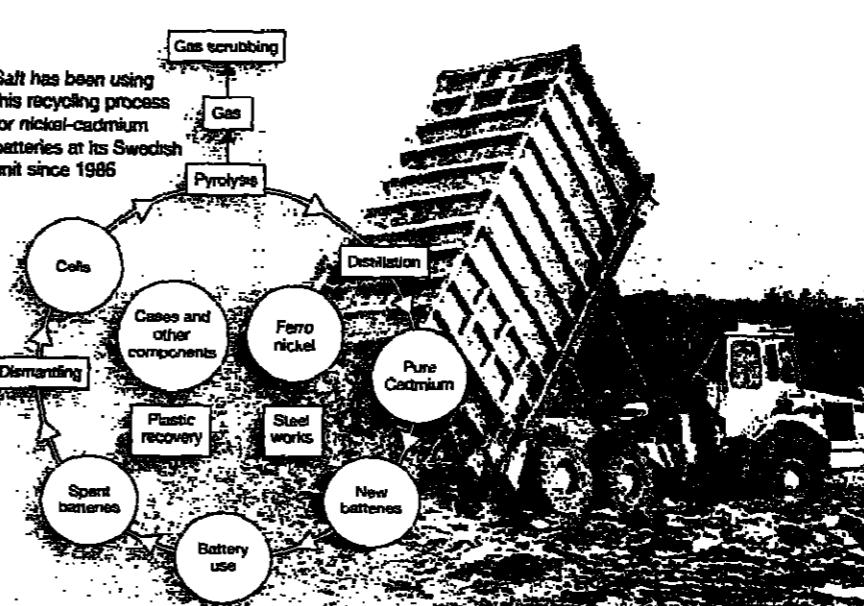
Companies also see in voluntary schemes an opportunity both to enhance their green credentials with consumers and avoid more draconian laws being imposed on them by governments.

Cellular telephone manufacturers Alcatel, Ericsson, Motorola, Nokia, and Panasonic in February launched two pilot schemes – in the UK and Sweden – to take back redundant or broken phones from customers for recycling.

The aim of the six-month pilot projects is to ascertain what the costs and appeal of a European-wide campaign might be.

By contrast, most so-called lead-acid batteries for cars have long been recycled because it has been profitable to recover the lead they contain.

The green route



Landfill is falling out of favour as a means of disposing of used batteries. New regulations in the US and in the EU are designed to boost collection and recycling rates

cellular phone owners in the mid-West.

But Mr Paul Dukes, of the British Battery Manufacturers' Association, warns that industry will want to be satisfied that any new rules from above do not "distort" markets or impose on it excessive

burdens not commensurate with their cost to the environment.

The fact that the original European Union battery directive contained no specific recycling targets on both sides of the Atlantic need also to be wary of introducing legislation that is so vague as to create only more chaos.

Although they are far more amenable to pressures from industry for flexible cost-effective law making, government regulators on both sides of the Atlantic need also to be wary of

harm than good.

TRANSPORT • by John Griffiths

Electric vehicles stuck in slow lane

Car makers are still wrestling with lack of performance and range, writes John Griffiths

In theory, the electric vehicle (EV) represents the promised land for the world battery industry.

Some 35m to 40m cars are produced around the world each year, virtually all of them powered by petrol or diesel. Urban pollution and global warming are increasingly urgent concerns – and the equally inescapable consequence of using internal-combustion cars as transport, even though catalysts have made their exhaust emissions much cleaner.

However, after a century of development, the very severe drawbacks of the EV persist: even state-of-the-art batteries are capable of storing far less energy than a tank of petrol, performance is inferior, and recharging is comparatively slow.

Nevertheless, the drive to find a solution has been given sharp new impetus in a

the 1990s by the California Air Resources Board's (Carb) efforts to improve air quality in the notoriously smog-shrouded Los Angeles basin.

At the start of the decade the big car makers were told that if they wished to stay in California's huge and valuable market, 2 per cent of their sales had to be of zero emission vehicles (ZEV) by 1998, rising to 10 per cent in 2003.

Battery producers and car makers have since joined forces, with substantial amounts of government funding, to speed up the search for solutions. The US federally-funded Advanced Battery Consortium (Abac),

comprising leading car and battery makers, has been exploring at least a dozen possible new battery technologies.

Ford's electric Ranger pick-up, now being introduced to the California market currently uses lead acid batteries but will switch to higher-performing nickel-metal hydride (NiMH) units next year. Both the US-based Ovonic Battery Company, a General Motors affiliate, and Europe's Varta group are collaborating on the same technology.

Ford is also optimistic about the long-term prospects of lithium polymer as a high-performance battery couple, one of the most favoured of the advanced battery consortium's projects and the development of which is being led by 3M.

A wholly battery-powered car capable of more than a short drive within the sprawling Los Angeles con-

urbation has however eluded the industry's best efforts.

The Carb has had to concede that, technologically, vehicle makers have not been "crying wolf" about their ability to meet its initial criteria for ZEV sales. The 1998 deadline has been replaced by a compromise under which the battery and vehicle industries are jointly putting 4,000 battery-powered cars and light trucks on California's roads between now and the year 2000 as part of a trial.

A new area of possible compromise is emerging, however. It could take the Carb a long way towards its own fundamental goal of much cleaner air, get car makers off the frustrating EV research hook, give car buyers much cleaner vehicles free of range penalties – and still reward battery makers for their own

normally within traffic intensive R&D efforts.

The compromise centres on a suggested "E2EV" (equivalent zero emissions vehicle) standard. E2EV would give car makers an emissions "allowance" equivalent to the pollution created by an oil or coal-fired power station in recharging the battery pack of a solely battery-powered vehicle.

That in turn would allow battery and car makers to produce "hybrid" cars incorporating both a diesel or petrol engine and an electrical drive system comprising generator, motor and battery pack. The petrol or diesel could be either very small

and run at a constant speed merely to keep batteries charged – a system itself capable of huge reductions in emissions compared with a conventional car. Or it could be larger and the main motive power outside of cities, while also charging a battery park for urban use.

So far, the Carb has been reluctant to consider such an alternative, but it may have to do so if the ZEV effort continues to struggle.

Although most attention has been focused on North America, there are also developments in Europe.

In France, Saft has invested FF100m in a facility at Bordeaux for the automated production of nickel-cadmium EV batteries in volumes of up to 15,000 units a year. Current output is 5,000 units a year, the Peugeot-Citroen car group the main customer.

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4 THE BATTERY INDUSTRY

PROFILE Saft

Supplying power for Ariane rockets

It is easily missed among the myriad businesses of Alcatel Alsthom, the French telecoms and engineering giant. And yet it employs about 7,000 people and claims to be Europe's leading maker of rechargeable batteries for portable devices.

France's Saft is a FFr5bn turnover, high-tech battery specialist with an impressive range of capabilities in its chosen field. In addition to its portable battery activities, it is, for example, the only lithium battery supplier to Europe's Ariane rockets and claims to be the world's largest supplier of aircraft batteries. Last year it accounted for just 3 per cent of the parent group's turnover, but generated more

than 10 per cent of operating profit.

The company has three principal product lines: portable batteries, industrial and advanced technology batteries, and power electronics, power systems and emergency lighting.

Its portable batteries, which accounted for 34 per cent of sales in 1995 and nearly 40 per cent last year, are used in products such as hand tools, household appliances, cellular telephones and laptop computers.

The company acknowledges it faces tough competition from Japanese battery manufacturers. "The whole game is to develop products with less weight and more energy," it says. Across all

product lines, R&D spending is currently 5.5 per cent of turnover.

The main applications for Saft's industrial batteries are in the aviation, railway and general industry sectors. It claims, for example, to have provided batteries for all France's Trains à Grande Vitesse, which are made by GEC Alsthom, a 50-50 joint venture between Alcatel and the UK's General Electric Company.

In July 1995 it acquired Ferauk, a Czech company specialising in nickel cadmium industrial batteries used in rail transport, mining and industry. Management believes the deal gives it about 35 per cent of the central and eastern European

industrial batteries market. Advanced technology batteries consist of aerospace batteries and batteries for torpedoes and similar applications. Power electronics includes products such as battery chargers, back-up systems and rectifiers.

The company's future strategy focuses on the portable lithium-ion battery and batteries for electric-powered cars, both of which management believes to be promising markets in coming years.

In the portable battery sector, the company is targeting the laptop computer market with a recently developed prismatic lithium-ion battery designed to keep going longer between charge-ups than a conventional battery. Pro-

duction of this battery has started in Poitiers, central France. A company spokesman said: "You could cross the Atlantic easily on one charge."

In October 1995, the company opened in Bordeaux, south-west France, the first production assembly line for the manufacture of nickel-cadmium batteries for use in electric cars. Annual production capacity is 5,000 batteries, but the company says this could be expanded to 15,000 since the workforce currently operates a single shift.

In June, it plans to open a pilot plant capable of producing a limited number of the new nickel-metal hydride batteries that, it says, should

extend the range of electric cars to about 130 km between recharges from 90 km at present. It expects to begin commercial sales of this product by the end of the century.

By 2003 to 2005, it expects to begin sales of lithium-ion car batteries. These should be capable of further extending the range of electric vehicles to some 200 km. Even so, it acknowledges that the electric car - which it thinks could account for 3 per cent of car sales in OECD countries within 10 years - will probably be largely confined to urban and suburban transport uses for the foreseeable future.

David Owen

PROFILE Duracell

Investing in innovation

Making a longer-lasting battery is all well and good, but it has its downside. Duracell, the US battery maker, says its alkaline batteries last 70 per cent longer today than they did just 10 years ago, yet typically cost only 25 per cent more in the stores.

Fortunately for Duracell's bottom line, that is not the only factor at work. Demand for the company's products is rising sharply: in the year to June 1996, its output of alkaline batteries rose by 11 per cent to more than 3bn units.

Duracell is the world's biggest manufacturer of alkaline batteries. As such, it is in a favourable position because the world market for alkaline batteries is expected almost to double in size to an estimated \$7bn a year by the end of the decade.

One reason for the expected surge in sales is that alkaline batteries last five or six times longer than conventional zinc carbon batteries, yet cost only two or three times the price. This

gives consumers an obvious incentive to switch.

The opportunities for conversion are particularly striking in emerging markets, provided users can be persuaded to make the bigger initial outlay. For example, people in China, India and Russia use about 6bn batteries a year - some 30 per cent of the world market - but fewer than 5 per cent of these batteries are alkaline.

Other factors, too, are working to Duracell's advantage. Demand for all types of batteries is rising because of the growing demand for portable electronic equipment such as pagers and personal compact disc players. And the company has big opportunities for international expansion: at present, only 20 per cent of its sales are outside North America and western Europe.

Duracell has maintained its leadership of the alkaline battery market partly by investing in innovation. In 1990, it used thermochromic technology to incorporate a battery tester in the packag-

ing of its batteries, enabling users to check how much power was left. Last year, it went a step further by introducing the PowerCheck battery, which incorporates a tester in the shell of the battery itself. It is activated at the touch of a small white dot.

The company is also investing heavily in developing high-power rechargeable batteries to serve the growing market for consumer electronic devices such as cellular telephones and camcorders. Last year, in a joint venture with Toshiba of Japan and Varta of Germany, it opened a plant in the US to manufacture nickel metal hydride cells for rechargeable battery packs.

In spite of this favourable background, last year was not a great one for Duracell. In the year to June 1996, revenues surged by 10 per cent to \$2.3bn, but net profits rose only 4 per cent to \$245m - far short of the company's target of 15 per cent.

A number of factors were

to blame. In the US, the company suffered disruption from the installation of new, high-speed alkaline battery manufacturing equipment. The company also experienced a squeeze on profit margins because of a trend towards buying batteries in multi-packs, at a lower average price per battery. And, internationally, economic weakness hit the contributions from some areas, notably continental Europe and Mexico.

It was probably no coincidence that soon after reporting this disappointing performance, Duracell - then 34 per cent owned and controlled by Kohlberg Kravis Roberts, the New York investment firm - agreed to a \$7bn takeover by Gillette, the US razor and toiletries company.

The deal was given a warm welcome on Wall Street because Duracell's batteries appeared to sit well alongside Gillette's range of consumer products, many of which are sold in similar outlets. The merger offered the opportunity to

make big cost savings by using Gillette's distribution and marketing networks to sell Duracell's batteries.

Perhaps the biggest potential for the merger, however, lies in the opportunity to accelerate Duracell's international expansion. Gillette has a far wider geographical spread than Duracell: some 63 per cent of its

sales last year were outside the US, compared with Duracell's 20 per cent. With Gillette using its international clout to sell Duracell's products, both companies can expect Duracell to reinforce its position as the world's leading maker of alkaline batteries.

Richard Tomkins

The PowerCheck battery allows users to test its condition

DURACELL®
DURACELL POWERCHECK™

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Doyen-Uranio
Battery Group.

A-Z

With consumers and industrialists frequently befuddled by the jargon associated with battery applications, here is a guide to the main terms in use, writes Peter Marsh

Anode: Basic part of any battery; provides the negative terminal, or source of electrons that produces the current.

Battery: Electrochemical cell that stores energy for use on demand.

Cathode: The positive terminal in a battery.

Duracell: US group, owned by Gillette consumer products company, that is one of world's top three battery makers.

Electrolyte: The material through which electrons pass between the anode and the cathode.

Faraday: British scientist who in the early 19th century used batteries made from "voltic piles" to develop pioneering studies into electricity and magnetism.

High-power batteries: Include lithium cells, which are useful in high-drain applications.

Ion: An atom, or group of atoms, that has gained or lost electrons and has a negative or positive charge.

Japan Centre for development of new rechargeable batteries:

Kodak: US camera company which in the 1950s introduced cameras with built-in flash units.

Lift truck: Most of them require a battery storage system, normally of lead acid type.

Manganese: Important element used in ubiquitous alkaline batteries, which use same basic electrochemistry as zinc batteries but give longer life and higher power.

Nickel metal hydride cell: A rechargeable battery in which the anode is a "hydrogen storage" metal alloy and the cathode is nickel oxide.

Oxidation: Scientific term for the process of the anode losing electrons during discharge.

Primary battery: Battery that cannot be recharged.

Question mark: Plenty of these hanging over the future of battery-driven cars.

Ralston Purina: One of world's big three battery makers, behind Energizer/Eveready brands.

Secondary battery: Battery capable of being recharged.

Throw-away society: Batteries are helping to fuel growing volumes of waste materials in most countries. Though some fret about the environmental problems, the battery industry says most batteries are safe to dispose of in conventional ground storage sites.

Ultra-long storage life: This is the claim for the latest lithium cells, which can sometimes hold their power for decades, due to highly stable structure involving the use of a solid organic electrolyte.

Volta: Italian scientist who in 1800 published details of one of world's first batteries. Gave his name for the "volt" - the basic unit of electromotive force.

Watt: Basic unit of energy.

Yellow fever: US battery scientists had to battle against this in trying out, during the second world war, two new types of mercury cells used in tropical zones.

Zinc batteries: High-volume type, account for 70 per cent of sales, in units of general-purpose consumer batteries.

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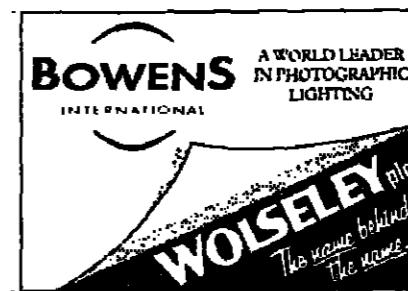
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COMPANIES & MARKETS

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Thursday April 17 1997

Week 16



IN BRIEF

Compaq earnings increase by 66%

Compaq Computer, the world's largest personal computer manufacturer, reported a 66 per cent surge in first-quarter earnings and forecast continued growth throughout the year. Page 20

Brewer urges UK merger reform

The chief executive of brewing company Carlsberg-Tetley called for an overhaul of the UK's competition regime following frustration that the authorities have yet to deliver a verdict on his company's planned takeover by a rival. Page 22

Telefónica warned on Concert venture

Telefónica's partners in the Unisource alliance of European telecom companies warned of possible litigation if it joins forces with Concert, the venture between British Telecommunications and MCI of the US. Page 16

Bodycote delivers strong figures

Bodycote International, the UK engineering group whose shares have soared by 60 per cent over the past year, delighted the City again with another strong set of annual figures. Page 22

Time Warner heading for record year

Time Warner is headed for a record-setting year after slashing its first-quarter net loss to 8 cents a share compared with 30 cents last year. The results far outstripped analysts' projections of a deficit of up to 31 cents a share. Page 20

Yamaichi Securities bail out units

Yamaichi Securities, the smallest of Japan's big four stockbrokers, announced it would orchestrate a rescue for two small stockbroking affiliates which were pushed to the brink of collapse by trading losses. Page 18

Smart car to be unveiled

Mercedes-Benz and Switzerland's SMH watches group, partners in Micro Compact Car, will today unveil their two-seater car which they say will revolutionise urban transport. Page 16

Outlook rises at Debswana Botswana

Debswana Botswana, the world's biggest uncut diamond producer in value terms, last year lifted its output by 4.5 per cent from 16.8m carats to 17.7m carats and expects a further rise this year to about 18.5m carats. Page 28

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Chief price changes yesterday

FRANCFT (DM)	PARIS (FFM)
Resorts	77.50 + 32.59
Peugeot	212.50 + 1.50
Schering	157.80 + 3.90
Yieldings	154.00 + 35
Philips	47.70 - 8
Holzmann	27.00 - 5
IBM	200.00 + 1.00
JJB Sports	22.00 + 2.00
Jiangling Motors	18.00 + 1.00
Johnson & Johnson	22.00 + 2.00
Life	14.00 + 1.00
Lufthansa	16.00 + 1.00
Lyonnaise des Eaux	5.00 + 1.00
Resorts	100.00 + 1.00
Colgate-Palmolive	154.00 + 1.00
Resorts	159.00 + 1.00
Tension Corp	135.00 + 1.00
Philips	17.00 + 1.00
Am. Int'l Paper	10.00 + 1.00
Colgate-Palmolive	140.00 + 1.00
Corus	200.00 + 4.00
Levi	42.00 + 4.00
Dynamics	20.00 + 4.00
Tempstar	10.00 + 2.00
Philips	25.00 + 2.00
Blockers	25.00 + 2.00
Severstal	77.00 - 5.00
TORONTO (CAD)	
Resorts	4.01 + 0.81
Corus	4.35 + 0.50
Levi	5.85 + 0.60
Tempstar	1.00 + 0.50
Philips	1.00 + 0.50
Blockers	2.00 + 0.50
Severstal	1.35 - 0.50
Yieldings	1.35 - 0.50
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COMPANIES AND FINANCE: EUROPE

Telefónica warned over alliance switch

By Tom Burns in Madrid

Telefónica's partners in the Unisource alliance of European telecom companies have warned the Spanish operator of possible litigation if it joins forces with Concert, the venture between British Telecommunications and MCI, or the US.

The Spanish group, meanwhile, has told Unisource, in which it is a partner with the national carriers of The Netherlands, Sweden and

Switzerland, that it is dissatisfied with the alliance and studying its "orderly withdrawal".

The Spanish operator alleges it has lost money through its link with Unisource. Last year - the first year that it consolidated its membership of the alliance - the contribution to profits from associated companies slipped 10.8 per cent against 1995.

The fall was blamed by Telefónica on losses of some Pta17bn (\$47.9m) incurred on

its 25 per cent stake in Unisource. This was offset by a 43.1 per cent rise, to Pta15bn, in the contribution to group profits of Telefónica's Latin American affiliates.

Analysts agreed yesterday that divorce would be "costly and nasty". One said: "It is going to be painful for Telefónica to pull out".

Telefónica contributed assets, including its data processing unit and \$25m in cash, when it took its stake in Unisource last year.

If Telefónica switches to

Concert, Unisource would consider a formal complaint to the European Union, alleging the BT-MCI venture had gained a dominant and anti-competitive position. However, analysts believe that would be a hard position to sustain.

Telefónica is expected to announce an international strategic partner within the next few days, and its decision will have a profound effect on global alignments in the sector.

A senior member of the

Madrid government said privately yesterday the government would not stand in the way of a Telefónica/Concert link-up. Following the operator's full privatisation in February, the government retained a "golden share" in Telefónica which enables it to block important strategic moves.

Telefónica has narrowed its choice of a partner for its affiliates in Latin America to MCI and to AT&T, the larger US company which has already chosen Unisource as

the vehicle for its European expansion.

The Spanish group moved closer to MCI yesterday when it reached a share-swap agreement with Portugal Telecom, the day after the Portuguese operator signed its own strategic alliance with Concert.

Unisource says a Telefónica agreement with MCI is incompatible with the Spanish operator's continued membership of the alliance, because of Unisource's AT&T links.

EUROPEAN NEWS DIGEST

CFF 'can operate alone until 1999'

Crédit Foncier de France, the troubled property lender, can survive until the end of next year without refinancing from new investors, its chairman said yesterday. Mr Jérôme Meyssonnier, the government-appointed "governor", said the bank last November had cancelled a FF20bn (\$3.43bn) emergency line of credit provided by the state-controlled Caisse des Dépôts. He said the bank had sufficient liquidity to continue operating with its own resources until the end of 1998.

News of the breathing space comes as the bank, which was taken over by the French state last year after reporting losses of FF10.8bn in 1996, works on a restructuring plan with the government and its newly-appointed investment banking adviser, Deutsche Morgan Grenfell. Mr Meyssonnier said an eventual refinancing could take several forms, including through a capital injection by a single outside investor or by a range of different shareholders. He said the bank would require FF2.5bn-FF3.5bn from an outside partner - above previous estimates of up to FF2.5bn - with additional resources coming from the sale of assets, in order to build up "hard" shareholders' funds of FF1.5bn.

Andrew Jack, Paris

Airlines plan global alliance

United Airlines, of the US, and Lufthansa, of Germany, will next month announce the setting up of a worldwide six-airline alliance which will operate as a single carrier. The alliance will include United, Lufthansa, Scandinavian Airlines System, Air Canada and Thai Airways. Varig of Brazil will join the alliance later. The six already have bilateral agreements but are now ready to set up a multilateral alliance.

The new alliance, which will be announced in Frankfurt on May 14, presents a strong challenge to British Airways and American Airlines, which are still awaiting US and European Commission approval for their own link-up. The United-Lufthansa arrangement would allow the airlines to offer passengers connections to a wide range of international destinations.

Michael Skapinker, Aerospace Correspondent

Assa Abloy deal lifts shares

Shares in Assa Abloy of Sweden, one of the world's leading lock groups, jumped 13 per cent yesterday after it announced plans to acquire Vachette, France's biggest lock company, for FF1.1bn (\$182m). Assa said the deal would raise its pro forma sales to FF1.7bn (\$260m), but earnings would not feel the benefit until 1999. Vachette, which is owned by Poliet, the French building materials group acquired last year by Saint-Gobain, has projected turnover of FF1.1bn this year.

Greg McIner, Stockholm

Olivetti board urged to quit

Assorispromo, the Italian small savers' association, and the Olivetti small shareholders' committee yesterday called for the resignation of the Olivetti board and the appointment of a new one at the information technology group's forthcoming annual meeting. Olivetti shares suffered a heavy fall on the Milan bourse yesterday after reporting on Tuesday a £915m (\$1.37bn) consolidated net loss for 1996 and significant write-downs. Paul Betts, Milan

Losec sales growth slows

Astra, the Swedish pharmaceuticals group, said yesterday that first-quarter sales of Losec, the world's biggest-selling prescription drug, grew 24 per cent in the important US market, from \$415m to \$515m. Revenues from the anti-ulcer agent grew 40 per cent in 1996 in the US, where it is sold through a joint venture with Merck. The US group, Astra attributed the slower sales to an exceptionally strong first three months last year and said underlying growth, reflecting total prescriptions, was more than 30 per cent. Yesterday's sales figures were in line with analysts' expectations, but Astra's most-traded A shares slipped SKR2 to SKR3.60.

Greg McIner

Smart image under wraps

By Haig Simonian, Motor Industry Correspondent

A Munich hall better known for hosting the Eurovision song contest than for automotive extravaganzas will today serenade Germany's most ambitious - and risky - new car.

Mercedes-Benz and Switzerland's SMH watches group, partners in Micro Compact Car, will unveil the diminutive two-seater which they claim will revolutionise urban transport.

However, official pictures of the vehicle, called the Smart, will not be released until next month, explaining the security expected at today's press conference.

MCC and its main suppliers have invested more than DM2bn (\$1.15bn) in the Smart, to be built at a new factory at Hambach in eastern France. Prices will start at about DM15,000 when sales begin next year.

Although only 2.5 metres long, the two-seater Smart is brimming with new ideas. Owners, expected predominantly to be young urban dwellers, can change its colour scheme by swapping its plastic exterior body panels. Power will come from a hyper-frugal three-cylinder petrol engine, to be followed by an even more economical diesel and eventually a battery alternative.

Such low-emission engines underpin MCC's ambition to establish the Smart as a serious urban vehicle at a time when more and more Euro-



Surprise package: MCC has filled its diminutive two-seater with urban-centred innovations

pean cities are restricting conventional cars on environmental grounds.

MCC, 51 per cent owned by Mercedes-Benz, is expected to take delivery of the car in time to announce virtual completion of its network of 100 core dealers in Europe's main countries.

Mr Jürgen Hubert, head of Mercedes-Benz's passenger car division, may also outline the innovative marketing techniques aimed at convincing prospective buyers that the Smart is worth as much as a conventional hatchback, despite being only two-thirds the size.

Among the potential marketing ploys is a special leasing package to allow buyers to swap their vehicles for Mercedes-Benz models when they need extra space or performance. MCC is also in talks with rental companies to establish special Smart counters at big airports and railway stations.

Finance and production processes for the venture, which has been backed by French government subsidies in an area of high unemployment, have been similarly innovative.

The funding has been

shared between MCC and a handful of suppliers, called "system partners", responsible for logistics and the main sub-assemblies.

The car will be built - mostly in modules - by the main suppliers at the Hambach plant, then transferred to an MCC-controlled area at the centre of the factory for final assembly.

Output of the Smart, which takes about five hours to build, should reach 100,000 in the first full year, and 200,000 units a year at full tilt, with the possibility of further production abroad.

Total backs \$811m US refinery deal

By Christopher Parkes in Los Angeles and Robert Corzine in London

higher, said Mr Roger Hemminghaus, Ultramar chief executive.

Rationalisation, probably including redundancies in centralised functions such as information technology and marketing, was expected to yield annual savings of \$50m.

Total said it would own 8 per cent of the entity that will emerge from the deal, which marks another step towards Ultramar Diamond's goal of joining the leaders of the new-look US oil refining and petro retailing market.

The deal, announced late on Tuesday, will also help Total to avoid a possible confrontation with the US government over the French group's involvement in oil and gas developments in countries such as Iran, which are subject to unilateral US sanctions.

Total has consistently denied that the US would have any legal grounds to act against it. But there has been recent speculation that Total was keen to lower its US profile, with senior executives publicly noting that the US operations were small and not particularly profitable.

For Ultramar Diamond, the addition of Total's three refineries will boost the combined group's capacity from 400,000 barrels a day to 650,000 b/d, and add 710 wholly-owned and branded retail outlets to bring the group total to almost 6,400.

The link was expected to increase cash flow 50 cents a share next year, with earnings per share about 15 cents

higher than in 1996, said Mr Hemminghaus.

The company, which joined the US oil industry restructuring fray last year with the merger of Ultramar and Diamond Shamrock, said recently it wanted to be among the US top three for shareholder return, and increase earnings about 15 per cent a year.

While the Total negotiations were near completion, Mr Hemminghaus said he was especially interested in expanding in the north-east, south-west and Mexico, where it had a handful of convenience stores but no branded petrol stations.

With its latest acquisition, Ultramar is expected to be about half the size - in terms of capacity and retail outlets - of Tosco, the industry leader.

As international oil majors have focused on oil exploration and production, pulling out of or merging their refining and marketing operations in joint ventures, US refiner-retailers have been busy building critical mass the better to compete in the over-crowded market.

The most prized acquisition targets are companies with round the clock convenience store chains. Total's retail properties include 560 of these stores, and have successfully developed profits from such as fast food.

French gloom starts to lift

Change in corporate culture may herald an upturn in earnings

In 1996, it was Générale des Eaux, the utilities company, Alcatel Alsthom, the telecoms and engineering group, and Paribas, the financial holding company, that left the French reporting season awash with red ink.

This time it was the turn of Pechiney, the aluminium and packaging company, Thomson Multimedia, the state-owned electronics group, UAP, the insurer, and Renault, the carmaker.

A string of hefty provisions has forced many analysts to downgrade their forecasts for corporate France's year-on-year earnings per share growth for what one said was the seventh year in a row.

The experience may have left some despairing that the French corporate sector will ever live up to their expectations. And the unflattering headlines may have led prospective investors to conclude that they should continue to give the country a wide berth.

However, it would be wrong to deduce from the difficulties of a handful of big names that the overall picture is entirely gloomy.

With only a handful of companies left to report, including carmakers Peugeot-Citroën today, analysts were recently forecasting that earnings per share generated by French companies in 1996 would turn out to have exceeded 1995 totals by between 180 and 340 per cent - depending on how broad a range of companies was included in the calculations. But according to Mr Richard Taylor, European equity strategist with NatWest Markets: "The bounce back is not quite as dramatic as people forecast".

At the operating level, most analysts expect the year-on-year improvement to work out at less than 10 per cent. But they argue this is not surprising for a period when overall French eco-

Tough at the top

Pechiney

Share price relative to the CAC-40 Index

1996

1997

1998

1999

2000

2001

2002

2003

2004

2005

2006

2007

2008

2009

2010

2011

2012

2013

2014

2015

2016

2017

2018

2019

2020

2021

On the negative side, evidence of a sustained pick-up in economic activity is still far from convincing, and the country's 12.8 per cent unemployment rate - a post-war high - may lead to increasing pressure being brought to bear on companies to maintain employment levels. Mr Taylor says: "A government asking employers to take on workers just because it helps the economy is never going to go down well in Anglo-Saxon eyes."

On the other hand, growth is still forecast to rise from 1.2 per cent in 1996 to 2.3 per cent in 1997, and the fall in the value of the franc should help companies' international competitiveness.

Some analysts also derive comfort from last year's effective takeover of UAP by Axa, a rival insurance group. They expect this to be the precursor to the unwinding of a number of *noyau durs*, or stable shareholder groups. These are sometimes perceived in Anglo-Saxon eyes as a means of protecting underperforming management.

Finally, there is a growing feeling that the worst of the property write-downs, which have been the principal cause of some of the largest one-off charges in recent years, may be over. France Telecom, for example, included in its 1996 results a FF26.5bn non-recurring loss net of tax for the depreciation of fixed assets, including property, as part of its *grande lessive*, or big bath provisions, ahead of partial privatisation later this year.

According to Mr Davidson: "Property has been the key problem and there is light at the end of the tunnel on that front. We are seeing the first tentative signs of recovery in French property. It is probably not a bad time to be exposed to that."

David Owen

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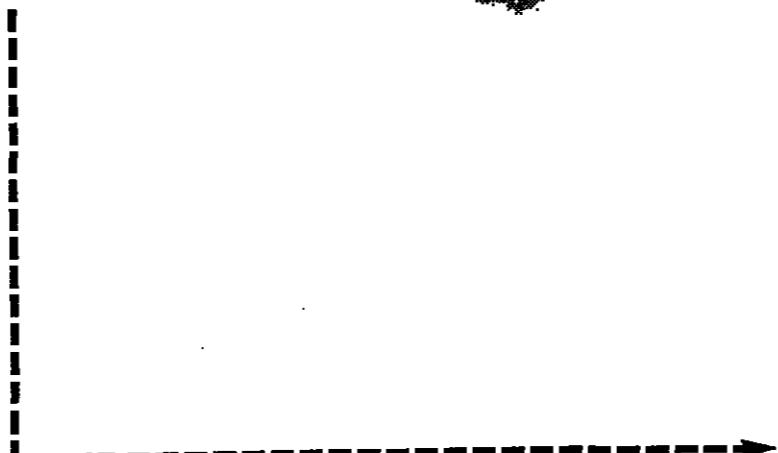


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of the most important
words in any language.**



relationship (n) 1. the commitment to working together, taking a partnership approach to each and every endeavor. 2. the ability to deliver globally a wide range of products and services for our clients' financing, investing and hedging needs. 3. the ability to combine and customize those capabilities to suit our clients' unique requirements in a 'one-stop' environment. 4. the mutual respect, dealings and trust that exists between two people, businesses or countries as a result of a commitment to the highest possible standards. *(see the following pages)*



This announcement appears as a matter of record only



THE HUNGARIAN PRIVATISATION
AND STATE HOLDING COMPANY (ÁPV Rt.)
AND
MAGYAR VILLAMOS MŰVEK (MVM Rt.)

have sold ordinary shares representing a substantial majority in:

Tisza Power
Plant Limited
to
AES Summit
Generation Limited

Budapest Power
Plant Limited
to
Imatran Voima Oy /
Tomen Corporation

These transactions represent the ninth and tenth successful privatisations of companies within the Hungarian electricity industry

Total proceeds to date approximately US\$ 1.5 billion

The undersigned acted as exclusive financial adviser to the vendors

J. Henry Schroder & Co. Limited

Schroders

April 1997

This announcement appears as a matter of record only.

March 1997

КОМПАНИЯ
Славнефть

JSC Slavneft Oil and Gas Company

U.S. \$50,000,000

Export Financing Facility

to finance the sale of Russian Export Blend Crude Oil

The Chase Manhattan Bank

Creditanstalt-Bankverein, London Branch

Union Bank of Switzerland

Agent

The Chase Manhattan Bank

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CREDITANSTALT

FIDELITY GLOBAL SELECTION FUND
Société d'Investissement à Capital Variable
Kansallis House - Place de l'Etoile
L-1021 Luxembourg
R.C. No B 37223

NOTICE OF ADJOURNED EXTRAORDINARY GENERAL MEETING

As the Extraordinary General Meeting of March 28, 1997 did not reach the quorum of 50% required by law, notice is hereby given that an Extraordinary General Meeting of Shareholders of Fidelity Global Selection Fund Sicav ("the Company") will be held at the registered office of the Company in Luxembourg on May 2, 1997 at 09.30 a.m., or on any adjourned date to consider the following agenda:

- To resolve to liquidate Fidelity Global Selection Fund.
- To appoint Fidelity Investments Luxembourg S.A. as the Liquidator and to determine the powers to be granted to the Liquidator and the liquidation procedure.
- To fix the date of the second Shareholders' Meeting to hear the Report of the Liquidator and to appoint Coopers & Lybrand as the Auditors of the Company.
- To fix the date of the third Meeting of Shareholders to hear the Report of the Auditor and to decide the close of the Liquidation of the Company.

No quorum of shares present or represented at the Meeting is required in order to deliberate validly on the agenda. A decision in favour of the Resolution no. 1 of the agenda must be approved by Shareholders holding at least 2/3 of the shares represented at the Meeting.

Subject to the limitations imposed by the Articles of Incorporation of the Company with regard to ownership of shares which constitute in the aggregate more than three percent (3%) of the outstanding shares, each share is entitled to one vote. A shareholder may act at any Meeting by proxy.

Dated: January 27, 1997
By Order of the Board of Directors

Fidelity Investments

COMPANIES AND FINANCE: ASIA-PACIFIC

Revenue squeezed at Jiangling

By James Harding
in Shanghai

China's fiercely competitive automotive market squeezed sales last year at Jiangling Motors, one of China's leading light truck manufacturers and Ford Motor's partner in the country.

Nevertheless, the company announced a surge in net profits for 1996 from Yn3.95m a year earlier to Yn3.62m (\$4.17m), which it achieved thanks to falling costs and an exceptional foreign exchange gain.

The annual results showed

a Yn73.7m exceptional item, the result of foreign exchange gains from the repayment of a Japanese yen loan.

The company said the fall in sales prices in China's oversupplied market explained the decline in turnover, from Yn1.97bn to Yn1.69bn, for the year ended December 31. It said it had been aiming at sales revenue of Yn2.44bn.

Production fell below the company's output objective of 26,500 units, as the factory in Jiangxi province, south central China, produced a

total of 15,472 units last year. Jiangling said the steep rise in net profits could be explained largely by improved margins. Profit margins widened as Jiangling used more China-made car parts, which are cheaper, it said. The domestic content of Jiangling trucks rose from 60 per cent the previous year to 80 per cent in 1996.

However, analysts in Shanghai said the results left a number of questions unanswered. Mr John Crossman, head of Jardine Fleming in Shanghai, said: "We

are confused but we are not enthusiastic. What we are seeing from these numbers is not the headline numbers, but when you look into the small print, does not bode terribly well."

Foreign investors in China would be looking for further information about the Japanese yen loan repayments and the circumstances surrounding the rising accounts receivable, he added.

Another analyst with a foreign broker was not surprised by the scale of the exceptional gain, arguing that "many carmakers are

seen as yen plays, because they carry so much yen-denominated debt."

Ford Motor recently announced plans to enlarge its shareholding in Jiangling Motors, with which it plans to launch its first vehicle made in China later this year.

The US group was upbeat about Jiangling's results. "It was a tough market last year and Jiangling Motors came out with their heads above water," Ford said.

Jiangling did not recommend payment of any dividend for 1996.

S Korean carmaker moves to cut debt

By John Burton in Seoul

Ssangyong Motor, South Korea's fourth largest carmaker, yesterday said it planned to sell its research centre in Seoul and other property assets to reduce its debts of Won3.200bn (\$3.57bn).

It is the first time Ssangyong has disclosed details of disposals after it announced last month that it would sell some assets, while offering 49 per cent of the company to foreign investors. The sale of the research institute and a wheel disc plant near Seoul would raise \$450m-\$500m to meet short-term financial requirements.

Ssangyong is among several highly-leveraged Korean conglomerates that are selling assets to service debts as the economy slows.

Analysts said Ssangyong had Won3.700bn of debts at the end of 1996, after investing heavily to develop new vehicles and expand production facilities, paying more than Won300bn in interest annually. Ssangyong said it cut this amount by Won500bn by issuing new shares and cutting administration costs.

The troubled carmaker has posted total losses of Won504bn since 1992, including a net loss of Won228.5bn in 1996.

Ssangyong, which makes four-wheel-drive vehicles, plans to introduce a luxury car model later this year in co-operation with Mercedes-Benz.

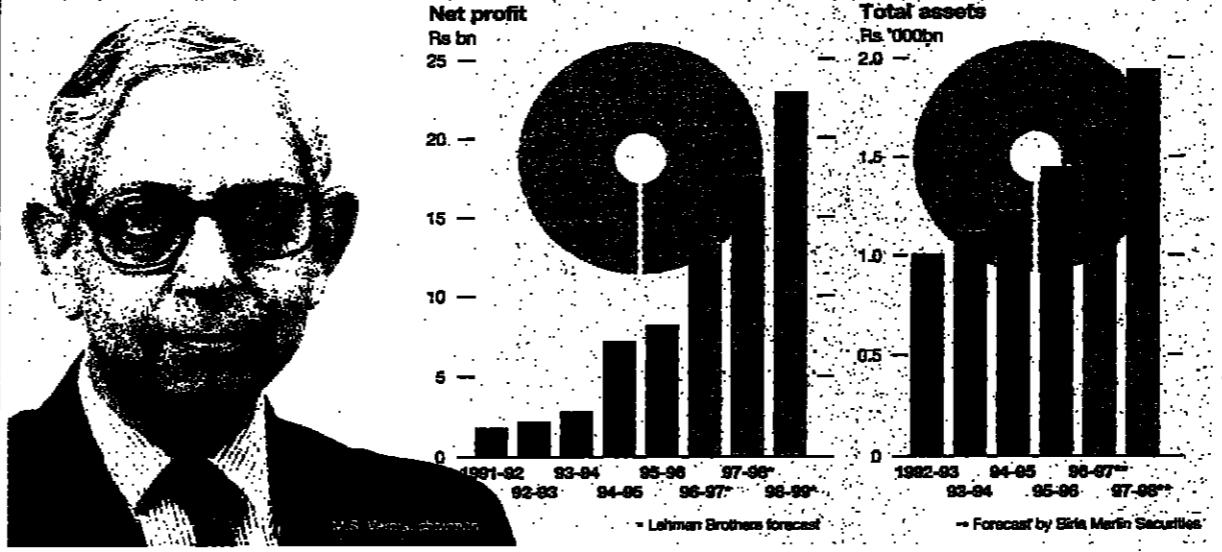
The Korean group is negotiating with General Motors over a strategic alliance in which the US car company would inject cash in return for using Ssangyong's sales network. It has also held discussions with several south-east Asian conglomerates about investing in Ssangyong.

Korea's four main carmakers have recently suffered due to a saturated domestic market and slowdown in exports caused by a weak yen, which has made Japanese cars more price competitive overseas.

SBI eases into higher gear

India's largest bank plans to maximise benefits of restructuring

SBI's virtuous circles



India's public sector banks have had to change fast since economic liberalisation in the country in the early 1990s. With a phased deregulation of the market and the entry of new foreign and private sector rivals, the often notoriously mafioso practices of the public sector banks have been exposed to increasing competition.

Few have managed the transition better than the biggest of them all, the State Bank of India.

SBI, the country's oldest and largest commercial bank and the biggest in the world in terms of number of staff and branches, is reaping the benefits of a wide-ranging restructuring started in 1994.

The flagship of Indian banking is still in strong run of earnings growth which has made it the undisputed leading stock on the subcontinent and an Indian portfolio staple.

Mr Sandeep Dixit, analyst with Lehman Brothers in Bombay, says net profits for the bank are expected to grow from a base of Rs2.7bn in 1993-94 to Rs22.85bn (\$650m) in 1998-99.

Preparing to oversee this growth in the next few years is SBI's newly appointed chairman, Mr M.S. Verma, who is expected to take a more aggressive stance on the bank's operations than the traditionally bureaucratic public sector bank

executive. "I have never been one to take things slowly," Mr Verma says. He sees his job as picking up the pace of growth as the restructuring continues to ripple through the bank's operations.

The restructuring, which was implemented after a review by McKinsey, saw SBI split into a four-pillar structure focused on corporate banking, national banking for retail and small to mid-sized companies, international operations, and associated services such as the bank's investment banking operations.

He says the bank is starting to "leverage" more on its relationships with large corporations to gain more business in such fee-based services as foreign exchange services.

Mr Sundaresan says the new chairman, who has been closely linked to the bank's restructuring, should add further momentum to this shift. "He is seen as decisive and focused."

Mr Verma says the bank aims to increase the proportion of fee income to total income to about 25 per cent at the turn of the century from its current level of about 14 per cent.

In the Indian banking market, SBI is already a formidable competitor. Although relatively small compared with its Asian peers, it has a dominant presence on the subcontinent.

SBI with its seven subsidiary banks, has more than 13,000 branches and covers every corner of India. Its share of loans and deposits

is more than 20 per cent. The bank also claims to have more than 87 per cent of large companies as its clients.

Mr Rajesh Sundaresan, analyst with brokers BZW, says that, since restructuring, SBI has become more commercial in exploiting the competitive strengths of the size and spread of its operations.

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Mr Verma says the bank aims to increase the proportion of fee income to total income to about 25 per cent at the turn of the century from its current level of about 14 per cent.

He has also signalled an increase in the bank's exposure to project finance, with infrastructure development expected to rise strongly over the next five years.

Mr Verma says SBI intends to increase total loans from about Rs600bn to about Rs800bn by 2001. By that time, the bank's

project finance portfolio is expected to be about Rs200bn.

Another potential area of future business is financing takeovers and acquisitions, according to Mr Verma. In most countries, this would be uncontroversial, but in India such a concept is near revolutionary.

Public banks traditionally have been very averse to funding takeovers, often taking a passive attitude in uncritically supporting company managements. Mr Verma says, however, that "where there is an opportunity, the bank will pursue it".

Earnings are also expected to benefit from a continued reduction in provisions for non-performing assets as its balance sheet is progressively cleaned up.

Non-performing assets, net of provisions, have fallen from more than 20 per cent of all loans in 1993-94 to about 5 per cent in 1996-97, Mr Verma says.

Challenges still lie ahead, however. As well as their sectoral concerns about increasing competition, many analysts question the extent of political interference in the bank, with the government retaining a majority stake. However, few would argue the outlook for the bank is anything but bright.

Tony Tassell

Samsung to buy last 51% of AST

By John Burton

Samsung Electronics plans to buy the remaining 51 per cent of AST Research for \$47.7m in cash and assumed debt to gain full ownership of the loss-making US personal computer maker.

Samsung, which acquired 49 per cent of AST for \$46.8m in 1995, said complete control would allow it to improve AST's finances by combining PC manufacturing with digital television technologies.

Samsung originally took an AST stake to bolster its PC operations by expanding US distribution, while securing a stable customer for Samsung's supply of memory chips, terminals and

other computer components. But continued losses at AST, caused by delays in developing new PC models and management conflicts, forced Samsung to inject more capital into the venture as AST lost market share in the US and Asia.

The takeover of AST was arranged by Mr Kim Kwang-ho, chairman of Samsung's US operations, who was criticised by some analysts for the initial Samsung investment in AST when he was head of Samsung Electronics.

But Mr Kim was confident that Samsung's financial support, combined with AST Research's skilled personnel, would enable the company to make a recovery.

The cash is to cover losses made through trading on margin, where a trader can buy shares by putting up a

small proportion of the purchase price, thereby exposing itself to disproportionately large risks and rewards.

Losses at Daichu and Ogawa grew so large in relation to their capital when the Japanese stock markets collapsed at the start of this year that the finance ministry ordered an inspection at the end of February.

The two were asked to submit restructuring plans by next Monday. Failing this, the ministry was expected to suspend their trading licences for failing to observe domestic capital adequacy rules. Ogawa is capitalised at Yn20m and Daichu at Yn40m.

The bail-out is too small to affect the financial health of Yamaichi, which reported a net profit of Yn5bn on operating revenues of

Yn10.8bn in the six months to last September.

However, the rescue shows that one of Japan's leading stockbrokers is still prepared to assure the survival of troubled affiliates at a time when its own profitability is under pressure, rather than let them go out of business.

Standard & Poor's, the US credit rating agency, yesterday placed Yamaichi's long-term debt on Creditwatches with negative implications, citing the group's weakening financial performance and the growing competition expected in the securities industry from the government's plans for financial deregulation.

Japanese analysts expect Yamaichi to report a Yn1.8bn net unconsolidated loss in the year ending last month, after a Yn5.9bn profit in the previous 12 months.

Yamaichi bails out units

By William Dawkins in Tokyo

Yamaichi Securities, the smallest of Japan's big four stockbrokers, yesterday announced it would orchestrate a rescue for two small stockbroking affiliates which were pushed to the brink of collapse by trading losses.

The affiliates, Daichu Securities and Ogawa Securities, both based in Osaka, are expected to raise Yn1.8bn (\$88m) - roughly half each - through issuing shares to other companies in the Yamaichi group, Yamaichi said.

Mr Tsurio Yukihara, chairman of Yamaichi and of the Japan Securities Dealers Association, said the group had to consider assistance for its member companies.

The cash is to cover losses made through trading on margin, where a trader can buy shares by putting up a

The Financial Times plans to publish a Survey on

North Rhine Westphalia

on Monday, June 9

For further information, please contact: Kirsty Saunders in London on Tel: +44 171 873 4823 Fax: +44 171 873 3204
Neville Woodcock in Frankfurt on Tel: +49 69 15685 120 Fax: +49 69 596 4478 or
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COMPANIES AND FINANCE: THE AMERICAS

World's largest PC group posts solid sales in Europe and sees continued strong growth

Compaq Computer earnings surge 66%

By Louise Kehoe
in San Francisco

Compaq Computer, the world's largest personal computer manufacturer, reported a 66 per cent surge in first-quarter earnings, and forecast continued strong growth throughout the year.

Net income for the quarter was \$397m, or \$1.36 a share, up from \$234m, or 85 cents, in the same period last year. The company beat Wall

Street analysts' projections of about \$1.31 a share by a comfortable margin.

Revenues for the quarter were \$4.8bn, up 14.3 per cent from \$4.2bn in the first quarter of 1996. Currency translations reduced revenues by about \$200m, the company said.

Gross margins for the period were 24.5 per cent of revenues, up from 24.2 per cent in the fourth quarter of 1996.

Compaq's unit shipments increased by 27.6 per cent against year-ago figures.

This is roughly twice the rate of unit growth for the PC industry as a whole, said Mr Earl Mason, chief financial officer.

Unit sales were particularly strong in Europe, where they rose by 34.7 per cent, he said. This reflected strong demand for servers and workstations as well as Compaq's PC products, he

added. Sales in the UK and The Netherlands were especially strong.

Compaq reduced its stocks of materials and finished goods by \$865m, compared with the first quarter of 1996.

Operational improvements enabled the company to raise its cash balance to \$4.7bn, up from \$3.8bn a year ago. The inventory reduction was achieved by re-engineering manufacturing and logistics operations, Mr Mason

said. The company now aims to reduce inventories further through implementing a "build to order" system that will reduce stocks of finished goods.

The company's "economic value added" more than tripled compared with a year ago, said Mr Mason. This measure - operating profits minus the cost of all capital employed to produce these earnings - was the best way for investors to assess the

company's performance and correlates closely with share price growth, he added.

"Compaq is positioned to gain market share and increase profits," said Mr Eckhard Pfeiffer, president and chief executive. Sales by Compaq's dealers and distributors were running at a decline of 15 per cent year on year. Net interest margin for the first quarter was 4.6 per cent, down 0.02 percentage points from a year earlier, but up 0.03 from the previous quarter.

Compaq's shares gained \$1.1 to trade at \$76.4 in early trading yesterday.

AMERICAS NEWS DIGEST

BankAmerica beats estimates

BankAmerica, the third-largest US bank, beat analysts' estimates in the first quarter with earnings per share of \$2.05, compared with \$1.78 in the first quarter of 1996. The consensus estimate was \$1.97. Net income rose 8 per cent to \$780m, on net interest income flat at \$2.17bn.

Provision for credit losses was \$225m, up \$40m from a year earlier but unchanged from the previous quarter. Net credit losses were \$34m for the first quarter, a decline of 15 per cent year on year. Net interest margin for the first quarter was 4.16 per cent, down 0.02 percentage points from a year earlier, but up 0.03 from the previous quarter.

If the effects of the credit card securitisations during the second half of 1996 had been excluded, net interest income for the first quarter would have increased \$63m from the first quarter and the net interest margin would have been 4.2 per cent.

Non-interest income increased \$111m, or 9 per cent, from a year earlier. Non-interest expenses were \$1.03bn, up \$20m from the first quarter of 1996, primarily due to payments on trust preferred securities. Without these payments, non-interest expenses would have been \$1.2bn, a fall of \$16m from a year ago.

BankAmerica said it repurchased 4.3m shares of its common stock in the first quarter at an average per-share price of \$10.48, which reduced stockholders' equity by \$475m.

AFX News, San Francisco

Vitro advances 13%

Vitro, the Mexican glass manufacturer, posted a net profit of \$82.6m pesos (\$7.1m) in the first quarter of 1997, a 13.9 per cent increase over the same period in 1996. Exports grew 12.8 per cent in the first quarter to \$153m, but the appreciation of the Mexican peso against the dollar depressed Vitro's consolidated net sales, which grew by only 1.8 per cent to 1.44bn pesos. Vitro said it expected exports to increase by \$100m a year following the start up in March of a \$55m plant that will produce washing machines and fridges for export. The new factory is a joint venture with Whirlpool of the US.

"We are finally seeing the vast improvement in Vitro's profitability following the disposal of Anchor Glass last year," said Mr Bond Snodgrass, an analyst with Abaco, the Mexican brokerage. He noted that Vitro's operating margin of 18.4 per cent in the first quarter was among the best of Mexico's big industrial conglomerates. Vitro wrote off its \$1bn investment in Anchor-Glass, its loss-making US subsidiary, in September 1996.

Big increases in gas and electricity tariffs at the beginning of the year cut Vitro's operating income by 6.4 per cent to \$14.4m pesos. Cost saving measures, introduced in the second half of last year, cut overheads by 7.5 per cent to 910.6m pesos in the first quarter of 1997.

Leslie Crawford, Mexico City

Philip Morris reaches record in quarter

By Richard Tompkins
in New York

Strong increases in first-quarter sales and profits at Philip Morris, the biggest US tobacco company, showed why anti-tobacco lawyers see the company as a potential gold mine.

World-wide volume of the company's flagship Marlboro brand rose 5 per cent, helping lift net profits 13 per cent to a record \$1.8bn, the company announced yesterday.

Revenues rose 4 per cent to \$18.2bn, while earnings per share, boosted by stock repurchases, rose 16 per cent to 73 cents, in line with analysts' forecasts.

Big increases in cigarette profits at home and overseas helped produce the earnings growth; but the company also saw a good performance from its Kraft Foods business in North America.

Miller Brewing, the beer subsidiary, and international food made slower progress.

It emerged yesterday that the US tobacco industry had met anti-tobacco lawyers to discuss outline proposals for a deal that would settle all outstanding litigation against US cigarette makers in return for a slice of their profits.

Philip Morris's share price - recently adjusted for a three-for-one stock split - shot up by 34%, or about 8 per cent, to \$42 in early New York trading, on the assumption that the company would be much better off if the threat of litigation were removed.

Philip Morris's domestic tobacco operation, which would be the main target of any settlement, increased operating profits by 11 per cent to \$1.1bn in the first quarter, helped by price rises and a shift in sales towards more profitable brands. Revenues rose 3 per cent to \$2.9bn.

The international tobacco business did better still, increasing operating profits by 15 per cent to \$1.8bn on an 11 per cent rise in revenues to \$7bn.

Philip Morris said the gains were driven by higher volume and price increases, partly offset by the strength of the dollar against other currencies.

Kraft Foods did well in North America, increasing operating profits by 10 per cent to \$743m with the help of double-digit volume growth in pizza, cereals, coffee, meals, desserts, snacks and beverages.

But international food increased operating profits by a relatively modest 4 per cent to \$273m. The division was hindered by the strong dollar and lower earnings in Latin America.

Miller Brewing increased operating profits by just 3 per cent to \$115m amid strong competition in the mature US beer market.

Philip Morris said the company was refocusing its attention on core brands.

Colgate-Palmolive ahead

Colgate-Palmolive saw first-quarter sales rise 5 per cent to \$2.1bn, but said sales would have risen 8 per cent had it not been for currency translations. Net income was \$169.5m compared to \$143.5m in the first quarter of 1996, and earnings per share, up 18 per cent at \$1.12, were marginally ahead of analysts' estimates of \$1.10.

North American sales were up 7 per cent on 8 per cent unit volume growth, while Latin American sales rose 10 per cent on 8 per cent unit volume growth, boosted by stronger worldwide advertising. In Europe the company had 2 per cent higher unit volume, but sales declined 6 per cent, reflecting the impact of currency translation.

Colgate-Palmolive, New York

Bear Stearns 'proud' of result

Bear Stearns, the US investment bank, yesterday posted earnings per share for the third quarter of \$1.14, up from 87 cents in the same period a year ago. The company reported net income of \$165m for the period to March 27, compared with \$128m in the previous quarter, on revenues of \$1.51bn against \$1.29bn.

Mr James Cayne, chief executive, said: "We are proud of these very strong results, reflecting substantial increases in all revenue categories from a year ago."

During the third quarter, commission revenues rose 4.7 per cent to \$191.8m, while principal transactions revenues reached \$407.3m, up 15.4 per cent. Investment banking revenues were \$188.7m, up 30.7 per cent from a year earlier.

AP-DJ, New York

Ahmusa secures \$330m loan

Ahmusa, Mexico's largest steel manufacturer, yesterday secured a long-term, \$330m loan from a consortium of 29 banks which will allow the company to retire almost the entire amount of its short-term debt. The loan, backed by export earnings, matures in five to seven years and carries an annual interest rate of between 8.26 per cent and 8.46 per cent.

The fall in international steel prices affected Ahmusa's results in the first quarter of 1997. Although the company's steel output grew by 6.3 per cent to 741,097 tonnes, revenues fell 7.5 per cent to 2.85m pesos (\$355m). Operating income was down 29 per cent at 455m pesos. The company posted a net financial gain of 291.5m pesos in the first quarter due to the restructuring of its \$1.4bn debt and the appreciation of the peso against the dollar.

Ahmusa's net income, however, fell 51 per cent to 754m pesos, compared with a net income of 1.54m pesos in the first quarter of 1996. The operating margin also declined from 21.2 per cent in the first quarter of 1996 to 16.3 per cent in 1997 first quarter.

Leslie Crawford, Mexico City

NCR reduces losses

NCR, the computer company spun off by AT&T last year, reported a narrowed first-quarter loss of \$16m, or 16 cents a share, compared with a loss of \$65m, or 64 cents, in the year-ago period. Revenues for the quarter were \$1.4bn, a decline of 12 per cent. Orders, however, increased.

The strong US dollar and continued weakness in European markets dragged down first-quarter results, said Mr Lars Nyberg, chairman and chief executive. The company's withdrawal from the retail PC market also reduced revenues, he said.

Louise Kehoe, San Francisco

Ekberg's prescription for P&U

FUDS stands for Fears, Uncertainties, Doubts and Suggestions. It is not the title of a business management book, but has nevertheless been a valuable management tool for Mr Jan Ekberg, acting chief executive of troubled drug company Pharmacia & Upjohn.

Mr Ekberg is in the middle of a world tour of P&U sites to reassure managers about the future of their employees. So far, he has asked more than 1,000 managers to sit with the FUDS. Fortunately for the worried managers, perhaps, these are delivered anonymously via computer.

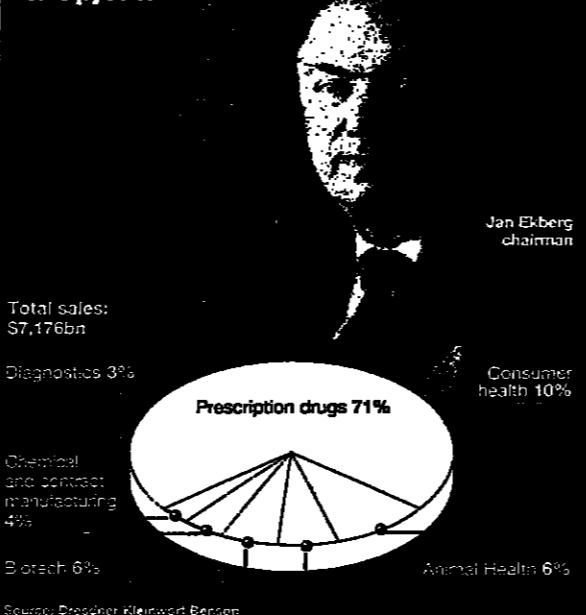
There has been no shortage of responses. In P&U's brief life - the Swedish-US merger was completed in November 1995 - it has issued two profits warnings and lost its first chief executive, Mr John Zabriskie.

Five other chief executives would risk the FUDS strategy. But times are so tough at P&U that Mr Ekberg believes extreme measures are called for.

The merger, welcomed at the time, came in the midst of a widespread drugs industry consolidation, most notably the \$2bn (\$14.58bn) purchase of Wellcome by Glaxo, its UK rival.

The new management declared that P&U was now a top 10 drug company by sales. Savings would reach \$500m a year by 1998, thanks to cuts in overlapping areas and growth generated by the

Pharmacia & Upjohn



Mr Ekberg is careful not to criticise too heavily the way Upjohn did business, venturing only that the company was over-dependent on the US.

But he does not rule out an internal appointment for the vacant chief executive's job, and the top internal candidates are Swedish.

Whoever gets the job will be running a company created from a half-finished merger.

"I wouldn't say that we carry too many people; I

don't think we are very well equipped when it comes to sales forces," Mr Ekberg says.

"But in many places we have two accountancy departments, two personnel departments, and so on."

"In Europe we have started to run a project to take advantage [of the merger]. In France we may have an accountancy department that would do accounting for France, and take care of other countries as well."

The new chief executive

Daniel Green

Dow Jones head stands by plan for investment

By Richard Waters
in New York

Mr Peter Kann, chairman of Dow Jones, came under fire from discontented shareholders again yesterday, as he repeated the US business information company's resolve to invest up to \$650m in its troubled financial markets service.

Speaking at a crowded shareholders meeting in New York, Mr Kann said of the poor performance of the Dow Jones Markets service, formerly known as Telerate: "We clearly are not pleased about it, or satisfied." He added, though, that the company's board continued to believe that its long-term investment view would pay off, as it had with other investments made by the company in recent years.

"Where we have had the confidence and commitment to stay the course, it has brought results," Mr Kann said. "This company has always been managed for profit - but it has not been managed for short-term profit." Mr Kann's comments drew criticism from some large shareholders at the meeting, though not from the two members of the controlling Bancroft family who have also agitated for a rethink of the investment plan.

Mr Thomas Price, a hedge fund manager and financial journalist who controls Im shares, warned that the Dow Jones Markets service could turn out to be a "bottomless pit that could take billions to turn round".

Mr Thomas Price, a media industry analyst for the Franklin Templeton mutual fund group, which owns

Keppel Corporation

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PROPOSED BONUS ISSUE OF UP TO 154,305,659 NEW ORDINARY SHARES OF \$1.00 EACH IN THE CAPITAL OF THE COMPANY ("BONUS SHARES") ON THE BASIS OF ONE (1) BONUS SHARE FOR EVERY FOUR (4) EXISTING ORDINARY SHARES OF \$1.00 EACH HELD IN THE CAPITAL OF THE COMPANY AS AT THE BELOWMENTIONED BOOKS CLOSURE DATE, FRACTIONS OF A BONUS SHARE TO BE DISREGARDED ("BONUS ISSUE")

Notice of Closure of Registers of Bondholders

To: All holders of Keppel Corporation Limited's
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and/or
(ii) US\$75,000,000 principal amount of 2.75 per cent convertible bonds due 1997 ("2.75% CB");

NOTICE IS HEREBY GIVEN that the Registers of Bondholders will also be closed from 5.00 p.m. on 30 April 1997 and to including 5 May 1997, in line with the Closure of the Transfer Books and the Register of Members. The 4% CB and 2.75% CB WILL NOT be convertible/exercisable during this period. Only completed conversion/exercise forms by holders of the 4% CB and 2.75% CB received by B.A.C.S. Private Limited or by the relevant conversion agent (as the case may be) on or before 5.00 p.m. on 29 April 1997 will be registered to determine their entitlements under the Bonus Issue.

Also pursuant to the Bonus Issue, the current conversion/exercise prices of the 4% CB and 2.75% CB will be adjusted as follows:

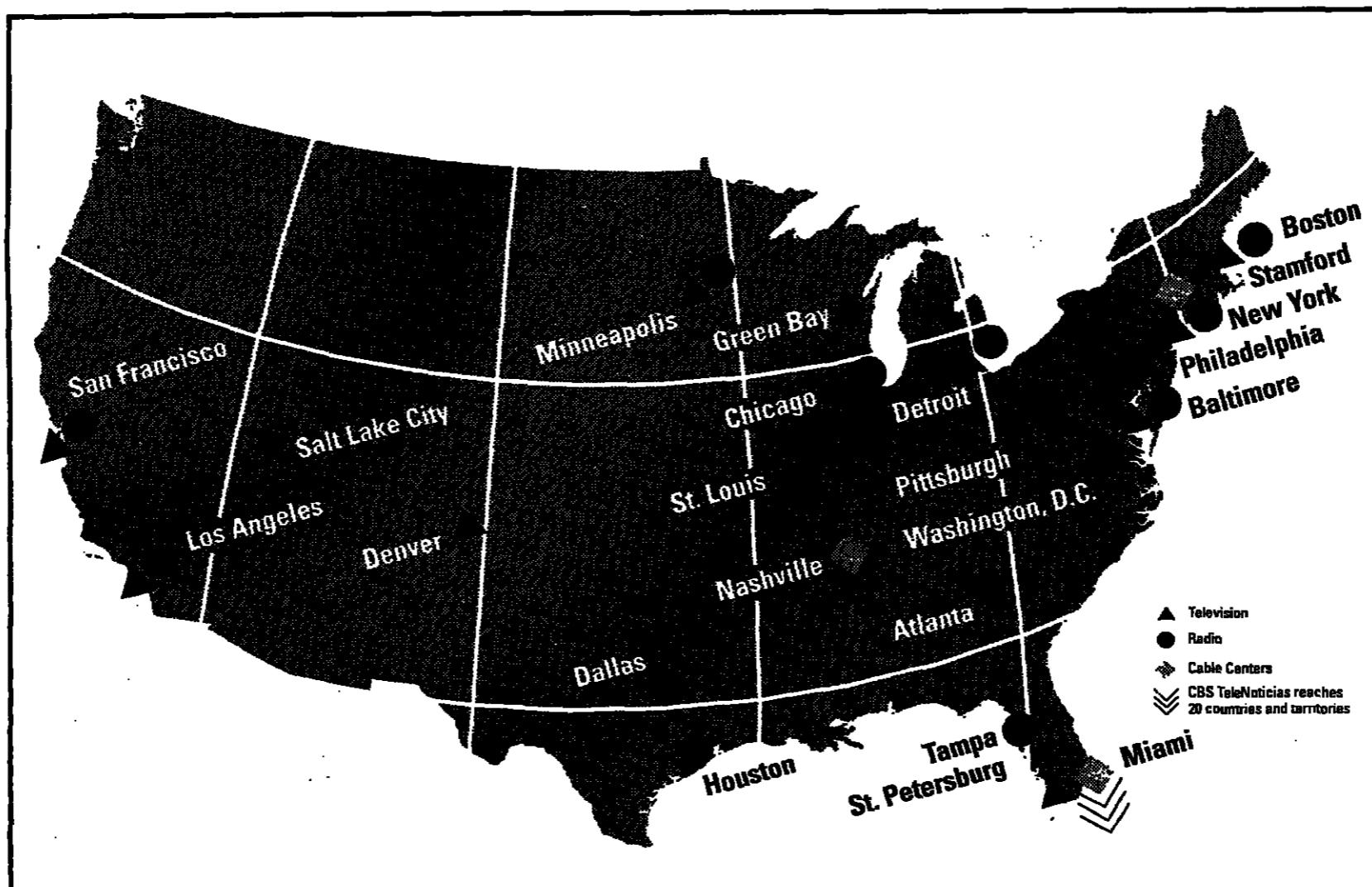
Conversion or Exercise Price	Current	Adjusted
US\$75,000,000 principal amount of 4 per cent convertible bonds due 1997	\$53.05 per share	\$52.44 per share
US\$75,000,000 principal amount of 2.75 per cent convertible bonds due 1997	\$53.97 per share	\$53.18 per share



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Annual General Meeting 1997

We hereby invite our shareholders to the 101th Annual General Meeting which will be held on Wednesday, May 28, 1997 at 10.00 a.m. in the Hanns-Martin-Schleyer-Halle, Mercedesstrasse 69, D-70372 Stuttgart (Bad Cannstatt).

Agenda (short version)

1. Presentation of the financial statements, the consolidated financial statements and the business review for the 1996 financial year.
2. Resolution concerning the distribution of unappropriated profit. It is proposed that a dividend of DM 1.10 from the unappropriated profit for the 1996 financial year of DM 649 million will be paid on each ordinary share of DM 5 par value.
3. Formal approval of the Board of Management's actions for the 1996 financial year.
4. Formal approval of the Supervisory Board's actions for the 1996 financial year.
5. Election of auditors for the 1997 financial year.
6. Resolution concerning approval of profit and loss transfer agreements.
7. Adoption of a resolution concerning the extension of the authorization of the Annual General Meeting of May 22, 1996 for the sale of convertible bonds to the management in addition to the simultaneous expansion of conditional capital stock in accordance with § 3 Par. 5 of the articles of association and amendment to the articles of association.

Entitlement to attend the Annual General Meeting and to exercise voting rights is restricted to shareholders who in accordance with the articles of association deposit their shares or the certificate of their shares at the latest by Wednesday, May 21, 1997 at the depositary below or with the company or with a German notary or a bank until the end of the Annual General Meeting.

The depositary in the United Kingdom is Deutsche Bank AG London.

Shares can also be deposited properly if with the consent of a depositary they are blocked by a bank until the end of the Annual General Meeting.

A copy of the annual report as well as admission cards for the Annual General Meeting can be obtained from Deutsche Bank AG London, 6 Bishopsgate, London EC2P 2AT.

Stuttgart-Möhingen, April 17, 1997

Daimler-Benz Aktiengesellschaft
The Board of Management



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Dividend for Elsevier NV Ordinary Shareholders
On 16 April 1997 the Annual General Meeting of Shareholders approved the Company's 1996 Accounts. A dividend of Dfl. 0.76 for the 1996 financial year was declared. Following payment of the 1996 interim dividend of Dfl. 0.20 of 7 October 1996, a final dividend of Dfl. 0.56 will be payable as of 28 May 1997.

As of 21 April 1997 Elsevier shares will be traded ex-dividend. Holders of registered shares recorded as such in the Company's share register at close of business on 18 April 1997 will receive the final dividend, less 25% withholding tax, by payment to the bank account which they have notified to the Company.

Holders of bearer shares will receive the final dividend, less 25% withholding tax, on submission of the No. 5 dividend coupon, at the offices of one of the following banks in the Netherlands: MeesPierson N.V., ABN AMRO Bank N.V., Rabobank Nederland or ING Bank N.V.

Arrangements can be made with the Dutch and UK tax authorities for dividends to UK residents who are entitled to relief under the UK/Netherlands tax convention to be paid subject to a reduced rate of Dutch withholding tax of 15%.

Amsterdam, 17 April 1997
Executive Board

The Financial Times plans to publish a Survey on

Hong Kong & China

on Monday, June 16

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COMPANIES AND FINANCE: UK

Carlsberg-Tetley's Dinesen frustrated by eight-month delay

Call for reform of mergers

By Ross Tieman

The chief executive of Carlsberg-Tetley, Mr Ebbe Dinesen, has called for a fundamental overhaul of the UK's competition regime.

Frustated that competition overseers have yet to deliver a verdict on his brewing company's planned takeover by Bass eight months after the deal was announced, Mr Dinesen urged a simpler, speedier and apolitical system of evaluating proposed mergers.

Uncertainty over the outcome was blocking investment and blighting the lives of his employees. "The process takes no regard whatsoever of employees and customers and suppliers, or the needs of companies involved," he said.

Such criticism from a leading businessman with intimate experience of the competition system is unusual. It reflects growing impatience among business leaders that although government and opposition agree on the need for reform, no action has been forthcoming.

Mr Dinesen said he felt free to speak out because he was running a joint venture company which was being bid for.



Ebbe Dinesen: companies should have the right of appeal

His attack came after the government declined to publish the findings of a Monopolies and Mergers Commission inquiry into the deal until after the election on May 1. The MMC report has already been delivered to the

Department of Trade and Industry. But Mr Ian Lang, industry secretary, said he was bound by cabinet office guidance not to take significant decisions during the campaign, however long it lasted.

The proposed merger, which would create the UK's biggest brewer, was referred to the MMC on December 9 on the advice of the Office of Fair Trading. Under terms agreed in August, Bass will pay £200m for Carlsberg-Tetley, jointly owned by Carlsberg of Denmark and Allied Domecq.

The deal will lift Bass's market share from about 23 per cent of the UK beer market to some 35 per cent, allowing the brewer to overtake Scottish Courage with 31 per cent.

The MMC is widely expected to recommend the deal be permitted, provided Bass takes steps to avoid excessive market dominance in the north of England.

Mr Dinesen suggested that the OFT, which conducts preliminary enquiries, should be merged with the MMC, which draws up detailed reports. He also called for an end to the industry secretary's involvement in deciding conditions under which mergers can proceed. "It is very difficult to understand the direction of the various ministers," he said. If politicians remained involved in merger decisions, companies should have the right of appeal.



LEX COMMENT

UK banks

After a sharp run-up in the early 1990s, UK banks' shares early this year, the sector is now flagging. Post-results season fatigue is a factor. But fears of higher interest rates are also depressing sentiment. This seems inappropriate. Once upon a time, banks borrowing short and lending long were indeed vulnerable to rising interest rates. But nowadays instruments like repos and derivatives allow them to match assets and liabilities.

Shifts in interest rates therefore have little direct impact on profits. But inasmuch as they signal higher inflation, they do matter. By pushing up bond yields and raising the cost of capital, inflation is bad for equities in general. But it is especially bad for banks whose loans, made in nominal terms, can have their real value ravaged by inflation.

Rising interest rates are also a reminder that the business cycle has not been abolished. Credit quality is probably the decisive variable affecting bank profitability, and bad debt charges are probably at a trough.

These factors, however, need to be kept in perspective. There is very little chance of inflation and bond yields returning to levels seen in the 1980s. Shareholders have the added security that most managers are now much more committed to the discipline of shareholder value than was the case then. While returns will fall from the current record levels, the fairly certain prospect of dividends growing ahead of the market should underpin further share price advances.

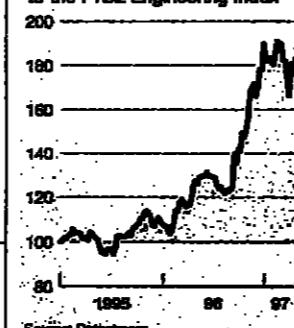
Bodycote continues advance

By Chris Gresser

Bodycote International, the UK engineering group which has seen its share price rise by 60 per cent over the past year, delighted the City again yesterday with another strong set of annual figures.

Bodycote International

Share price relative to the FTSE Engineering Index



It accompanied its results

Strong sterling set to hit Reuters and Reed

By Christopher Price

Reuters and Reed International, the media groups, both warned yesterday that the strength of sterling could hit their first half profit.

Both have extensive overseas interests and the warnings made at their respective annual meetings, came as little surprise to the market.

Reuters was the more forthright. Mr Peter Job, chief executive, cautioned: "If sterling maintains this level we expect to announce little or no growth in reported pre-tax profits and earnings at the half year."

Most analysts revised in forecasts from 785m to about 720m. Last year, the group, which specialises in systems and software for foreign exchange dealings, made 270m.

It accompanied its results

statement in February with a cautious statement on trading, mostly due to the strength of the pound.

Mr Ian Irvine, chairman of Reed, said sterling "will have a marked effect on the reported results, particularly in the six months to June 30" if current levels of sterling continued.

He added that, while the group's underlying businesses "continue to perform well," margin improvement may be constrained by the infrastructures required for new electronic products.

Reuters also reported first quarter results yesterday, with revenues ahead 8 per cent on an underlying basis. However, they declined 2 per cent to 769m due to the strong pound on an actual basis.

Mr Job said the introduction of the 3000 series, the group's new generation of trading systems, was "mak-

ing steady progress".

Shareholders questioned chairman Sir Christopher Hogg over the group's £1bn cash pile.

Reuters had planned to return a proportion to shareholders in October through special dividend shares but was thwarted by a change in Inland Revenue tax rules.

Sir Christopher said other means were still being examined, but said the company remained hopeful that the government could be persuaded to amend the rules.

Mr Job said the "millennium time bomb" – the threat to the world's computers from 2000 – was a "serious issue" for the company.

He said the issue would take up a lot of management time which would otherwise be used for the development of products and strategies.

Shares in Reuters dipped 3p to 55p, while Reed rose 5p to £1.015p.

Cobham links up with Boeing

By Ross Tieman

Doubts about Cobham's ability to maintain its impressive growth were dispelled yesterday when the aerospace group announced better-than-expected results and closer links with Boeing of the US.

The shares added 35p to 652½p after Cobham unveiled pre-tax profits for 1996 of £42.7m (\$67.8m), up 47 per cent. Although bolstered by £2m of interest income and £1.5m from acquisitions, the outcome was at the top of market expectations.

In 1997, he sold the small business for £1.8m to Bodycote. The group now has a market value of £617m.

Acquisitions contributed 2.4m of operating profits in 1996, but organic growth was also strong. Mr David Larkham, analyst at Albert E Sharp, said the company had all the attributes of a quality player. "It's in growth markets, it's in a diversity of markets."

Bodycote ended the year with net cash of £93m, depleted a month later by the £86m purchase of Bruckens, including £30m of debt.

Hepworth sells arm to Alpine

Hepworth, the building materials group, is raising £25.5m (£101.5m) from the sale of its refractories division to Alpine Group of the US, writes Andrew Taylor.

The price paid for the business, which manufactures heat resistant linings for furnaces, was higher than expected and Hepworth's shares rose 11p to 255½p.

The cash will initially be used to repay net debt, which amounted to £4.7m at the end of December, representing gearing of 21 per cent. Mr Malcolm Head, finance director, said: "Longer term, we will use our financial strength to make acquisitions and invest in our core building products and central heating divisions."

The company has been criticised for failing to make acquisitions and expand its business sufficiently.

Pre-tax profits fell by 9 per cent last year to 267.6m (£74.5m).

The purchase marks Alpine's first expansion of its refractories business outside the US, where it is one of the leading companies in the sector.

JBA delays finals

JBA Holdings, a business applications software vendor, yesterday issued a public apology after delaying the announcement of its full-year results because an accounting change had taken longer than expected.

The group had been expected to report a rise in pre-tax profits to £1.4m-£1.2m (£19.5m), up from 8.7m last year.

JBA said it had decided "very recently" to change its accounting policy on the recognition of maintenance revenue to conform with US accounting rules.

The company said it had taken this decision because more than half its revenues now come from the US, and over the past 12 months the proportion of its equity held by US investors had risen from 15 to 30 per cent.

Roger Taylor

JJB chief sells stake

Mr David Whelan, chairman of JJB Sports, plans to sell part of his stake in the fast-growing sports goods retailer to fund a £15m (£24.3m) stadium for Wigan Athletic football club. The move will be welcomed by shareholders as it would add liquidity to the shares. Following the company's flotation three years ago, Mr Whelan still owns 50 per cent of the company. It is likely Mr Whelan will sell a 5 per cent stake for the stadium financing.

Christopher Price

Mowlem confirms SGB float

John Mowlem construction group confirmed yesterday that it will be float 49 per cent of its SGB scaffolding-to-ladders business in a placing expected to value the business at more than £100m (£162m).

The money will be used to pay for the early redemption of a £50m Eurobond and to invest in other parts of Mowlem's business. SGB, which employs 400 people and operates in 20 countries, made operating profits of £16m last year on sales of £283.2m.

SGB is expected to inherit about £22m of debt. Mr Bob



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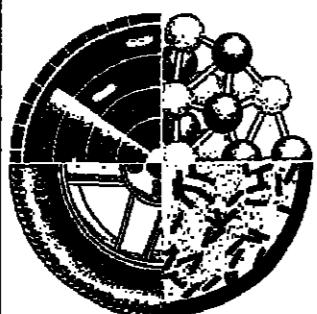


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TECHNOLOGY

Worth Watching • Vanessa Houlder



Gold allure for nanoelectronics

US researchers have isolated a new form of gold "clusters" that could form the basis of a future generation of nanoelectronics - electronic circuits that are just a few billionths of a metre in size.

The gold-cluster molecules show unusual quantum properties at room temperature, which are seen in larger crystals at temperatures close to absolute zero. These properties may make them suitable for a proposed development, known as single electronics, in which miniaturised circuits depend on the behaviour of individual electrons, leading to more powerful and cheaper electronic equipment.

The molecules have a pure gold core of between 1 and 2 nanometres across, surrounded by a shell of hydrocarbon chains and sulphur atoms. These hydrocarbon chains can be modified to give them particular chemical properties so the molecules can be incorporated in bigger structures.

Georgia Institute of Technology, US, tel: 404-894-6986; www.gatech.edu/rgc.html

From wheelchair to bed with ease

An interlocking bed and wheelchair has been developed by the Massachusetts Institute of Technology which could help disabled or elderly people to move from bed to chair without help.

The electrically powered wheelchair is designed to be used with a horseshoe-shaped bed, forming a system called Rhombus. It can be docked in the horseshoe section of the system and then lowered and flattened so that it forms part

of the bed. One of the innovative features of the wheelchair is that it can respond to muscle movement. Slight muscular pressure on the back of the chair will prompt it to lower towards the bed. When the pressure stops, the chair holds its position.

The speed and direction of the wheelchair can be controlled with a joystick or by giving commands to the onboard computer.

Massachusetts Institute of Technology, US, tel: 617-253-2700; http://web.mit.edu/neuroffice/www/

In the swim without chlorine

The pleasure of swimming in a public pool is often marred by red eyes, skin problems and the persistent smell of chlorine.

A Scottish company believes it has overcome these problems by developing a process for cleaning swimming pools that does not depend on chlorine.

The Uvazone system, which was developed by Triogen, a Glasgow-based water treatment specialist, is a free-standing unit that supplies ozone and ultraviolet light. The company says the combination of ozone and ultraviolet light is very efficient at clarifying water, oxidising organic contaminants and inactivating viruses, spores and bacteria.

Triogen UK, tel: (0141) 8104861; fax (0141) 8105561.

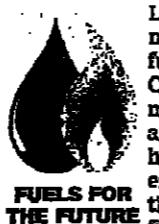
Fridges warm to fuzzy logic

Sophisticated electronic controls that make use of "fuzzy logic" have been developed that can cut the energy consumption of small refrigerators by 40 per cent.

Fuzzy logic, a tool for dealing with imprecise data which offers important advantages over classical logic, gives the refrigerators better temperature control, lower maintenance requirements and an automatic defrosting sequence.

Electrolux, the Swedish electrical goods manufacturer, says its range of minibars also have improved insulation and more efficient cooling technology.

Electrolux Siegen, Germany, tel: 271692107; fax: 271692303.



FUELS FOR THE FUTURE

Last summer, only months after its full introduction in California, reformulated petrol was already being hailed as the most effective automotive air pollution fighter since the catalytic converter. The new oxygenated fuel had effected a 50 per cent cut in concentrations of airborne benzene, a known human carcinogen, according to samplings taken in the north of the state by the California Air Resources Board.

By the end of October, the end of the Los Angeles region's summer smog season, officials in the south were heaping more accolades on the new fuel. With only seven days of "stage one" smog alerts - signifying severe ozone pollution - the 1996 tally was half that of 1995, and the best result in more than 40 years of air-quality measurement.

In 1976, when LA's air was at its least breathable, 102 stage one alerts were issued, warning the susceptible to stay indoors with the air conditioning on. By 2000, says the South Coast Air Quality Management Board, the alerts will be obsolete.

The battle for clean air in the US is far from over - 90 per cent of Californians are still subject at least occasionally to "unhealthy air" - but reformulated petrol has emerged as a powerful weapon.

Sound results, if less dramatic than those in California, have also been measured in three other states and Washington DC, where reformulated petrol was also introduced last year as part of a federal phase-in project which started in 1992. Then a handful of states which regularly failed to meet federal air purity standards were required to sell only reformulated fuel during the winter. Year-round sales started about a year ago.

Since then, its impact has not failed to match expectations raised by joint studies by regulators and oil companies.

According to the Arco oil group, average carbon monoxide emissions are cut by as much as 25 per cent, benzene by between 20 per cent and 30 per cent, and hydrocarbons and the volume of evaporated unburnt petrol by as much as 15 per cent.

There is still some dispute in the US about the value of the oxygenates in the "clean-burn" process. These are organic combustible liquids which contain oxygen atoms - not a natural component of petrol - such as ethyl alcohol or ethanol, and methyl tertiary-butyl ether. In

reformulated petrol, these oxygenates replace aromatics, which are used to provide the octane levels which are needed for smooth engine running. Benzene is among the most widely used aromatics.

Although formulas vary

between refiners, the new products, with their lower concentrations of toxic compounds, zero content of heavy metals and reduced sulphur component, have been a hit.

Hiccups have been only

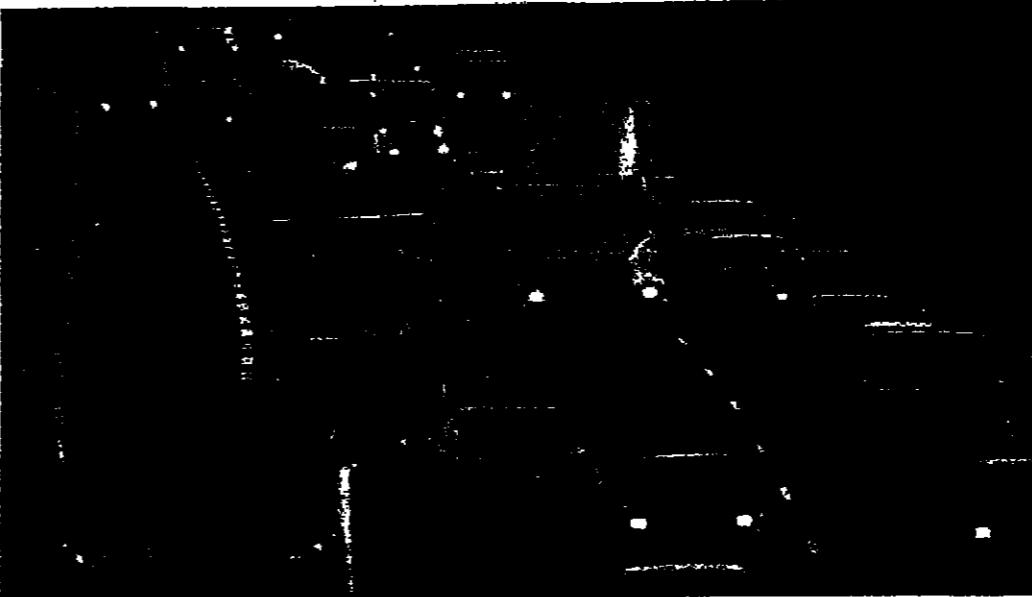
mild, and have faded quickly. US refinery conversion work lagged

behind demand last year, and there were for a while suspicions that fuel price rises caused mainly by higher crude costs also masked unnecessary premiums on the new fuel.

Since then, the average 10 cents on a gallon of fuel attributable to the new formulations has been readily discounted by a driving public solidly convinced of the value of cleaner air.

Independent surveys by the

Automobile Club of Southern California and other consumer groups have shown the loss of fuel efficiency is well within the 1



The road ahead: one California estimate equates the effect of the new fuel with taking 3.5m cars off the road

Traffic pollution has been cut dramatically thanks to reformulated petrol, says Christopher Parkes

US breathes more easily

per cent to 3 per cent decline in mileage per gallon predicted.

A study by the automobile club completed last November showed "virtually no change" in fuel economy. Drivers' experiences with cold-starting, acceleration, engine smoothness and noise levels showed no significant differences between reformulated and conventional fuels.

According to the Arco group, RFG - the standard acronym for reformulated gasoline - already accounts for 30 per cent of the US market.

The US experience of mandatory federal emission standards - made even more rigorous by the authorities in highly motorised California - contrasts with the approach in Europe.

But progress is being made. According to a survey by Arco Chemical Europe, a division of the US oil group, reformulated petrol now accounts for 55 per cent of sales in Finland. Tax incentives for using cleaner fuels, which include oxygenated variants, have been introduced in Sweden. In the UK, where "clean diesel" users qualify for a tax break of 1p per gallon, National Air Quality Strategy reviewers have been assembling evidence from the US and elsewhere.

Oxygenated fuel will become mandatory in Italy by the end of this year and in France by 2000, while Germany appears to be moving in the same direction with a mix of mandate and tax incentives. Athens, Europe's most traffic-polluted city, has gone directly to the front of most recent wisdom and asked the California Air Resources Board to join a study of its problems.

The board, which claims the volume of vehicle pollutants pouring into California's air fell 3m lb a day last year when RFG became mandatory - a decline which could otherwise be achieved by taking 3.5m cars off the road - has some persuasive arguments to present.

Previous articles in this series appeared on February 4 and March 4.

Although the commission has not yet proposed a budget for the fifth programme, it will need to be in the region of Ecu16bn if it is to represent the same proportion of the EU's GNP as the fourth programme.

Meanwhile the fourth programme continues to issue new calls for research proposals. The table below, updated every three months in the FT, is a guide for those interested in taking part.

Clive Cookson

EU shifts view on R&D

Three "thematic" programmes will cover the resources of the living world; creating a user-friendly information society; and promoting competitive and sustainable growth. And three "horizontal" programmes will cover international co-operation; innovation and smaller companies; and improving human potential.

At the same time, the commis-

ion is recommending "a genuine change in the way the framework programme operates". There will be more co-ordination between activities, and more flexibility enabling the EU to respond rapidly to unforeseen needs.

But some critics say the commission should have gone much further in streamlining the fifth programme. They feel in partic-

ular that the thematic programmes are too broad.

In the UK, for example, the Lords science and technology committee said it was "astonished" at the breadth of the proposals. "We would challenge the commission to name an area of research which could not find a place in one of its categories," the committee said.

At the same time, the commis-

European Union research and technology grants

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	15.5.97	11.5.97			
	17.7.97	27.11.97			
Measurements for Quality European Products; standards and technical support to trade; measurements related to the needs of society	15.12.96/C367 17.12.96/C981 15.3.97/C84	586.5		XII	Space technology: +32-2-292-05.88; other areas: +32-2-292-05.24; environ-infotech@tbt.dg12.ec.europa.eu
Environment and Climate	15.12.96/C367 17.12.96/C981 15.3.97/C84	11.6.97 (SMEs)			
	15.5.97	15.5.97			
	17.7.97	27.11.97			
Environmental quality & global change; environmental technology; space techniques for environmental monitoring & research; sustainable development	15.12.96/C367 17.12.96/C981 15.3.97/C84	243		XII	Mr Jean Bollenmeier +32-2-292-3124; space@tbt.dg12.ec.europa.eu
Marine Science and Technology (MAST III)	15.12.96/C367 17.12.97/C381 (advertising)	27.6.97, 3.4.98, 20.6.97			
	15.4.97/C117	15.4.97 (first stage)			
Marine science; strategic marine research technology	15.12.96/C367 17.12.97/C381 15.3.97/C84	3.95-7.98 (training) 11.95-7.98 (research) 3.97-9.98 (research)	598	XII	Mr Alfonso Aguirre +32-2-292-83.85; ms@tbt.dg12.ec.europa.eu
Biotechnology	15.12.96/C367 15.6.96/C148 17.12.96/C981 15.3.97/C84	3.95-7.98 (training) 11.95-7.98 (research) 3.97-9.98 (research)	598	XII	Mr Alain Verhaeghe +32-2-292-83.85; alain.v@tbt.dg12.ec.europa.eu
	15.5.97	11.5.97			
	17.7.97	27.11.97			
Cell factories; genome analysis; cell communications in neurosciences; immunology and vaccines; structural biology; biodiversity; social acceptance	17.1.97/C12	31.3.98-31.12.97 (fellowships)	598	XII	Mr Jean Verhaeghe +32-2-292-83.85; alain.v@tbt.dg12.ec.europa.eu
Biomedicine and Health	15.12.96/C367 17.12.96/C981 15.3.97/C84	31.3.98-31.12.97 (fellowships)			
Pharmaceuticals; biomedical technology & engineering; brain research; human genome research; public health; biomedical ethics	15.12.96/C367 17.12.96/C981 15.3.97/C84	3.95-7.98 (training) 11.95-7.98 (research) 3.97-9.98 (research)	645.5	XII	Mr Xavier Goettge +32-2-292-43.22; xgoettge@tbt.dg12.ec.europa.eu
Agriculture and Fisheries (FAIR)	15.12.96/C367 15.6.96/C148 17.12.96/C981 15.3.97/C84	11.6.97 & 8.4.98 CONTINUOUS	645.5	XII	
	• SME/Craft	11.6.97 & 8.4.98			
	• fellowships	CONTINUOUS			



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the way we do business.**

Chase. The right relationship is everything. (fact)

1. the belief that whether it's an individual, small business, multinational firm or cross-border institutional investor, the client comes first. 2. the belief that clients have unique needs. 3. a belief in being proactive, setting new standards in financial services through consummate professionalism.

4. the belief that these tenets are the essence of relationship (see *relationship*)

CHASE. The right relationship is everything.™

INTERNATIONAL CAPITAL MARKETS

Falling Treasuries drag down Europe

GOVERNMENT BONDS

By Samer Iskandar and Michael Lindemann

US Treasuries fell after the release of bearish economic data, dragging European bonds down in their wake.

At mid-session in New York, the 30-year long bond was down 1/2 at 93 25, its yield rising by 4 basis points to 7.12 per cent. The 10-year note lost 1/2 to 92 50, yielding 6.91 per cent, while at the short end of the maturity spectrum the two-year note was 1/2 lower at 90 50, its yield rising to 6.49 per cent.

The sell-off was sparked by stronger than expected industrial production and

capacity utilisation figures. Industrial production rose 0.8 per cent in March, its strongest rise in a year, while capacity utilisation jumped to a two-year high of 84.3 per cent.

"The figures were extremely strong, and outweighed Tuesday's bullish inflation data. The market is increasingly focusing on economic growth data as an indication of future inflationary pressures, rather than past inflation data," said Mr Kiran Shah, market strategist at Sanwa International.

In Chicago, the June Treasury bond future dipped by more than half a percentage point to a low of 103 00, before recovering as traders took

profits on short positions. At mid-day, the contract was down 1/2 at 102 50.

Mr Shah believes that although the market remains in a bearish mood, it is unlikely to dip below last year's lows, when the long bond's yield reached a high of almost 7.20 per cent. But he points out that upside potential is also limited. "Until we see data showing an economic slowdown, Treasuries are unlikely to rally to below 7 per cent [on the 30-year bond] in my view," he said.

However, Mr Shah singled out the dollar's strength on the foreign exchange market as a supportive factor for Treasuries. "The currency's

rally is attracting demand [for US bonds] from overseas investors," he said.

European markets ended lower, dragged down by a combination of profit-taking after Tuesday's gains and weakness in the US market. However, analysts said most markets remained fairly robust.

Italian BTPs proved their strength by barely reacting to an Italian newspaper report suggesting Germany and France had agreed a "secret deal" to keep Italy and Spain out of the planned single European currency.

"Usually such a report would have sent the Italian market down, but it just shrugged the report off."

said Mr Huw Roberts, European bond strategist at NatWest Markets. The report, in the Milan-based newspaper *Il Sole 24 Ore*, was denied by officials in Rome, Bonn and Paris.

The June BTP future closed at 128.52, down 0.50, while in the cash market the 10-year yield spread over German bonds tightened by one basis point to 171 points.

Volume in Spanish bonds was light and the market was also pulled down by the US data. However, in an echo of the remarks about the Italian market, traders said the Spanish market had held up better than expected. "Bonds were influenced only marginally by the US

Treasuries' fall, and that's a very good sign," one dealer said.

The June bond future settled at 118.80, down 0.21.

German bonds were also affected negatively by the bearish US data. In London the June bond future ended at 100.64, down 0.23.

French OATs moved in a tight range. The June notional future closed unchanged at 129.02.

A host of unemployment, earnings and PSBR data drove UK gilts upwards initially, but the gains were wiped out by downward pressure from bonds and Treasuries. The June long gilt future closed at 109 1/2, down 1/2.

CAPITAL MARKETS DIGEST

Philippines bond launch postponed

The launch of the Philippines' inaugural century bond was postponed and the offering was set to be reduced from \$750m to \$500m yesterday, with the central bank and Salomon Brothers, the lead manager, citing poor market conditions.

The announcement was a serious blow to the central bank, which some critics accuse of having paid insufficient attention to the condition of the US and emerging capital markets in its determination to push through the high profile offering - which would have brought it considerable prestige. The Philippines would have been only the second emerging market, after China, to issue a sovereign century bond.

Senior central bank officials, including Mr Gabriel Sungon, the governor, have been in the US since late last week to promote the launch, but bond analysts said demand from investors was below expectations. The offering was originally to be as high as \$1.25bn. One investment banker yesterday described the pricing, which was to be set yesterday, as "wildly optimistic".

Mr Sungon said in light of the sharp rise in interest rates on the US Treasury 30-year bonds and the widening of spreads asked by investors, the offering would be delayed until market conditions were appropriate.

"I have decided on this postponement because if we agree to a spread which will not be a substantial improvement over the last bond issue of the Philippines government, then we will not be achieving one of the principal objectives of the offering which is to establish benchmarks for maturity and interest spreads for Philippine borrowers," he said.

The postponement follows the recent decision by the Manila-based Asian Development Bank to delay its 10-year \$1bn global bond, although Thailand last week managed to place a \$600m Yankee bond despite its credit downgrading.

Justin Marozza, Manila

Egypt loan oversubscribed

Egypt's Commercial International Bank has secured commitments of \$254m for the first syndicated loan to an Egyptian private sector bank, more than doubling its \$100m target. Twenty-nine banks have committed funds, which CIB has decided to limit to \$200m, and will sign the loan agreement in London on April 30.

Of the banks, 17 are Europeans, contributing 53 per cent of the funds, seven are from the Middle East, and have contributed 28 per cent, three are from Japan, contributing 11 per cent, and two are from the US, accounting for the remaining 5 per cent.

About one-third of the commitments will be available, if required, in sterling, D-Marks or Swiss francs, providing CIB with funding flexibility for foreign currency loan demands other than in dollars - with which Egypt is awash. The syndicated loan was deemed preferable to a securities issue because of the overall cost and the shorter time involved. The funds will be available by May 30.

Mark Haband, Cairo

GMAC offers \$1bn of floating-rate notes

INTERNATIONAL BONDS

By Richard Lapper, Capital Markets Editor

A surge of floating-rate issuance was the highlight of a busy day in the international bond markets, with fears of another increase in US interest rates making investors more cautious about the fixed-rate sector.

Three of the seven deals, including the day's biggest - a \$1bn issue by the General Motors Acceptance Corporation, the financing subsidiary of the motor vehicle group - were in dollars, reflecting the recent strength of the currency. But four of the issuers, all financial institutions, chose to raise money in European currencies.

Investor demand for the GMAC paper has been underpinned by the strength of recent earnings figures for

the first quarter of 1997 and helped explain an increase in the size of the issue from an originally targeted \$750m, according to dealers at Morgan Stanley and UBS, joint lead managers of the issue.

About 45 per cent of the deal, which was priced at 18 basis points over Libor, was placed in the US, an equal amount in Europe and about 10 per cent in Asia.

GMAC has raised some \$2.9bn on the international bond markets this year in five different currencies, but this was its first international floating-rate note deal.

Other FRN issuers were American Express, National Bank of New Zealand and Royal Korea Development Bank.

In the US market, another financial institution, National Westminster Bank, followed the example of Abbey National and Royal Bank of Scotland, by issuing perpetual subordinated debt.

Its \$500m bond issue, led by J.P. Morgan, can be counted as upper tier two capital for regulatory purposes. The bonds pay a fixed rate of interest of 7.68 per cent for the first 10.5 years, which then steps up to 145 basis points over Libor.

Elsewhere, Citibank launched a \$200m deal for Copamec, the Mexican paper and pulp company, showing that despite the recent tightening in US monetary policy, investor demand for emerging market debt paper continues to be buoyant.

The deal was issued with so-called "reg rights," which means that it will be SEC-registered within six months. The seven-year deal was priced at 450 basis points over the equivalent US Treasury, a spread that narrowed to 442 bid/443 offer by early afternoon in New York. Pricing reflected the recent performance of yan-

kee bonds issued by Durango, a rival company. These were issued at a price of 592 basis points last July but the spread has recently narrowed to 470 basis points bid, rising to 464 bid yesterday.

Some 65 per cent of the Copamec deal is understood to have been placed in the US, where a much broader

base of investors, including mutual funds, insurance companies and money managers, has started to buy emerging market debt in the last two years.

WORLD BOND PRICES

BENCHMARK GOVERNMENT BONDS

	Coupon	Red Date	Price	Day's change	Yield	Week ago	Month ago
Australia	6.750	11/05/98	92.8750	+0.70	7.82	7.98	7.82
Austria	5.750	04/07	90.9100	-0.18	5.88	5.81	5.65
Belgium	2.250	03/07	102.9000	-0.16	5.95	6.00	5.74
Canada	7.000	01/07	98.4000	-0.10	6.81	6.86	6.81
Denmark	8.000	03/06	108.4800	-0.24	6.56	6.80	6.23
France	8.750	03/02	102.9120	-0.040	4.77	4.79	4.46
ITAN	5.500	04/07	98.4000	-0.140	5.71	5.78	5.49
Germany	6.000	01/07/00	101.0500	-0.180	5.85	5.88	5.66
Ireland	8.000	08/05	108.7000	-0.200	6.71	6.81	6.56
Italy	7.750	02/07	104.7400	-0.21	7.31	7.49	7.24
Japan	No 143	04/07	102.9000	-0.100	5.71	5.74	5.57
No 182	3.000	09/05	100.0611	-0.110	2.15	2.12	2.41
Netherlands	5.750	02/07	99.9220	-0.200	5.78	5.80	5.41
Portugal	9.500	02/07	117.8850	-0.030	6.73	6.77	6.70
Spain	7.350	03/07	103.7200	-0.22	6.82	6.85	6.70
Sweden	8.000	08/07	105.5511	-0.370	7.17	7.18	6.86
UK Gilt	7.250	12/07	104.7400	-0.200	7.54	7.60	7.20
7.250	12/07	97.29	-0.202	7.54	7.60	7.20	
9.000	10/08	110-13	-0.202	7.83	7.88	7.39	
US Treasury	6.250	02/07	95-05	-0.025	6.92	6.98	6.61
6.625	02/07	93-25	-0.025	7.13	7.10	6.87	
ECU (French Govt)	7.000	04/05	106.5200	-0.123	6.08	6.14	5.96

London morning, New York mid-day

Yield: Local market standard.

1/4 point (1/2 in 32nds), others as decimal

Source: MMC International

BUND FUTURES OPTIONS (LFFE) DM250,000 points of 100%

Strike	CALLS	PUTS
10050	0.40 0.77 0.57 0.90	0.26 0.63 1.44 1.77
10100	0.18 0.52 0.40 0.70	0.54 0.88 1.77 2.07
10150	0.07 0.33 0.27 0.53	0.93 1.19 2.14 2.40
Est. vol. total, Calls 23334 Puts 34866. Previous day's open int., Calls 23790 Puts 26682		

ITALIAN GOVT. BOND (BTG) FUTURES

Open	Sett price	Change	High	Low	Est. vol.	Open int.
129.02	129.02	-0.20	129.34	128.90	8,796	102,638
127.50	127.38	-0.20	127.50	127.42	4,500	5,986
97.14	97.02	-0.01	97.14	97.02	2	-
Est. vol. total, Calls 32349 Puts 26505. Previous day's open int., Calls 12741 Puts 14424						

US TREASURY BOND FUTURES (LFFE) DM250,000 points of 100%

Open	Sett price	Change	High	Low	Est. vol.	Open int.
129.12	129.02	-0.20	129.34	128.90	8,796	102,638
127.50						

CURRENCIES AND MONEY

Mr Yen's threats damage the dollar

MARKETS REPORT

By Simon Kuper

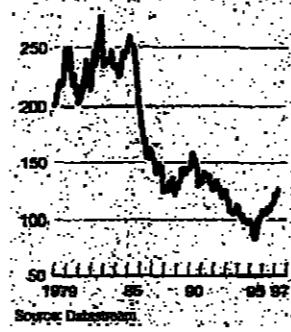
The dollar dropped against the yen and D-Mark yesterday after a Japanese official said the US shared Tokyo's concerns over the weak yen. Mr Etsuo Sakakibara, the senior ministry of finance official known in the market as 'Mr Yen', said recent moves in the yen were excessive, and added: 'The US Treasury shares this concern.' He said Japan would intervene to weaken the dollar 'when we think we can win'. Currency strategists took this to mean that intervention, if it came, would occur when the dollar was already on a downward trend.

Mr Sakakibara's claim that the US was worried about the weak yen gained credence when shortly afterwards an official repeated earlier Washington complaints about the growing

Japanese trade surplus. Ms Charlene Barshefsky, US trade representative, said Washington did not want the gap to grow any wider. That message would be reinforced when President Bill Clinton and Mr Ryutaro Hashimoto, the Japanese prime minister, met in the US capital later this month, she said. However, 4CAST, the economic consultancy, said Ms Barshefsky's comments contained 'nothing new'.

The dollar gained some support from stronger than expected US industrial output figures for March. These revived belief that the Federal Open Market committee would raise interest rates after its meeting on May 20.

The US currency fell half a yen in London to 1.258, and

Dollar
Against the yen (Yen per \$)

Source: Reuters

half a pfennig against the D-Mark to DM1.729. But it rose 0.3 cents against the weak Canadian dollar to C\$1.389.

The D-Mark at times fell through support at Y12.80 against the yen, and closed at Y12.79. With the yen buoyed by intervention talk and the dollar by the strong US economy, the D-Mark was the obvious major currency to sell, strategists said.

Sterling, which had surged on Tuesday, dropped with the dollar, losing 1.4 pence against the D-Mark to DM2.804.

The Norwegian krone fell from Nkr4.045 to Nkr4.083 to the D-Mark due to a falling dollar, lower oil prices, and sales by foreign investors whose bets on the currency had not paid off.

■ Japan's threats of intervention in recent weeks have achieved one result: the dollar/yen rate has virtually stopped moving. Traders

are unwilling to send the dollar higher, in case Tokyo is as good as its word, but given the US boom they are not selling dollars either.

Mr Joe Prendergast, foreign exchange strategist at Merrill Lynch in London, says currency options prices show that the market expects the dollar to stick in a rut against the yen, rather than to fall on intervention.

He points out that when Mr Sakakibara issued threats of intervention on February 21, options were pricing in strong volatility on the dollar/yen. Today they are pricing in very low volatility.

The wait is for traders to buy dollars and test Tokyo's resolve to intervene. Mr Paul Lambert, senior currency economist at UBS in London, said: 'Our view is that the market will ultimately take on the Bank of Japan, but there will have to be some news that will drive the dollar higher.'

There may be little action while traders await the Group of Seven finance ministers' meeting later this month. The last G7 meeting, in Berlin on February 8, produced a statement saying that the dollar's rise had gone far enough.

■ The lira fell slightly on a report in an Italian newspaper that France and Germany were conspiring to keep Spain and Italy out of the first round of European monetary union. But the currency only lost L1.7 to L985 against the D-Mark, as France and Germany called the report 'totally absurd'.

The market is now waiting for an Italian interest rate cut, after Spanish and Portuguese cuts in recent days.

Italian producer and wholesale price data for February emerged tame yesterday.

With the D-Mark weak, and consumer price inflation data for 11 Italian cities

expected soft next week, economists expect the official discount rate to fall 50 or 75 basis points to 6.25 or 6

per cent.

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per cent.

WORLD INTEREST RATES										
MONEY RATES		INTEREST RATES								
April 16	One night	One month	Three months	Six months	One year	Lomb.	Dis.	Rate	Rate	Rate
Belgium	3.2	3.2	3.2	3.2	3.2	3.2	3.2	6.00	2.50	-
France	3.2	3.2	3.2	3.2	3.2	3.2	3.2	3.10	4.75	-
Germany	3.2	3.2	3.2	3.2	3.2	3.2	3.2	4.50	3.00	-
Ireland	5.2	5.2	5.2	5.2	5.2	5.2	5.2	6.25	7.24	-
Italy	7.2	7.2	7.2	7.2	7.2	7.2	7.2	8.25	8.75	-
Netherlands	2.2	3.2	3.2	3.2	3.2	3.2	3.2	3.00	3.30	-
UK	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.00	1.00	-
US	5.2	5.2	5.2	5.2	5.2	5.2	5.2	5.00	5.00	-
Japan	4	4	4	4	4	4	4	4.50	4.50	-

5 LIBOR FT London

Interest rates are offered rates for \$10m quoted to the market by four

Swiss, Deutsche and National Westminster.

Rate data are shown for the domestic Money Rates, US CDs, ECU & SDR Linked Deposits (Lib).

Short term rates are offered for 11am each working day. The banks are Barclays Trust, Bank of Tokyo

Montreal, Deutsche and National Westminster.

Long term rates are shown for the domestic Money Rates, US CDs, ECU & SDR Linked Deposits (Lib).

One month rates are shown for the domestic Money Rates, US CDs, ECU & SDR Linked Deposits (Lib).

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COMMODITIES AND AGRICULTURE

East coast cod grounds are to be partially reopened as surveys indicate a revival in stocks Canada to ease fishing ban

By Bernard Simon
in Toronto

Canada plans partially to reopen its east coast cod fishing grounds after a four-year moratorium aimed at reviving devastated fish stocks in the north-west Atlantic.

The ban has caused widespread hardship in Newfoundland and other Atlantic provinces, forcing the closure of dozens of fish processing plants and throwing an estimated 30,000 people out of work.

It also fuelled tensions between Canada and the European Union over alleged over-fishing by foreign vessels in the so-called "Nose" and "Tail" of the Grand Banks of Newfoundland, which lie just outside Canada's 200-mile fishing zone.

Canada seized a Spanish trawler off the Grand Banks in March 1995 after accusing foreign vessels of exploiting "straddling" stocks of cod and Greenland halibut that migrate between domestic and international waters.

A Canadian official said Mr Fred Mifflin, fisheries minister, would today announce a "limited, cautious" reopening of the domestic fishing grounds of Newfoundland and the Gulf of St Lawrence. About 2 per cent of the catch will be available to French trawlers under treaty obligations.

According to a local report, Mr Mifflin will set a 10,000-tonne quota for the coming season off the south coast of Newfoundland, or about a quarter of the catch in the peak years of the early 1980s.

The quota for the northern Gulf of St Lawrence is expected to be pegged at 6,000 tonnes, compared with an earlier peak of 100,000 tonnes.

Scientists have ascribed the near disappearance of cod in the early 1990s to a combination of factors, including changing water temperatures and heavy over-fishing. Some feared the fishing grounds, once among the richest in the world, would never recover.

However, recent surveys have pointed to at least a partial revival. Mr Mifflin said last October that "the fish are fatter, they are healthier, so we know for sure that the decline has ceased."

The Fisheries Resource Conservation Council, an independent advisory group,

has recommended a limited reopening, subject to a mid-season review.

However, some scientists insist stocks remain too low to justify commercial fishing. Critics noted that yesterday's announcement came just a few weeks before the government is expected to call a general election. Ottawa last year cut the financial adjustment package available to displaced fishers.

The FRCC has also identified a growing stock of young Greenland halibut, known as turbot, in some parts of the Grand Banks. But it has cautioned that the stock is being fished at the maximum level it can sustain. The turbot "must be protected to allow the stocks to rebuild", it said in a recent report.



Under an agreement signed in 1995, the EU promised to reduce its catch and to increase the mesh size of its fishing nets in the north-west Atlantic.

Output rises at Debswana

By Kenneth Gooding,
Mining Correspondent,
in Gaborone, Botswana

The next phase in Debswana's expansion will involve Botswana's biggest capital project - a 1.3bn pula (\$400m) expansion of the Orapa mine. After being considered for two years, this has been put on a "fast track" for completion by January 2000. It will see Orapa's annual output double from 6m to 12m carats, and expects a further rise this year to about 18.5m carats.

The unlisted company,

which accounts for three-quarters of Botswana's export earnings, one-third of the country's gross domestic product and 50 per cent of government revenues, is jointly owned by the Botswana government and De Beers of South Africa.

Indications are that De Beers is providing most of the finance, but Mr Blackie Marole, permanent secretary at the Ministry of Mineral Resources and Water Affairs, insists Botswana is paying "its fair share".

He said the Botswana government had an extremely good working relationship with De Beers - it owns 5 per cent of the South African group and has representation on the board - but the country was probably too reliant on Debswana.

With this in mind, it was looking again at its minerals legislation and policies to encourage mining companies to explore for other materials, such as gold, platinum, copper and nickel.

Debswana employs more than 6,000 people and nine out of 10 of them are Botswanan. Productivity gains at Orapa came partly from shutting down a metallurgical plant and moving employees to other jobs. There were some redundancies among management and administration staff.

Mr Marole said the company's first-quarter gold output reached 830,000 ounces, up from 476,000 ounces in the fourth quarter last year. Production costs fell from \$238 to \$235 an ounce in the last quarter of 1996.

Oil falls on big build-up of US gasoline stocks

MARKETS REPORT

By Robert Corzine
and Maggie Urry

Oil prices fell again yesterday after new figures showed a surprisingly big build-up of gasoline stocks in the US. Brent Blend for June delivery was trading on London's International Petroleum Exchange at around \$18.00 a barrel late afternoon - down 14 cents on Tuesday's close - after hitting a low for the day of \$17.83.

Figures from the American Petroleum Institute showed gasoline stocks last week rose by 3.6m barrels. The market had been expecting a fall. Gasoline is currently the most widely watched refined product because the US and Europe are about to enter the "driving season," when demand is highest.

Comments from the American Petroleum Institute showed gasoline stocks last week rose by 3.6m barrels. The market had been expecting a fall. Gasoline is currently the most widely watched refined product because the US and Europe are about to enter the "driving season," when demand is highest.

The bearish impact of the figures was exacerbated by publication of another API report which concluded that US gasoline stocks were sufficient to meet a 2.6 per cent increase in demand growth this summer, a figure that the API said was at the high range of industry estimates.

Threats of supply shortage have been affecting both coffee and cocoa prices. Late on Tuesday, the Green Coffee Association of New York reported that stocks of green coffee in the US had risen by 111,000 bags in March to 1,661,000 bags. However, market expectations had been for an increase of between 200,000 to 350,000 bags, with some estimates much higher.

One broker said the figures "provided a significant reason for the market to rally". Prices moved through resistance points triggering further buying, he said. On Liffe prices continued Tues-

day's strength, with May Robusta touching a high of \$1,650 a tonne.

Cocoa weakened after Tuesday's gains on uncertainty over supply. Forecasts from the International Cacao Organisation in February suggested a 225,000 tonne production deficit in the 1996-97 year. However, Mr Lawrence Eagles, of brokers GNI, said he was revising his forecast of the deficit downwards. He said there "could be a lot more cocoa around than traders suggest".

Copper slumped on the London Metal Exchange in the afternoon, causing other base metals to slip lower. However, trading was thin, leading to exaggerated movements. Three-month copper closed down \$22 at \$2,256.

Nickel closed down \$145 at \$7,255 after an early attempt to regain the \$7,400 level failed. Aluminium ended \$8 lower at \$1,547.

Some have argued that "discoveries" such as Bre-X

Placer Dome changes policy on acquisitions

By Scott Morrison
in Vancouver

Placer Dome, the Canadian mining company, said it would emphasise grassroots exploration and depend less on costly acquisitions of gold deposits discovered by junior exploration firms.

The company, which expects to raise gold production to 2.7m ounces a year against 1.9m ounces last year, said stepping up exploration would help it achieve its goal of increasing reserves by twice as much as it mines every year, while keeping costs down.

Comments by officials at the annual meeting in Vancouver were seen as a signal to small exploration companies that they will no longer be able to command the prices they have in the past, said analysts.

Some have argued that

another leading Canadian company, said it would continue to focus on increasing reserves through acquisitions, direct exploration and joint ventures.

Placer Dome, which reported a US\$65m loss in 1996, said it would apply new technology to identify regions containing deposits larger than 5m ounces to increase gold reserves, which stood at 28m ounces at the end of 1996.

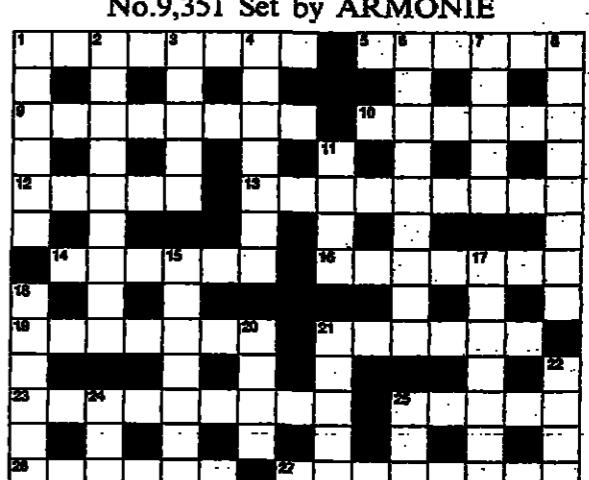
It said it has started production at a site acquired in Papua New Guinea and had recently acquired seven new properties in West Africa, the Philippines, Mexico, Brazil and Kamchatka.

Mr Wilson said the company's first-quarter gold output reached \$80,000 ounces, up from 476,000 ounces in the fourth quarter last year. Production costs fell from \$238 to \$235 an ounce in the last quarter of 1996.

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LONDON TRADED OPTIONS

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Price

Notes

Last Price

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LONDON STOCK EXCHANGE

Interest rate fears still haunt UK stocks

MARKET REPORT

By Steve Thompson,
UK Stock Market Editor

London's equity market displayed a marked reluctance to emulate Wall Street's startling overnight gains and finished only marginally ahead on the day.

The big investing institutions, which have stood away from the stock market for some weeks awaiting a clearer picture from the outcome of the May 1 general election, refused to be drawn into the market yesterday, despite Wall Street's rise.

And there was no real confidence imparted to the stock market by the latest outpouring of economic news, which included the March public sector borrowing requirement, unemployment detail, average earnings and unit wage costs.

On the contrary, news of a 5 per cent increase in average earnings for the year to March plus the continuing strong decline in unemployment was seen by some as a classic recipe for a build up of inflationary pressures.

It was also pointed out that Tuesday's US inflation figures, while weaker than Wall Street analysts had expected, referred to the state of the US economy six months ago, and the Federal Reserve was more interested in

away but the news provided some clarification about detail and removed some of wider litigation estimates.

SBC Warburg was said to have recommended a switch out of Allied Domecq and into Grand Metropolitan and Guinness.

Dealers said Allied, which is due to report interim results on May 13, is not expected to meet the growth rates of GrandMet and Guinness. Allied eased to 436p while GrandMet and Guinness were up 4% to 456p and 505p, respectively.

Century Inns, the pub company, fell back from its highs after the company's finance director said there had not been a takeover approach from Whitbread.

Speculation that Whitbread might have given Century a "close look" sent the latter's shares up to 195p in early trade. The shares closed 6% up at 193p and Whitbread were steady at 770p.

Selling early in the session left retailer Thorn trailing 1% to 164p.

Shares in the group have fallen from a peak of 394p reached in August last year when it was demerged from EML but NatWest Securities is a fan of the stock and yesterday urged investors "add" to holdings.

It said: "The refusal of the US Supreme Court (on Monday) to hear the usury case on constitutional grounds is a disappointment but hardly a surprise. It is just the latest in a series of trials and tribulations which have weighed on sentiment over the past six months. Despite

the prospect of more bad news, we believe there is significant potential for management to enhance shareholder value."

Enterprise Oil, the exploration and production company, improved 3% to 516p.

The company is holding a series of meetings with analysts and institutions.

Shell Transport was up at the expense of BP as one broker argued that it was less exposed to a possible Labour tax on UK assets than BP as it generated a much smaller amount of its earnings from the North Sea. Shell gained 4% to £10.33 and BP eased 9% to 685p.

Centrica, the natural gas distributor demerged from British Gas, held steady at 585p as BZW raised its recommendation to "hold" from "sell". The broker upped its "fair value" estimate for Centrica shares to 652p, making it one of

the best performers in the FTSE 250, after it reported figures at the top end of market expectations. Profits rose 47 per cent to £24.7m.

Analysis moved to recommend the stock and upgrade current year profit expectations. The list included Mr Clive Forrester-Walker at Charterhouse Tilney, who said: "The order book announced is one of the strongest in the sector. I also think its Westwind division is likely to be back on track to meet expectations of 20 per cent compound growth."

He upgraded current year profit expectations by £3m to £51m.

Cobham shares fell sharply last October after the company said the Westwind subsidiary had been hit by a slowdown in electronics markets.

In the rest of the engineers, there was vague talk in the market suggesting Anglo-US engineering group LucasVarity had started buying its own shares as part of its 900m share repurchase programme announced on Tuesday.

Turnover at the close of business yesterday was 5.7m but the company could not confirm the rumours.

The shares closed 1% lighter at 195p, with the market continuing to reflect on Tuesday's broker downgrades.

An upbeat trading statement from vehicle distributor Dixon Motors saw the shares appreciate 2% to 316p. ABN Amro Hoare Govett raised its 1997 profit forecast to 27.8m from 27.5m previously.

British Airways continued to benefit from an earlier SBC Warburg recommendation, the shares gaining another 15% to 680p.

Airports group BAA was also in demand having reported favourable traffic

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FTSE 30 INDEX

Open 18 Apr 15 Apr 11 Apr 11 Apr 10 Yr ago High Low

FTSE 30 2626.8 2833.1 2913.3 2920.0 2853.4 2824.4 2831.4 2658.8

Ort. ch. yield 3.92 3.93 3.98 3.94 4.00 4.22 3.75

P/E ratio net 16.93 16.90 16.76 16.63 17.03 16.24 15.80

P/E ratio rd 16.76 16.73 16.59 16.58 16.60 17.07 15.71

FT 30 ex complete: reg 2301.4 1003.97; last 4/14 345/340; Ex Date 7/23.

FT 30 hourly changes

Open 9.00 10.00 11.00 12.00 13.00 14.00 15.00 16.00 High Low

2638.1 2837.9 2842.7 2835.5 2831.3 2832.8 2828.5 2834.0 2843.5 2873.7

FT 30 42.18 40.000 41.098 42.222 39.480 42.626

SEAOI barometer 11.92 11.93 11.94 11.95 11.96 11.97 11.98

Equity barometer (Cmt) - - - - - - -

Shares traded (m) 561.3 561.3 561.3 561.3 561.3 561.3 561.3

Excluding intra-market and overseas turnover but including Crest turnover.

FTSE AIM 1087.1 1089.0 1088.5 1089.3 1089.3 1089.2 1104.4 955.7

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FTSE 100 INDEX

Open 18 Apr 15 Apr 11 Apr 11 Apr 10 Yr ago High Low

FTSE 100 2626.8 2833.1 2913.3 2920.0 2853.4 2824.4 2831.4 2658.8

Ort. ch. yield 3.92 3.93 3.98 3.94 4.00 4.22 3.75

P/E ratio net 16.93 16.90 16.76 16.63 17.03 16.24 15.80

P/E ratio rd 16.76 16.73 16.59 16.58 16.60 17.07 15.71

FT 100 ex complete: reg 2301.4 1003.97; last 4/14 345/340; Ex Date 7/23.

FT 100 hourly changes

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FT 100 42.18 40.000 41.098 42.222 39.480 42.626

SEAOI barometer 11.92 11.93 11.94 11.95 11.96 11.97 11.98

Equity barometer (Cmt) - - - - - - -

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Excluding intra-market and overseas turnover but including Crest turnover.

FTSE 250 INDEX

Open 18 Apr 15 Apr 11 Apr 11 Apr 10 Yr ago High Low

FTSE 250 2626.8 2833.1 2913.3 2920.0 2853.4 2824.4 2831.4 2658.8

Ort. ch. yield 3.92 3.93 3.98 3.94 4.00 4.22 3.75

P/E ratio net 16.93 16.90 16.76 16.63 17.03 16.24 15.80

P/E ratio rd 16.76 16.73 16.59 16.58 16.60 17.07 15.71

FT 250 ex complete: reg 2301.4 1003.97; last 4/14 345/340; Ex Date 7/23.

FT 250 hourly changes

Open 9.00 10.00 11.00 12.00 13.00 14.00 15.00 16.00 High Low

2638.1 2837.9 2842.7 2835.5 2831.3 2832.8 2828.5 2834.0 2843.5 2873.7

FT 250 42.18 40.000 41.098 42.222 39.480 42.626

SEAOI barometer 11.92 11.93 11.94 11.95 11.96 11.97 11.98

Equity barometer (Cmt) - - - - - - -

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Excluding intra-market and overseas turnover but including Crest turnover.

FTSE 350 INDEX

Open 18 Apr 15 Apr 11 Apr 11 Apr 10 Yr ago High Low

FTSE 350 2626.8 2833.1 2913.3 2920.0 2853.4 2824.4 2831.4 2658.8

Ort. ch. yield 3.92 3.93 3.98 3.94 4.00 4.22 3.75

P/E ratio net 16.93 16.90 16.76 16.63 17.03 16.24 15.80

P/E ratio rd 16.76 16.73 16.59 16.58 16.60 17.07 15.71

FT 350 ex complete: reg 2301.4 1003.97; last 4/14 345/340; Ex Date 7/23.

FT 350 hourly changes

Open 9.00 10.00 11.00 12.00 13.00 14.00 15.00 16.00 High Low

2638.1 2837.9 2842.7 2835.5 2831.3 2832.8 2828.5 2834.0 2843.5 2873.7

FT 350 42.18 40.000 41.098 42.222 39.480 42.626

SEAOI barometer 11.92 11.93 11.94 11.95 11.96 11.97 11.98

Equity barometer (Cmt) - - - - - - -

Shares traded (m) 561.3 561.3 561.3 561.3 561.3 561.3 561.3

Excluding intra-market and overseas turnover but including Crest turnover.

FTSE 1000 INDEX

Open 18 Apr 15 Apr 11 Apr 11 Apr 10 Yr ago High Low

FTSE 1000 2626.8 2833.1 2913.3 2920.0 2853.4 2824.4 2831.4 2658.8

Ort. ch. yield 3.92 3.93 3.98 3.94 4.00 4.22 3.75

P/E ratio net 16.93 16.90 16.76 16.63 17.03 16.24 15.80

P/E ratio rd 16.76 16.73 16.59 16.58 16.60 17.07 15.71

FT 1000 ex complete: reg 2301.4 1003.97; last 4/14 345/340; Ex Date 7/23.

FT 1000 hourly changes

Open 9.00 10.00 11.00 12.00 13.00 14.00 15.00 16.00 High Low

2638.1 2837.9 2842.7 2835.5 2831.3 2832.8 2828.5 2834.0 2843.5 2873.7

FT 1000 42.18 40.000 41.098 42.222 39.480 42.626

SEAOI barometer 11.92 11.93 11.94 11.95 11.96 11.97 11.98

Equity barometer (Cmt) - - - - - - -

Shares traded (m) 561.3 561.3 561.3 561.3 561.3 561.3 561.3

Excluding intra-market and overseas turnover but including Crest turnover.

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NEW YORK STOCK EXCHANGE PRICES

4 pm close April 16

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NYSE PRICES

4 pm close April 16

Stock	Symbol	Price	Change	High	Low	Close	Chg.	Stock	Symbol	Price	Change	High	Low	Close	Chg.	Stock	Symbol	Price	Change	High	Low	Close	Chg.	
Continued from previous page																								
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584 25% Searle	SE	1.84	2.0	21.100	17.4	17.4	+2.0	251 23% Textron	1.12	1.12	14.417	24.4	24.4	24.4	+2.4	978 25% USX M	0.78	0.79	11.867	20.5	20.5	20.5	+2.5	
263 25% Searle Corp	SE	1.51	62	11.325	24.5	24.5	+2.5	1.16	1.16	1.16	11.005	15.5	15.5	15.5	+1.5	334 25% USX M	1.00	1.00	9.604	27.5	27.5	27.5	+1.5	
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182 45% Schenck	SCH	0.37	770	8.85	16.2	16.2	+2.5	185 25% Teletron	1.17	1.17	12.185	12.5	12.5	12.5	+2.5	274 25% USX M	1.78	1.78	11.722	26.5	26.5	26.5	+2.5	
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182 14% Schenck	SCH	0.12	0.12	22	12	12	+2.5	374 25% Textron	0.30	0.30	7.1	45	45	45	+2.5	25 17.5% Teletron	1.17	1.17	12.185	12.5	12.5	12.5	+2.5	
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Dow advances on tobacco share rally

AMERICAS

Blue-chip stocks edged back in light early trading on Wall Street, as the equity market successfully resisted pressure from a sharp fall in bonds, writes John Authers in New York.

By mid-session, the Dow Jones Industrial Average had gained 18.87 to bring it back above the 6,500-point level at 6,606.03. The gain was mostly attributable to a sharp appreciation in Philip Morris, which gained 83¢ to \$42 on press speculation that the tobacco industry was close to reaching a settlement with lawyers for anti-tobacco lobbyists.

Dealers assumed that any settlement would be positive for the tobacco industry. RJR Nabisco, another large tobacco company, gained 83¢, or 10.3 per cent, to \$83.4.

The Standard & Poor's 500, generally regarded as the most reliable benchmark of broad market performance, was little changed for the morning, down 0.15 at 754.57.

High-tech stocks had a

weaker morning, with the Nasdaq composite, heavily weighted towards computer stocks, falling 5.27 to 1,207.61.

Cisco Systems, the largest of the computer networking companies, was chiefly responsible as its shares fell 32¢ to \$47.4. Intel, the largest of the semiconductor manufacturers, was healthier, gaining 51¢ at \$132.61.

The bond market's tough morning, triggered by strong industrial production figures that revived fears of further interest rate rises, exerted its toll on financial stocks. BankAmerica, which announced earnings in excess of expectations, saw its shares fall 32¢ to \$103.3, while Chase Manhattan, the largest US bank, slipped \$1 to \$83.4.

Charles Schwab, the brokerage, whose results came in ahead of expectations, fell \$2 to \$32. The company has taken the lead in direct low-price marketing of mutual funds, but announced a fall-off in the demand for its products during March.

TORONTO ended modestly higher after a morning ses-

off 17.8 to 1,252.6 after the bullion price slipped below \$340. At one stage, bullion touched its lowest level for four years. "Golds were the market's sick man today," said one broker.

Golds push South Africa lower

A shake-out for golds pushed shares lower in Johannesburg where the overnight index closed off 20.5 at 6,976.8.

The golds index fell for the fourth day running, ending

industrials, initially buoyed by the overnight gains on Wall Street, turned in a steadier performance. The index closed off 9.2 at 8,283. South African Breweries fell R2.25 to R132.

Emerging markets: IFC weekly investable price indices

Market	No. of stocks	Dollar terms			Local currency terms		
		April 11 1997	% Change over week	% Change on Dec '96	April 11 1997	% Change over week	% Change on Dec '96
Latin America	(250)	925.82	-0.3	+7.7	603,881.35	-3.8	+3.6
Argentina	(30)	984.69	-3.9	+3.6	1,998.42	-1.0	+2.0
Brazil	(50)	501.83	-1.0	+26.6	1,449.21	+0.9	+15.7
Chile	(46)	716.2	+0.4	+15.1	1,514.84	+2.7	+1.3
Colombia*	(14)	807.57	+3.1	+27.8	1,993.32	+0.2	+10.2
Mexico	(64)	583.78	+0.4	+10.2	386.71	+2.8	+24.4
Peru*	(19)	239.19	+2.7	+21.6	1,020.52	+1.1	+1.1
Venezuela*	(9)	701.57	+1.8	+3.6	7,712.27	+1.9	+3.3
Asia	(716)	248.13	+0.2	+1.8	1,020.52	+1.9	+1.9
China*	(27)	75.12	+4.5	+1.9	78.88	+4.5	+1.9
South Korea*	(156)	75.17	-0.2	-2.7	98.24	-0.1	+2.8
Philippines	(42)	267.93	-3.0	+8.7	341.21	-3.0	+8.7
Taiwan, China*	(60)	178.32	+0.5	+16.5	1,650.4	+3.2	+16.9
India*	(78)	90.64	+1.7	+15.1	115.40	+1.7	+15.1
Indonesia*	(49)	120.22	+0.2	+5.8	157.11	+0.2	+4.1
Malaysia	(148)	315.52	-0.4	+6.3	291.76	+0.3	+7.0
Pakistan*	(28)	233.31	-3.0	+19.2	426.21	-3.0	+19.2
Sri Lanka*	(5)	100.75	+0.8	+6.0	129.33	+1.4	+9.5
Thailand	(87)	181.14	+0.4	+13.7	187.98	+0.8	+12.2
Euro/Mid East	(250)	555.08	+1.2	+15.5	1,020.52	+1.2	+15.5
Czech Rep	(7)	56.37	-0.4	-5.4	55.93	+3.4	+3.8
Egypt	(16)	105.20	+0.8	+1.6	105.69	+0.8	+1.6
Greece	(54)	326.01	-1.0	+34.5	596.67	+1.3	+47.8
Hungary*	(12)	234.68	+1.0	+18.3	509.72	+3.4	+33.2
Jordan	(7)	165.27	+1.3	+1.8	280.97	+1.3	+0.7
Morocco	(6)	130.05	+0.7	-	134.63	+2.6	+2.6
Poland	(30)	733.54	+0.2	+0.2	1,441.06	+3.6	+4.3
Portugal	(22)	563.05	-0.3	+6.8	184.87	+2.2	+16.6
Russia	(15)	108.19	+1.4	-	110.61	+1.6	+1.6
Slovakia	(5)	112.47	-3.2	-	115.99	+1.1	+1.1
South Africa*	(24)	234.29	-0.3	+12.3	215.22	+0.5	+6.8
Turkey*	(59)	202.95	-5.8	+36.5	12,578.58	-7.7	+63.0
Zimbabwe*	(5)	578.59	-0.4	+22.2	982.22	+0.8	+27.5
Composite	(1224)	317.70	-0.8	+7.7	1,020.52	+0.8	+7.7

Indices are calculated at year-end weekly changes are percentage movements from the previous Friday. Data are for 1996-1997 except those in parentheses for 1995-1996. 1995-1996: Argentina 1995-1996; Brazil 1995-1996; Chile 1995-1996; Colombia 1995-1996; Costa Rica 1995-1996; Ecuador 1995-1996; El Salvador 1995-1996; Guatemala 1995-1996; Honduras 1995-1996; Mexico 1995-1996; Peru 1995-1996; Uruguay 1995-1996; Venezuela 1995-1996; Argentina 1995-1996; Brazil 1995-1996; Chile 1995-1996; Colombia 1995-1996; Costa Rica 1995-1996; Ecuador 1995-1996; El Salvador 1995-1996; Guatemala 1995-1996; Honduras 1995-1996; Mexico 1995-1996; Peru 1995-1996; Uruguay 1995-1996; Venezuela 1995-1996; Argentina 1995-1996; Brazil 1995-1996; Chile 1995-1996; Colombia 1995-1996; Costa Rica 1995-1996; Ecuador 1995-1996; El Salvador 1995-1996; Guatemala 1995-1996; Honduras 1995-1996; Mexico 1995-1996; Peru 1995-1996; Uruguay 1995-1996; Venezuela 1995-1996; Argentina 1995-1996; Brazil 1995-1996; Chile 1995-1996; Colombia 1995-1996; Costa Rica 1995-1996; Ecuador 1995-1996; El Salvador 1995-1996; Guatemala 1995-1996; 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